

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

FORM 10-Q

☒ Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the quarterly period ended September 30, 2025, or  
☐ Transition report pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934  
Commission File Number 1-13374



The Monthly Dividend Company®

**REALTHY INCOME CORPORATION**  
(Exact name of registrant as specified in its charter)

**Maryland**

**33-0580106**

(State or Other Jurisdiction of Incorporation or Organization)

(IRS Employer Identification Number)

**11995 El Camino Real, San Diego, California 92130**  
(Address of Principal Executive Offices)

Registrant's telephone number, including area code: **(858) 284-5000**

Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class            | Trading Symbol(s) | Name of Each Exchange On Which Registered |
|--------------------------------|-------------------|-------------------------------------------|
| Common Stock, \$0.01 Par Value | O                 | New York Stock Exchange                   |
| 1.125% Notes due 2027          | O27A              | New York Stock Exchange                   |
| 1.875% Notes due 2027          | O27B              | New York Stock Exchange                   |
| 5.000% Notes due 2029          | O29B              | New York Stock Exchange                   |
| 1.625% Notes due 2030          | O30               | New York Stock Exchange                   |
| 4.875% Notes due 2030          | O30B              | New York Stock Exchange                   |
| 5.750% Notes due 2031          | O31A              | New York Stock Exchange                   |
| 3.375% Notes due 2031          | O31B              | New York Stock Exchange                   |
| 1.750% Notes due 2033          | O33A              | New York Stock Exchange                   |
| 5.125% Notes due 2034          | O34               | New York Stock Exchange                   |
| 3.875% Notes due 2035          | O35B              | New York Stock Exchange                   |
| 6.000% Notes due 2039          | O39               | New York Stock Exchange                   |
| 5.250% Notes due 2041          | O41               | New York Stock Exchange                   |
| 2.500% Notes due 2042          | O42               | New York Stock Exchange                   |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐  
Emerging growth company ☐

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If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of October 30, 2025, there were 919,905,765 shares of common stock outstanding.

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**REALTY INCOME CORPORATION**  
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**September 30, 2025**

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**PART I. FINANCIAL INFORMATION**
**Item 1: Financial Statements**
**REALTY INCOME CORPORATION AND SUBSIDIARIES**
**CONSOLIDATED BALANCE SHEETS**

(in thousands, except per share amounts) (unaudited)

|                                                                                                                                                                                                           | September 30, 2025 | December 31, 2024 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------|
| <b>ASSETS</b>                                                                                                                                                                                             |                    |                   |
| Real estate held for investment, at cost:                                                                                                                                                                 |                    |                   |
| Land                                                                                                                                                                                                      | \$ 18,126,781      | \$ 17,320,520     |
| Buildings and improvements                                                                                                                                                                                | 42,921,102         | 40,974,535        |
| Total real estate held for investment, at cost                                                                                                                                                            | 61,047,883         | 58,295,055        |
| Less accumulated depreciation and amortization                                                                                                                                                            | (8,460,230)        | (7,381,083)       |
| Real estate held for investment, net                                                                                                                                                                      | 52,587,653         | 50,913,972        |
| Real estate and lease intangibles held for sale, net                                                                                                                                                      | 174,996            | 94,979            |
| Cash and cash equivalents                                                                                                                                                                                 | 417,173            | 444,962           |
| Accounts receivable, net                                                                                                                                                                                  | 1,006,716          | 877,668           |
| Lease intangible assets, net                                                                                                                                                                              | 5,858,799          | 6,322,992         |
| Goodwill                                                                                                                                                                                                  | 4,932,199          | 4,932,199         |
| Investment in unconsolidated entities                                                                                                                                                                     | 1,234,092          | 1,229,699         |
| Other assets, net                                                                                                                                                                                         | 5,067,354          | 4,018,568         |
| Total assets                                                                                                                                                                                              | \$ 71,278,982      | \$ 68,835,039     |
| <b>LIABILITIES AND EQUITY</b>                                                                                                                                                                             |                    |                   |
| Distributions payable                                                                                                                                                                                     | \$ 250,611         | \$ 238,045        |
| Accounts payable and accrued expenses                                                                                                                                                                     | 930,260            | 759,416           |
| Lease intangible liabilities, net                                                                                                                                                                         | 1,528,256          | 1,635,770         |
| Other liabilities                                                                                                                                                                                         | 937,877            | 923,128           |
| Revolving credit facilities and commercial paper                                                                                                                                                          | 1,915,492          | 1,130,201         |
| Term loans, net                                                                                                                                                                                           | 1,636,711          | 2,358,417         |
| Mortgages payable, net                                                                                                                                                                                    | 38,091             | 80,784            |
| Notes payable, net                                                                                                                                                                                        | 24,781,463         | 22,657,592        |
| Total liabilities                                                                                                                                                                                         | \$ 32,018,761      | \$ 29,783,353     |
| Commitments and contingencies (Note 20)                                                                                                                                                                   |                    |                   |
| <b>Stockholders' equity:</b>                                                                                                                                                                              |                    |                   |
| Common stock and paid in capital, par value \$0.01 per share, 1,300,000 shares authorized, 919,893 and 891,511 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively | \$ 49,034,023      | \$ 47,451,068     |
| Distributions in excess of net income                                                                                                                                                                     | (10,075,749)       | (8,648,559)       |
| Accumulated other comprehensive income                                                                                                                                                                    | 92,323             | 38,229            |
| Total stockholders' equity                                                                                                                                                                                | \$ 39,050,597      | \$ 38,840,738     |
| Noncontrolling interests                                                                                                                                                                                  | 209,624            | 210,948           |
| Total equity                                                                                                                                                                                              | \$ 39,260,221      | \$ 39,051,686     |
| Total liabilities and equity                                                                                                                                                                              | \$ 71,278,982      | \$ 68,835,039     |

*The accompanying notes to consolidated financial statements are an integral part of these statements.*

REALTY INCOME CORPORATION AND SUBSIDIARIES  
**CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME**  
(in thousands, except per share amounts) (unaudited)

|                                                                             | Three months ended<br>September 30, |              | Nine months ended<br>September 30, |              |
|-----------------------------------------------------------------------------|-------------------------------------|--------------|------------------------------------|--------------|
|                                                                             | 2025                                | 2024         | 2025                               | 2024         |
| <b>REVENUE</b>                                                              |                                     |              |                                    |              |
| Rental (including reimbursements)                                           | \$ 1,386,502                        | \$ 1,271,153 | \$ 4,037,747                       | \$ 3,764,050 |
| Other                                                                       | 84,050                              | 59,762       | 223,688                            | 166,793      |
| Total revenue                                                               | 1,470,552                           | 1,330,915    | 4,261,435                          | 3,930,843    |
| <b>EXPENSES</b>                                                             |                                     |              |                                    |              |
| Depreciation and amortization                                               | 631,981                             | 602,339      | 1,888,765                          | 1,788,973    |
| Interest                                                                    | 294,482                             | 261,261      | 846,680                            | 748,806      |
| Property (including reimbursements)                                         | 106,621                             | 92,154       | 320,724                            | 281,366      |
| General and administrative                                                  | 55,039                              | 41,869       | 148,412                            | 127,781      |
| Provisions for impairment                                                   | 86,972                              | 96,920       | 346,924                            | 282,867      |
| Merger, transaction, and other costs, net                                   | 13,343                              | 8,610        | 13,953                             | 105,468      |
| Total expenses                                                              | 1,188,438                           | 1,103,153    | 3,565,458                          | 3,335,261    |
| Gain on sales of real estate                                                | 49,107                              | 50,563       | 110,210                            | 92,290       |
| Foreign currency and derivative (loss) gain, net                            | (2,818)                             | (1,672)      | (9,751)                            | 2,885        |
| Equity in earnings of unconsolidated entities                               | 3,080                               | 5,087        | 10,706                             | 5,440        |
| Other income, net                                                           | 10,015                              | 4,739        | 24,551                             | 16,293       |
| Income before income taxes                                                  | 341,498                             | 286,479      | 831,693                            | 712,490      |
| Income taxes                                                                | (23,824)                            | (15,355)     | (63,546)                           | (46,499)     |
| Net income                                                                  | 317,674                             | 271,124      | 768,147                            | 665,991      |
| Net income attributable to noncontrolling interests                         | (1,903)                             | (1,639)      | (5,642)                            | (4,831)      |
| Net income attributable to the Company                                      | 315,771                             | 269,485      | 762,505                            | 661,160      |
| Preferred stock dividends                                                   | —                                   | (2,588)      | —                                  | (7,763)      |
| Excess of redemption value over carrying value of preferred shares redeemed | —                                   | (5,116)      | —                                  | (5,116)      |
| Net income available to common stockholders                                 | \$ 315,771                          | \$ 261,781   | \$ 762,505                         | \$ 648,281   |
| Amounts available to common stockholders per common share:                  |                                     |              |                                    |              |
| Net income, basic and diluted                                               | \$ 0.35                             | \$ 0.30      | \$ 0.84                            | \$ 0.75      |
| Weighted average common shares outstanding:                                 |                                     |              |                                    |              |
| Basic                                                                       | 913,949                             | 870,665      | 902,935                            | 858,679      |
| Diluted                                                                     | 915,187                             | 872,052      | 904,010                            | 859,462      |
| Net income available to common stockholders                                 | \$ 315,771                          | \$ 261,781   | \$ 762,505                         | \$ 648,281   |
| Other comprehensive (loss) income:                                          |                                     |              |                                    |              |
| Foreign currency translation adjustment                                     | (21,950)                            | 74,615       | 77,690                             | 59,797       |
| Unrealized gain (loss) on derivatives, net                                  | 18,493                              | (46,474)     | (23,596)                           | (30,228)     |
| Total other comprehensive (loss) income                                     | \$ (3,457)                          | \$ 28,141    | \$ 54,094                          | \$ 29,569    |
| Comprehensive income available to common stockholders                       | \$ 312,314                          | \$ 289,922   | \$ 816,599                         | \$ 677,850   |

***The accompanying notes to consolidated financial statements are an integral part of these statements.***

REALTY INCOME CORPORATION AND SUBSIDIARIES  
**CONSOLIDATED STATEMENTS OF EQUITY**  
(in thousands) (unaudited)

**Three months ended September 30, 2025 and 2024**

|                                           | Shares of<br>preferred<br>stock | Preferred<br>stock and<br>paid in<br>capital | Shares of<br>common<br>stock | Common<br>stock and<br>paid in<br>capital | Distributions<br>in excess of<br>net income | Accumulated<br>other<br>comprehensive<br>income | Total<br>stockholders'<br>equity | Non-<br>controlling<br>interests | Total<br>equity |
|-------------------------------------------|---------------------------------|----------------------------------------------|------------------------------|-------------------------------------------|---------------------------------------------|-------------------------------------------------|----------------------------------|----------------------------------|-----------------|
| Balance, June 30, 2025                    | —                               | \$ —                                         | 914,285                      | \$ 48,708,721                             | \$ (9,651,395)                              | \$ 95,780                                       | \$ 39,153,106                    | \$ 210,229                       | \$ 39,363,335   |
| Net income                                | —                               | —                                            | —                            | —                                         | 315,771                                     | —                                               | 315,771                          | 1,903                            | 317,674         |
| Other comprehensive loss                  | —                               | —                                            | —                            | —                                         | —                                           | (3,457)                                         | (3,457)                          | —                                | (3,457)         |
| Distributions paid and payable            | —                               | —                                            | —                            | —                                         | (740,125)                                   | —                                               | (740,125)                        | (3,020)                          | (743,145)       |
| Share issuances, net of costs             | —                               | —                                            | 5,608                        | 317,783                                   | —                                           | —                                               | 317,783                          | —                                | 317,783         |
| Contributions by noncontrolling interests | —                               | —                                            | —                            | —                                         | —                                           | —                                               | —                                | 512                              | 512             |
| Share-based compensation, net             | —                               | —                                            | —                            | 7,519                                     | —                                           | —                                               | 7,519                            | —                                | 7,519           |
| Balance, September 30, 2025               | —                               | \$ —                                         | 919,893                      | \$ 49,034,023                             | \$ (10,075,749)                             | \$ 92,323                                       | \$ 39,050,597                    | \$ 209,624                       | \$ 39,260,221   |
| Balance, June 30, 2024                    | 6,900                           | \$ 167,394                                   | 870,848                      | \$ 46,230,789                             | \$ (7,724,318)                              | \$ 75,322                                       | \$ 38,581,793                    | \$ 165,277                       | \$ 38,747,070   |
| Net income                                | —                               | —                                            | —                            | —                                         | 269,485                                     | —                                               | 269,485                          | 1,639                            | 271,124         |
| Other comprehensive income                | —                               | —                                            | —                            | —                                         | —                                           | 28,141                                          | 28,141                           | —                                | 28,141          |
| Distributions paid and payable            | —                               | —                                            | —                            | —                                         | (691,410)                                   | —                                               | (691,410)                        | (2,740)                          | (694,150)       |
| Share issuances, net of costs             | —                               | —                                            | 4,354                        | 269,272                                   | —                                           | —                                               | 269,272                          | —                                | 269,272         |
| Contributions by noncontrolling interests | —                               | —                                            | —                            | —                                         | —                                           | —                                               | —                                | 489                              | 489             |
| Issuance of common partnership units      | —                               | —                                            | —                            | (768)                                     | —                                           | —                                               | (768)                            | 47,253                           | 46,485          |
| Preferred shares redeemed                 | (6,900)                         | (167,394)                                    | —                            | —                                         | (5,116)                                     | —                                               | (5,116)                          | —                                | (5,116)         |
| Share-based compensation, net             | —                               | —                                            | (5)                          | 6,395                                     | —                                           | —                                               | 6,395                            | —                                | 6,395           |
| Balance, September 30, 2024               | —                               | \$ —                                         | 875,197                      | \$ 46,505,688                             | \$ (8,151,359)                              | \$ 103,463                                      | \$ 38,457,792                    | \$ 211,918                       | \$ 38,669,710   |

**Nine months ended September 30, 2025 and 2024**

|                                           | Shares of<br>preferred<br>stock | Preferred<br>stock and<br>paid in<br>capital | Shares of<br>common<br>stock | Common<br>stock and<br>paid in<br>capital | Distributions<br>in excess of<br>net income | Accumulated<br>other<br>comprehensive<br>income | Total<br>stockholders'<br>equity | Non-<br>controlling<br>interests | Total<br>equity |
|-------------------------------------------|---------------------------------|----------------------------------------------|------------------------------|-------------------------------------------|---------------------------------------------|-------------------------------------------------|----------------------------------|----------------------------------|-----------------|
| Balance, December 31, 2024                | —                               | \$ —                                         | 891,511                      | \$ 47,451,068                             | \$ (8,648,559)                              | \$ 38,229                                       | \$ 38,840,738                    | \$ 210,948                       | \$ 39,051,686   |
| Net income                                | —                               | —                                            | —                            | —                                         | 762,505                                     | —                                               | 762,505                          | 5,642                            | 768,147         |
| Other comprehensive income                | —                               | —                                            | —                            | —                                         | —                                           | 54,094                                          | 54,094                           | —                                | 54,094          |
| Distributions paid and payable            | —                               | —                                            | —                            | —                                         | (2,189,695)                                 | —                                               | (2,189,695)                      | (9,007)                          | (2,198,702)     |
| Share issuances, net of costs             | —                               | —                                            | 28,096                       | 1,570,720                                 | —                                           | —                                               | 1,570,720                        | —                                | 1,570,720       |
| Contributions by noncontrolling interests | —                               | —                                            | —                            | —                                         | —                                           | —                                               | —                                | 2,041                            | 2,041           |
| Share-based compensation, net             | —                               | —                                            | 286                          | 12,235                                    | —                                           | —                                               | 12,235                           | —                                | 12,235          |
| Balance, September 30, 2025               | —                               | \$ —                                         | 919,893                      | \$ 49,034,023                             | \$ (10,075,749)                             | \$ 92,323                                       | \$ 39,050,597                    | \$ 209,624                       | \$ 39,260,221   |
| Balance December 31, 2023                 | —                               | \$ —                                         | 752,460                      | \$ 39,629,709                             | \$ (6,762,136)                              | \$ 73,894                                       | \$ 32,941,467                    | \$ 165,502                       | \$ 33,106,969   |
| Net income                                | —                               | —                                            | —                            | —                                         | 661,160                                     | —                                               | 661,160                          | 4,831                            | 665,991         |
| Other comprehensive income                | —                               | —                                            | —                            | —                                         | —                                           | 29,569                                          | 29,569                           | —                                | 29,569          |
| Distributions paid and payable            | —                               | —                                            | —                            | —                                         | (2,045,267)                                 | —                                               | (2,045,267)                      | (7,438)                          | (2,052,705)     |
| Share issuances, net of costs             | —                               | —                                            | 14,073                       | 818,724                                   | —                                           | —                                               | 818,724                          | —                                | 818,724         |
| Shares issued with merger                 | 6,900                           | 167,394                                      | 108,308                      | 6,043,641                                 | —                                           | —                                               | 6,043,641                        | —                                | 6,043,641       |
| Contributions by noncontrolling interests | —                               | —                                            | —                            | —                                         | —                                           | —                                               | —                                | 1,770                            | 1,770           |
| Issuance of common partnership units      | —                               | —                                            | —                            | (768)                                     | —                                           | —                                               | (768)                            | 47,253                           | 46,485          |
| Preferred shares redeemed                 | (6,900)                         | (167,394)                                    | —                            | —                                         | (5,116)                                     | —                                               | (5,116)                          | —                                | (5,116)         |
| Share-based compensation, net             | —                               | —                                            | 356                          | 14,382                                    | —                                           | —                                               | 14,382                           | —                                | 14,382          |
| Balance, September 30, 2024               | —                               | \$ —                                         | 875,197                      | \$ 46,505,688                             | \$ (8,151,359)                              | \$ 103,463                                      | \$ 38,457,792                    | \$ 211,918                       | \$ 38,669,710   |

***The accompanying notes to consolidated financial statements are an integral part of these statements.***

REALTY INCOME CORPORATION AND SUBSIDIARIES  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands) (unaudited)

|                                                                         | Nine months ended September 30, |              |
|-------------------------------------------------------------------------|---------------------------------|--------------|
|                                                                         | 2025                            | 2024         |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                             |                                 |              |
| Net income                                                              | \$ 768,147                      | \$ 665,991   |
| Adjustments to net income:                                              |                                 |              |
| Depreciation and amortization                                           | 1,888,765                       | 1,788,973    |
| Amortization of share-based compensation                                | 21,728                          | 47,671       |
| Non-cash revenue adjustments                                            | (85,437)                        | (95,324)     |
| Amortization of net discounts (premiums) on mortgages payable           | 211                             | (18)         |
| Amortization of net discounts (premiums) on notes payable               | 2,783                           | (3,883)      |
| Amortization of deferred financing costs                                | 21,057                          | 17,694       |
| Foreign currency and unrealized derivative gain, net                    | (26,248)                        | (33,582)     |
| Non-cash interest expense                                               | 1,968                           | 9,179        |
| Gain on sales of real estate                                            | (110,210)                       | (92,290)     |
| Equity in earnings of unconsolidated entities                           | (10,706)                        | (5,440)      |
| Distributions on common equity from unconsolidated entities             | 30,433                          | 15,608       |
| Provisions for impairment                                               | 346,924                         | 282,867      |
| Deferred income taxes                                                   | 4,138                           | —            |
| Change in assets and liabilities                                        |                                 |              |
| Accounts receivable and other assets                                    | (130,872)                       | 40,338       |
| Accounts payable, accrued expenses and other liabilities                | 68,639                          | (36,471)     |
| Net cash provided by operating activities                               | 2,791,320                       | 2,601,313    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                             |                                 |              |
| Investment in real estate                                               | (3,086,544)                     | (1,611,794)  |
| Improvements to real estate, including leasing costs                    | (82,365)                        | (85,204)     |
| Investment in unconsolidated entities                                   | (23,601)                        | (57,014)     |
| Investment in loans                                                     | (807,433)                       | (377,490)    |
| Proceeds from sales of real estate                                      | 424,206                         | 451,365      |
| Proceeds from note receivable                                           | 22,914                          | 51,562       |
| Insurance proceeds received                                             | 3,072                           | 2,418        |
| Non-refundable escrow deposits                                          | 200                             | (38,750)     |
| Net cash acquired in merger                                             | —                               | 93,683       |
| Net cash used in investing activities                                   | (3,549,551)                     | (1,571,224)  |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                             |                                 |              |
| Cash distributions to common stockholders                               | (2,177,133)                     | (1,999,858)  |
| Cash distributions to preferred stockholders                            | —                               | (7,763)      |
| Borrowings on revolving credit facilities and commercial paper programs | 13,513,413                      | 24,698,502   |
| Payments on revolving credit facilities and commercial paper programs   | (12,881,370)                    | (25,079,449) |
| Principal payment on term loans                                         | (800,000)                       | (250,000)    |
| Proceeds from notes payable issued                                      | 2,091,750                       | 2,657,925    |
| Principal payment on notes payable                                      | (500,000)                       | (849,999)    |
| Principal payments on mortgages payable                                 | (44,213)                        | (626,321)    |
| Proceeds from common stock offerings, net                               | 1,561,854                       | 809,910      |
| Proceeds from dividend reinvestment and stock purchase plan             | 8,845                           | 8,814        |
| Redemption of preferred stock                                           | —                               | (172,510)    |
| Distributions to noncontrolling interests                               | (8,992)                         | (7,185)      |
| Debt issuance costs                                                     | (65,195)                        | (59,285)     |
| Other items, including shares withheld upon vesting                     | (9,672)                         | (8,591)      |
| Net cash provided by (used in) financing activities                     | 689,287                         | (885,810)    |
| Effect of exchange rate changes on cash and cash equivalents            | 16,577                          | 11,423       |
| Net (decrease) increase in cash, cash equivalents and restricted cash   | (52,367)                        | 155,702      |
| Cash, cash equivalents and restricted cash, beginning of period         | 495,506                         | 292,175      |
| Cash, cash equivalents and restricted cash, end of period               | \$ 443,139                      | \$ 447,877   |

For supplemental disclosures, see note 18, *Supplemental Disclosures of Cash Flow Information*.

***The accompanying notes to consolidated financial statements are an integral part of these statements.***

REALTY INCOME CORPORATION AND SUBSIDIARIES  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

September 30, 2025  
(unaudited)

**1. Summary of Significant Accounting Policies**

Realty Income Corporation ("Realty Income," the "Company," "we," "our" or "us"), a Maryland corporation, is an S&P 500 company founded in 1969. Our shares of common stock trade on the New York Stock Exchange ("NYSE") under the symbol "O".

As of September 30, 2025, we owned or held interests in a diversified portfolio of 15,542 properties located in all 50 states of the United States ("U.S."), the United Kingdom ("U.K."), and seven other countries in Europe, with approximately 349.2 million square feet of leasable space.

**Basis of Presentation.** These consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). Intercompany accounts and transactions are eliminated in consolidation. The U.S. dollar ("USD") is our reporting currency. Unless otherwise indicated, all dollar amounts are expressed in USD.

For our consolidated subsidiaries whose functional currency is not the USD, we translate their financial statements into USD at the time we consolidate those subsidiaries' financial statements. Generally, assets and liabilities are translated at the exchange rate in effect at the balance sheet date. The resulting translation adjustments are included in 'Accumulated other comprehensive income' ("AOCI") on our consolidated balance sheets. Certain balance sheet items, primarily equity and capital-related accounts, are reflected at the historical exchange rate. Income statement accounts are translated using the average exchange rate for the period.

We and certain of our consolidated subsidiaries have intercompany and third-party debt that is not denominated in our functional currency. When the debt is remeasured to the functional currency of the entity, a gain or loss can result. The resulting adjustment is reflected in 'Foreign currency and derivative (loss) gain, net' in our consolidated statements of income and comprehensive income. In the statement of cash flows, cash flows denominated in foreign currencies are translated using the exchange rates in effect at the time of the respective cash flows or at average exchange rates for the period, depending on the nature of the cash flow items.

In the opinion of management, all adjustments (consisting only of normal recurring accruals) necessary to present a fair statement of results for the interim periods presented have been included. Operating results for the three and nine months ended September 30, 2025 are not necessarily an indication of the results that may be expected for the entire year. Readers of this quarterly report should refer to our audited consolidated financial statements for the year ended December 31, 2024, which are included in our 2024 annual report on [Form 10-K](#), as certain disclosures that would substantially duplicate those contained in the audited financial statements have not been included in this report.

**Principles of Consolidation.** These consolidated financial statements include the accounts of Realty Income and all other entities in which we have a controlling financial interest. We evaluate whether we have a controlling financial interest in an entity in accordance with Accounting Standards Codification ("ASC") 810, *Consolidation*.

Voting interest entities ("VOEs") are entities considered to have sufficient equity at risk and which the equity holders have the obligation to absorb losses, the right to receive residual returns and the right to make decisions about the entity's activities. We consolidate voting interest entities in which we have a controlling financial interest, which we typically have through holding of a majority of the entity's voting equity interests.

Variable interest entities ("VIEs") are entities that lack sufficient equity at risk or where the equity holders either do not have the obligation to absorb losses, do not have the right to receive residual returns, do not have the right to make decisions about the entity's activities, or some combination of the above. A controlling financial interest in a VIE is present when an entity has a variable interest, or a combination of variable interests, that provides the entity with (i) the power to direct the activities of the VIE that most significantly impact the VIE's economic performance and (ii) the obligation to absorb losses of the VIE or the right to receive benefits from the VIE that could potentially be significant to the VIE. An entity that meets both conditions above is deemed the primary beneficiary and consolidates the VIE. We reassess our initial evaluation of whether an entity is a VIE when certain reconsideration events occur. We reassess our determination of whether we are the primary beneficiary of a VIE on an ongoing basis based on current facts and circumstances.



As of September 30, 2025, we are considered the primary beneficiary of Realty Income, L.P. and certain investments, including investments in joint ventures. Below is a summary of selected financial data of such consolidated VIEs, included on our consolidated balance sheets as of September 30, 2025 and December 31, 2024 (in thousands):

|                   | September 30, 2025 | December 31, 2024 |
|-------------------|--------------------|-------------------|
| Net real estate   | \$ 3,122,906       | \$ 2,882,135      |
| Total assets      | \$ 3,595,766       | \$ 3,461,843      |
| Total liabilities | \$ 132,815         | \$ 131,096        |

The portion of a consolidated entity not owned by us is recorded as a noncontrolling interest. Noncontrolling interests are reflected on our consolidated balance sheets as a component of equity. Noncontrolling interests that were created or assumed as part of a business combination or asset acquisition were recognized at fair value as of the date of the transaction (see note 11, *Noncontrolling Interests*).

**Use of Estimates.** The consolidated financial statements were prepared in conformity with U.S. GAAP, which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Income Taxes.** We have elected to be taxed as a real estate investment trust ("REIT"), under the Internal Revenue Code of 1986, as amended. We believe we have qualified and continue to qualify as a REIT. Under the REIT operating structure, we are permitted to deduct dividends paid to our stockholders in determining our taxable income. Assuming our dividends equal or exceed our taxable net income in the U.S., we generally will not be required to pay U.S. income taxes on such income. Accordingly, no provision has been made for federal income taxes in the accompanying consolidated financial statements, except for federal income taxes of our taxable REIT subsidiaries ("TRS"). A TRS is a subsidiary of a REIT that is subject to federal, state and local income taxes, as applicable. Our use of TRS entities enables us to engage in certain business activities while complying with the REIT qualification requirements and to retain any income generated by these businesses for reinvestment without the requirement to distribute those earnings. We are liable for taxes in our applicable international territories and have made the appropriate provisions in those territories. Therefore, the income taxes recorded in our consolidated statements of income and comprehensive income represent amounts for U.S. income taxes on our TRS entities, city and state income and franchise taxes, as well as income taxes for the applicable international territories.

We recognize deferred income tax in our taxable subsidiaries, including certain international jurisdictions. Deferred income tax assets and liabilities are generally the result of temporary differences between book and tax accounting, such as timing differences caused by different useful lives used for depreciation. We provide for a valuation allowance for deferred income tax assets if we believe some or all of the deferred income tax assets may not be realized. We had \$8.3 million and \$3.5 million of net deferred tax liabilities as of September 30, 2025 and December 31, 2024, respectively, which are reported in 'Other liabilities' on our consolidated balance sheets.

Earnings and profits that determine the taxability of distributions to stockholders differ from net income reported for financial reporting purposes primarily due to differences in the estimated useful lives and methods used to compute depreciation and the carrying value (basis) of the investments in properties for tax purposes, among other things.

We regularly analyze our various international, federal and state filing positions and only recognize the income tax effect in our financial statements when certain criteria regarding uncertain income tax positions have been met. We believe that our income tax positions would more likely than not be sustained upon examination by all relevant taxing authorities. Therefore, no provisions for uncertain tax positions have been recorded on our consolidated financial statements.

**Lease Revenue Recognition and Accounts Receivable.** The majority of our leases are accounted for as operating leases. Under this method, leases that have fixed and determinable rent increases are recognized on a straight-line basis over the lease term. Any rental revenue contingent upon a client's sales, or percentage rent, is recognized only after such client exceeds its sales breakpoint. Rental increases based upon changes in the consumer price indices are recognized only after the changes in the indexes have occurred and are then applied according to the lease agreements. Contractually obligated rental revenue from our clients for recoverable real estate taxes and operating expenses are included in contractually obligated reimbursements by our clients, a component of rental revenue, in the period when such costs are incurred. Taxes and operating expenses paid directly by our clients are recorded on a net basis.

Other revenue includes certain property-related revenue not included in rental revenue and interest income recognized on financing receivables for certain leases with above-market terms.

We assess the probability of collecting substantially all of the lease payments to which we are entitled under the original lease contract as required under ASC 842, *Leases*. We assess the collectability of our future lease payments based on an analysis of creditworthiness, economic trends and other facts and circumstances related to the applicable clients. If we conclude the collection of substantially all of lease payments under a lease is less than probable, rental revenue recognized for that lease is limited to cash received going forward, existing operating lease receivables, including those related to straight-line rental revenue, must be written off as an adjustment to rental revenue, and no further operating lease receivables are recorded for that lease until such future determination is made that substantially all lease payments under that lease are now considered probable. If we subsequently conclude that the collection of substantially all lease payments under a lease is probable, a reversal of lease receivables previously written off is recognized.

In addition to the client-specific collectability assessment conducted, we may also recognize a general allowance, as a reduction to rental revenue, for our operating lease receivables which are not expected to be fully collectible. We had \$4.8 million of general allowance as of September 30, 2025. There was no general allowance as of December 31, 2024.

**Loans Receivable.** Our acquired loans are classified as held for investment and are carried at their amortized cost basis. Interest income on loans receivable is recognized using a method that approximates the effective-interest method and is presented within 'Other' revenue in our consolidated statements of income and comprehensive income. Direct costs associated with originating loans, along with any premium or discount, are deferred and amortized as an adjustment to interest income over the term of the loan using the effective interest method. When management identifies the full recovery of the contractually specified payments of principal and interest of a loan is less than probable, we evaluate the expected loss amount and place it on non-accrual status. We have made an accounting policy election to record accrued interest on our loan portfolio separate from our loan receivable and other lending investments. These loans and the related interest receivable are presented in 'Other assets, net' on our consolidated balance sheets.

**Financing Receivables.** For properties we acquire that qualify as sale-leaseback transactions and for which the purchase price is in excess of the fair value of the real estate acquired, the difference is accounted for as financing receivables, presented within 'Other assets, net' on our consolidated balance sheets. Rent payments are allocated between rental income and the financing receivable. Interest income on the financing receivable is recognized using the interest rate implicit in the leaseback and presented within 'Other' revenue in our consolidated statements of income and comprehensive income.

**Allowance for Credit Losses.** The allowance for credit losses, which is recorded as a reduction to loans receivable and financing receivable within 'Other assets, net' on our consolidated balance sheets, is measured using a probability of default method based on our clients' respective credit ratings, our historical experience, and the expected value of the underlying collateral upon its repossession. If we determine a financing receivable no longer shares risk characteristics with other financing receivables in the pool, we evaluate the financing receivable for expected credit losses on an individual basis. Included in our model are factors that incorporate forward-looking information. Changes in our allowance for credit losses are presented in 'Provisions for impairment' in our consolidated statements of income and comprehensive income. For further details, see note 6, *Investments in Loans and Financing Receivables*.

**Merger, Transaction, and Other Costs, Net.** Merger, transaction, and other costs, net include (i) merger-related transaction costs, primarily consisting of employee severance, post-combination share-based compensation, transfer taxes, and various professional fees directly attributable to a merger, (ii) organization costs for potential strategic ventures and business lines, (iii) placement fees incurred in fundraising of U.S. Private Fund Business (the "Fund"), (iv) corporate facilities lease termination costs, and (v) other costs that do not align with the ongoing operations of our business. During the three and nine months ended September 30, 2025, we incurred \$13.3 million and \$14.0 million, respectively, of merger, transaction, and other costs, net consisting primarily of placement fees incurred in fundraising for the Fund. During the three and nine months ended September 30, 2024, we incurred \$8.6 million and \$105.5 million, respectively, of merger, transaction, and other costs, net consisting primarily of transaction and integration-related costs related to our merger with Spirit Realty Capital, Inc. ("Spirit") and \$5.1 million for each of the respective periods related to the lease termination of a legacy corporate facility.

**Recent Accounting Standards Not Yet Adopted.** In September 2025, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2025-06, *Intangibles—Goodwill and Other—Internal-Use Software*, which simplifies the capitalization guidance by removing references to software development project stages and further updates so that the guidance considers various software development methods. The amendments in this ASU are effective for annual reporting periods beginning after December 15, 2027, and interim reporting periods within those annual reporting periods, with early adoption permitted. The amendments in this update permit an entity to apply the new guidance using a prospective, retrospective or modified transition approach. While we are currently evaluating the impact of this pronouncement, we do not expect it will have a material impact on our consolidated financial statements.

In November 2024, the FASB issued ASU 2024-03, *Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures*, requiring all public business entities to provide additional disclosure of the nature of expenses included in the income statement. This ASU is effective for fiscal years beginning after December 15, 2026, and for interim reporting periods beginning after December 15, 2027, on a prospective basis, with early adoption permitted. We are currently evaluating the impact on our financial statement disclosures.

In December 2023, the FASB issued ASU 2023-09, *Income Taxes*, to enhance income tax disclosures, provide more information about tax risks and opportunities present in worldwide operations, and to disaggregate existing income tax disclosures. The guidance is effective for annual periods beginning after December 15, 2024 on a prospective basis, with the option to apply the standard retrospectively. Early adoption is permitted. We will adopt this ASU prospectively for the period ending December 31, 2025, and it will impact only our disclosures, with no impacts to our financial condition or results of operations.

## 2. Merger with Spirit Realty Capital, Inc.

On January 23, 2024, we completed our previously announced merger (the "Merger") with Spirit. For further details, please see note 2, *Merger with Spirit Realty Capital, Inc.*, to our consolidated financial statements in our annual report on [Form 10-K](#) for the year ended December 31, 2024.

The Merger has been accounted for using the acquisition method of accounting in accordance with ASC 805, *Business Combinations*, with Realty Income as the accounting acquirer, which requires, among other things, that the assets acquired, and liabilities assumed be recognized at their acquisition date fair value. The fair value of the consideration transferred on the date of the acquisition is as follows (in thousands, except share and per share data):

|                                                                                                                          |              |
|--------------------------------------------------------------------------------------------------------------------------|--------------|
| Shares of Spirit common stock exchanged <sup>(1)</sup>                                                                   | 142,136,567  |
| Exchange Ratio                                                                                                           | 0.762        |
| Shares of Realty Income common stock issued                                                                              | 108,308,064  |
| Opening price of Realty Income common stock on January 23, 2024                                                          | \$ 55.80     |
| Fair value of Realty Income common stock issued to the former holders of Spirit common stock                             | \$ 6,043,590 |
| Shares of Realty Income Series A Preferred Stock issued in exchange for Spirit Series A Preferred Stock <sup>(2)</sup>   | 6,900,000    |
| Opening price of Realty Income Series A Preferred Stock on January 23, 2024                                              | \$ 24.26     |
| Fair value of Realty Income Series A Preferred Stock issued to the former holders of Spirit Series A Preferred Stock     | \$ 167,394   |
| Cash paid for fractional shares                                                                                          | \$ 51        |
| Less: Fair value of Spirit restricted stock and performance awards attributable to post-combination costs <sup>(3)</sup> | \$ (24,751)  |
| Consideration transferred                                                                                                | \$ 6,186,284 |

<sup>(1)</sup> Includes 142.1 million shares of Spirit common stock outstanding as of January 23, 2024, which were converted into Realty Income common stock at the effective time of the Merger (the "Effective Time") at an Exchange Ratio of 0.762 per share of Spirit common stock. The portion of the converted unvested Spirit restricted stock awards related to post-combination expense is removed in footnote (3) below.

<sup>(2)</sup> In September 2024, we redeemed all 6.9 million shares of Realty Income Series A Preferred Stock outstanding.

<sup>(3)</sup> Represents the fair value of fully vested Spirit restricted stock and performance share awards that were accelerated and converted into Realty Income common stock at the Effective Time, reflecting the value attributable to post-combination services. Spirit restricted stock and performance share awards are included in Spirit's outstanding common stock as of the date of the Merger. The fair value attributable to pre-combination services was \$41.7 million and is included in the consideration transferred above.

### A. Merger-related Transaction Costs

In conjunction with the Merger, during the three and nine months ended September 30, 2024 we incurred \$2.9 million and \$99.8 million, respectively, of merger-related transaction costs primarily consisting of employee severance, post-combination share-based compensation, transfer taxes, and various professional fees directly attributable to the Merger. We incurred \$0.9 million and \$1.7 million of merger-related transaction costs during the three and nine months ended September 30, 2025, respectively, primarily related to the resolution of certain contingencies which existed at the date of the Merger. Merger-related transaction costs are presented in 'Merger, transaction, and other costs, net' in our consolidated statements of income and comprehensive income.

### B. Unaudited Pro Forma Financial Information

The following unaudited pro forma information presents a summary of our combined results of operations for the nine months ended September 30, 2024, as if the Merger had occurred on January 1, 2023 (in millions, except per share data). The pro forma financial information is not necessarily indicative of the results of operations had the acquisition been effected on the assumed date, nor is it necessarily an indication of trends in future results for a number of reasons, including, but not limited to, differences between the assumptions used to prepare the pro forma information, basic shares outstanding and dilutive equivalents, cost savings from operating efficiencies, potential synergies, and the impact of incremental costs incurred in integrating the businesses.

|                                      | Nine months ended<br>September 30, 2024 |
|--------------------------------------|-----------------------------------------|
| Total revenues                       | \$ 3,978.8                              |
| Net income                           | \$ 759.4                                |
| Basic and diluted earnings per share | \$ 0.88                                 |

Our consolidated results of operations for the three and nine months ended September 30, 2024 include \$202.8 million and \$563.8 million of revenues, respectively, and \$40.2 million and \$96.0 million of net income, respectively, associated with the results of operations of Spirit from the closing of the Merger on January 23, 2024 to September 30, 2024.

### 3. Supplemental Detail for Certain Components of Consolidated Balance Sheets (in thousands):

| A. Accounts receivable, net, consist of the following at:     | September 30, 2025  | December 31, 2024   |
|---------------------------------------------------------------|---------------------|---------------------|
| Straight-line rent receivables, net                           | \$ 828,754          | \$ 694,844          |
| Client receivables, net                                       | 177,962             | 182,824             |
|                                                               | <u>\$ 1,006,716</u> | <u>\$ 877,668</u>   |
| B. Lease intangible assets, net, consist of the following at: | September 30, 2025  | December 31, 2024   |
| In-place leases                                               | \$ 7,579,399        | \$ 7,347,301        |
| Above-market leases                                           | 2,247,757           | 2,203,420           |
| Accumulated amortization of in-place leases                   | (3,068,084)         | (2,487,302)         |
| Accumulated amortization of above-market leases               | (902,440)           | (742,338)           |
| Other items                                                   | 2,167               | 1,911               |
|                                                               | <u>\$ 5,858,799</u> | <u>\$ 6,322,992</u> |

|    |                                                                    |                           |                          |
|----|--------------------------------------------------------------------|---------------------------|--------------------------|
| C. | Other assets, net, consist of the following at:                    | <b>September 30, 2025</b> | <b>December 31, 2024</b> |
|    | Loans receivable, net                                              | \$ 1,679,710              | \$ 828,500               |
|    | Financing receivables, net                                         | 1,573,668                 | 1,609,044                |
|    | Right of use asset - financing leases, net                         | 801,983                   | 653,353                  |
|    | Right of use asset - operating leases, net                         | 603,527                   | 619,350                  |
|    | Prepaid expenses                                                   | 87,313                    | 63,499                   |
|    | Value-added tax receivable                                         | 83,760                    | 48,075                   |
|    | Interest receivable                                                | 41,415                    | 16,071                   |
|    | Derivative assets and receivables - at fair value                  | 37,991                    | 47,165                   |
|    | Revolving credit facilities origination costs, net                 | 28,091                    | 7,331                    |
|    | Restricted escrow deposits                                         | 23,582                    | 36,326                   |
|    | Corporate assets, net                                              | 14,627                    | 12,763                   |
|    | Investment in sales type lease                                     | 6,188                     | 6,138                    |
|    | Impounds related to mortgages payable                              | 2,384                     | 14,218                   |
|    | Non-refundable escrow deposits                                     | 200                       | 225                      |
|    | Other items                                                        | 82,915                    | 56,510                   |
|    |                                                                    | <u>\$ 5,067,354</u>       | <u>\$ 4,018,568</u>      |
| D. | Accounts payable and accrued expenses consist of the following at: | <b>September 30, 2025</b> | <b>December 31, 2024</b> |
|    | Notes payable - interest payable                                   | \$ 287,885                | \$ 261,605               |
|    | Derivative liabilities and payables - at fair value                | 160,409                   | 81,524                   |
|    | Property taxes payable                                             | 109,827                   | 92,440                   |
|    | Accrued income taxes                                               | 82,804                    | 84,884                   |
|    | Value-added tax payable                                            | 68,394                    | 26,829                   |
|    | Accrued property expenses                                          | 64,794                    | 61,118                   |
|    | Accrued costs on properties under development                      | 42,301                    | 59,602                   |
|    | Mortgages, term loans, and credit line - interest payable          | 1,752                     | 4,584                    |
|    | Other items                                                        | 112,094                   | 86,830                   |
|    |                                                                    | <u>\$ 930,260</u>         | <u>\$ 759,416</u>        |
| E. | Lease intangible liabilities, net, consist of the following at:    | <b>September 30, 2025</b> | <b>December 31, 2024</b> |
|    | Below-market leases                                                | \$ 2,131,418              | \$ 2,119,200             |
|    | Accumulated amortization of below-market leases                    | (603,162)                 | (483,430)                |
|    |                                                                    | <u>\$ 1,528,256</u>       | <u>\$ 1,635,770</u>      |
| F. | Other liabilities consist of the following at:                     | <b>September 30, 2025</b> | <b>December 31, 2024</b> |
|    | Lease liability - operating leases                                 | \$ 439,741                | \$ 452,956               |
|    | Rent received in advance and other deferred revenue                | 357,263                   | 352,334                  |
|    | Lease liability - financing leases                                 | 86,250                    | 77,190                   |
|    | Security deposits                                                  | 37,565                    | 35,594                   |
|    | Other items                                                        | 17,058                    | 5,054                    |
|    |                                                                    | <u>\$ 937,877</u>         | <u>\$ 923,128</u>        |

#### 4. Investments in Real Estate

##### A. Acquisitions of Real Estate

Below is a summary of our acquisitions for the nine months ended September 30, 2025 (unaudited):

|                                                           | Number of Properties | Investment (\$ in millions) | Weighted Average Lease Term (Years) |
|-----------------------------------------------------------|----------------------|-----------------------------|-------------------------------------|
| <b>Acquisitions</b>                                       |                      |                             |                                     |
| U.S. real estate                                          | 108                  | \$ 703.3                    | 15.4                                |
| Europe real estate                                        | 46                   | 2,024.0                     | 8.6                                 |
| <b>Total real estate acquisitions</b>                     | <b>154</b>           | <b>\$ 2,727.3</b>           | <b>10.3</b>                         |
| <b>Initial weighted average cash yield <sup>(1)</sup></b> |                      | <b>7.1 %</b>                |                                     |
| <b>Real estate properties under development</b>           |                      |                             |                                     |
| U.S. real estate                                          | 81                   | \$ 213.7                    | 16.6                                |
| Europe real estate                                        | 14                   | 135.3                       | 13.0                                |
| <b>Total real estate properties under development</b>     | <b>95</b>            | <b>\$ 349.0</b>             | <b>15.2</b>                         |
| <b>Initial weighted average cash yield <sup>(1)</sup></b> |                      | <b>7.4 %</b>                |                                     |
| <b>Total <sup>(2)</sup></b>                               | <b>249</b>           | <b>\$ 3,076.3</b>           | <b>10.9</b>                         |
| <b>Initial weighted average cash yield <sup>(1)</sup></b> |                      | <b>7.1 %</b>                |                                     |

<sup>(1)</sup> The initial weighted average cash yield for a property is generally computed as estimated contractual first year cash net operating income, which, in the case of a net leased property, is equal to the aggregate cash base rent for the first full year of each lease, divided by the total cost of the property. Since it is possible that a client could default on the payment of base rent (defined as the monthly aggregate cash amount charged to clients, inclusive of monthly base rent receivables), we cannot provide assurance that the actual return on the funds invested will remain at the percentages listed above. Contractual net operating income used in the calculation of initial weighted average cash yield includes approximately \$3.6 million received as settlement credits as reimbursement of free rent period for the nine months ended September 30, 2025.

In the case of a property under development or expansion, the contractual lease rate is generally fixed such that rent varies based on the actual total investment in order to provide a fixed rate of return. When the lease does not provide for a fixed rate of return on a property under development or expansion, the initial weighted average cash yield is computed as follows: estimated cash net operating income (determined by the lease) for the first full year of each lease, divided by our projected total investment in the property, including land, construction and capitalized interest costs.

<sup>(2)</sup> Our clients occupying the new properties are 77.4% retail and 22.6% industrial based on net operating income. Approximately 30% of the net operating income generated from acquisitions during the nine months ended September 30, 2025 was from investment grade rated clients, their subsidiaries, or affiliated companies at the date of acquisition.

The aggregate purchase price, including properties acquired through takeout financing and reported in properties under development in the table above, was allocated as follows (in millions):

|                                             | Acquisitions - USD | Acquisitions - Sterling | Acquisitions - Euro |
|---------------------------------------------|--------------------|-------------------------|---------------------|
| Land                                        | \$ 119.5           | £ 302.3                 | € 103.9             |
| Buildings and improvements                  | 599.1              | 424.5                   | 569.9               |
| Lease intangible assets <sup>(1)</sup>      | 115.2              | 109.4                   | 65.9                |
| Other assets <sup>(2)</sup>                 | 12.1               | 92.4                    | 7.7                 |
| Lease intangible liabilities <sup>(3)</sup> | (24.3)             | (8.0)                   | (14.8)              |
| Other liabilities <sup>(4)</sup>            | (5.4)              | (3.2)                   | (2.0)               |
| <b>Total</b>                                | <b>\$ 816.2</b>    | <b>£ 917.4</b>          | <b>€ 730.6</b>      |

<sup>(1)</sup> The weighted average amortization period for acquired lease intangible assets is 8.4 years.

<sup>(2)</sup> USD-denominated other assets consists of \$7.3 million of financing receivables allocated to sales-leaseback transactions and \$4.8 million of right-of-use assets accounted for as finance leases. Sterling-denominated other assets consists of £88.5 million of right-of-use assets accounted for as finance leases, £3.0 million of financing receivables allocated to sales-leaseback transactions, and £0.9 million of right-of-use assets under long-term ground leases. Euro-denominated other assets consists entirely of €7.7 million of right-of-use assets under long-term ground leases.

<sup>(3)</sup> The weighted average amortization period for acquired lease intangible liabilities is 13.8 years.

<sup>(4)</sup> USD-denominated other liabilities consists entirely of \$5.4 million of lease liabilities under financing leases. Sterling-denominated other liabilities consists primarily of £2.2 million of lease liabilities under financing leases and £0.7 million of lease liabilities under ground leases. Euro-denominated other liabilities consists primarily of €1.8 million of deferred rent on certain below-market leases.

The properties acquired during the nine months ended September 30, 2025 generated total revenue and net income of \$78.6 million and \$21.1 million, respectively.

#### *B. Investments in Existing Properties*

During the nine months ended September 30, 2025, we capitalized costs of \$88.9 million on existing properties in our portfolio, consisting of \$84.0 million for building improvements, \$4.6 million for re-leasing costs, and \$0.3 million for recurring capital expenditures. In comparison, during the nine months ended September 30, 2024, we capitalized costs of \$84.7 million on existing properties in our portfolio, consisting of \$78.6 million for building improvements, \$5.9 million for re-leasing costs, and \$0.2 million for recurring capital expenditures.

#### *C. Properties with Existing Leases*

The value of the in-place and above-market leases is recorded to 'Lease intangible assets, net' on our consolidated balance sheets, and the value of the below-market leases is recorded to 'Lease intangible liabilities, net' on our consolidated balance sheets.

The values of the in-place leases are amortized as depreciation and amortization expense. The amounts amortized to expense for all of our in-place leases for the nine months ended September 30, 2025 and 2024 were \$670.6 million and \$652.8 million, respectively.

The values of the above-market and below-market leases are amortized over the term of the respective leases, including any bargain renewal options, as an adjustment to rental revenue in our consolidated statements of income and comprehensive income. The amounts amortized as a net decrease to rental revenue for capitalized above-market and below-market leases for the nine months ended September 30, 2025 and 2024 were \$12.6 million and \$26.1 million, respectively.

The following table presents the estimated impact during the next five years and thereafter related to the amortization of the above-market and below-market lease intangibles and the amortization of the in-place lease intangibles as of September 30, 2025 (in thousands):

|            | Net increase<br>(decrease) to<br>rental revenue | Increase to<br>amortization<br>expense |
|------------|-------------------------------------------------|----------------------------------------|
| 2025       | \$ (10,004)                                     | \$ 202,412                             |
| 2026       | (41,527)                                        | 735,289                                |
| 2027       | (40,374)                                        | 622,389                                |
| 2028       | (31,336)                                        | 526,342                                |
| 2029       | (27,459)                                        | 451,826                                |
| Thereafter | 333,639                                         | 1,973,057                              |
| Total      | <u>\$ 182,939</u>                               | <u>\$ 4,511,315</u>                    |

#### *D. Gain on Sales of Real Estate*

The following table summarizes our properties sold during the periods indicated below (dollars in millions):

|                              | Three months ended<br>September 30, |          | Nine months ended<br>September 30, |          |
|------------------------------|-------------------------------------|----------|------------------------------------|----------|
|                              | 2025                                | 2024     | 2025                               | 2024     |
| Number of properties         | 140                                 | 92       | 268                                | 214      |
| Net sales proceeds           | \$ 214.8                            | \$ 249.5 | \$ 424.2                           | \$ 451.4 |
| Gain on sales of real estate | \$ 49.1                             | \$ 50.6  | \$ 110.2                           | \$ 92.3  |

## 5. Investments in Unconsolidated Entities

The following is a summary of our investments in unconsolidated entities as of September 30, 2025 and December 31, 2024 (dollars in thousands):

|                                                                             | Ownership % | Number of Properties | Carrying Amount <sup>(1)</sup> of Investment as of |                   | Equity in earnings of unconsolidated entities |          |
|-----------------------------------------------------------------------------|-------------|----------------------|----------------------------------------------------|-------------------|-----------------------------------------------|----------|
|                                                                             |             |                      | September 30, 2025                                 | December 31, 2024 | Nine months ended September 30, 2025          | 2024     |
| Data Center Joint Venture <sup>(2)</sup>                                    | 80.0%       | 2                    | \$ 294,681                                         | \$ 299,165        | \$ 9,229                                      | \$ 5,130 |
| Bellagio Las Vegas Joint Venture - Common Equity Interest <sup>(3)</sup>    | 21.9%       | 1                    | 258,813                                            | 274,057           | 1,477                                         | (1,523)  |
| Bellagio Las Vegas Joint Venture - Preferred Equity Interest <sup>(3)</sup> | n/a         | n/a                  | 650,000                                            | 650,000           | —                                             | —        |
| Passport Park Joint Venture <sup>(4)</sup>                                  | 95.0%       | 3                    | 30,598                                             | 6,477             | —                                             | —        |
| Industrial Partnerships                                                     | n/a         | n/a                  | —                                                  | —                 | —                                             | 1,833    |
| Total investment in unconsolidated entities                                 |             |                      | \$ 1,234,092                                       | \$ 1,229,699      | \$ 10,706                                     | \$ 5,440 |

<sup>(1)</sup> As of September 30, 2025, the total carrying amount of the investments exceeded the underlying equity in net assets (i.e., basis difference) by \$8.2 million. This basis difference is primarily due to the capitalized interest related to the data center and passport park development joint ventures.

<sup>(2)</sup> The joint venture with Digital Realty Trust, Inc. is expanding the capacity of its two data centers for the existing client, and our pro rata share of the estimated costs for this second phase of the development was \$229.7 million as of September 30, 2025.

<sup>(3)</sup> During the nine months ended September 30, 2025 and 2024, we recognized interest income of \$39.4 million and \$39.5 million, respectively, for 8.1% preferential cumulative distributions, included within 'Other' revenue in our consolidated statements of income and comprehensive income. The unconsolidated entity had total debt outstanding of \$3.0 billion as of September 30, 2025, all of which was non-recourse to us with limited customary exceptions.

<sup>(4)</sup> As of September 30, 2025, we held a 95.0% common equity interest in the joint venture with Trammell Crow Company ("TCC"), with \$20.1 million in preferred equity. We have committed to investing an additional \$134.1 million for development of three industrial facilities. We are not the primary beneficiary of this VIE because significant activities affecting economic performance are shared. TCC is the managing member, and we do not have substantive kick-out rights. We will continuously evaluate whether we are the primary beneficiary as power to direct significant activities can change during the joint venture's life. Our maximum loss exposure is limited to our common and preferred equity investments and committed funding.



## 6. Investments in Loans and Financing Receivables

### A. Loans

The following table presents information about our loans as of September 30, 2025 and December 31, 2024 (dollars in millions):

|                                                   | Maturity                      | Interest Rates <sup>(1)</sup> | September 30, 2025 |                   |                  |                                |
|---------------------------------------------------|-------------------------------|-------------------------------|--------------------|-------------------|------------------|--------------------------------|
|                                                   |                               |                               | Principal          | Amortized Cost    | Allowance        | Carrying Amount <sup>(2)</sup> |
| Senior Secured Notes Receivable <sup>(3)(4)</sup> | October 2029 - July 2031      | 8.00% - SONIA+5.75%           | \$ 1,249.2         | \$ 1,239.5        | \$ (22.6)        | \$ 1,216.9                     |
| Mortgage Loans <sup>(5)(6)</sup>                  | June 2028 - September 2038    | 7.50% - 8.37%                 | 251.1              | 251.2             | (0.1)            | 251.1                          |
| Unsecured and Other Loans <sup>(7)</sup>          | December 2026 - December 2028 | 10.25% - 11.00%               | 214.7              | 214.9             | (3.2)            | 211.7                          |
| <b>Total</b>                                      |                               |                               | <u>\$ 1,715.0</u>  | <u>\$ 1,705.6</u> | <u>\$ (25.9)</u> | <u>\$ 1,679.7</u>              |

  

|                                 | Maturity                     | Interest Rates       | December 31, 2024 |                 |                  |                                |
|---------------------------------|------------------------------|----------------------|-------------------|-----------------|------------------|--------------------------------|
|                                 |                              |                      | Principal         | Amortized Cost  | Allowance        | Carrying Amount <sup>(2)</sup> |
| Senior Secured Notes Receivable | October 2029 - November 2030 | 8.125% - SONIA+5.75% | \$ 803.7          | \$ 797.2        | \$ (11.4)        | \$ 785.8                       |
| Mortgage Loan                   | September 2038               | 8.37%                | 33.5              | 33.5            | —                | 33.5                           |
| Unsecured Loan                  | December 2026                | 11.00%               | 11.0              | 10.1            | (0.9)            | 9.2                            |
| <b>Total</b>                    |                              |                      | <u>\$ 848.2</u>   | <u>\$ 840.8</u> | <u>\$ (12.3)</u> | <u>\$ 828.5</u>                |

<sup>(1)</sup> As of September 30, 2025, we held three notes that bear variable interests, indexed to Sterling Overnight Indexed Average ("SONIA").

<sup>(2)</sup> As of September 30, 2025 and December 31, 2024, the total carrying amount of the investment in loans excluded accrued interest of \$39.3 million and \$13.8 million, respectively, which is presented in 'Other assets, net' on our consolidated balance sheets.

<sup>(3)</sup> In July 2025, we acquired EUR-denominated senior secured notes at par value with a principal amount of €100.0 million, equivalent to \$117.4 million as of September 30, 2025. The interest-only notes mature in July 2031 and bear interest at a fixed rate of 8.00%.

<sup>(4)</sup> In July 2025, we acquired GBP-denominated senior secured notes with a principal amount of £200.0 million, equivalent to \$268.8 million as of September 30, 2025. The interest-only notes mature in November 2030 and bear interest at SONIA plus a margin ranging from 4.50% to 5.25%, based on the borrower's leverage ratio, and a credit adjustment spread of 0.11%. As of September 30, 2025, the all-in margin was determined to be 5.36%. We paid £197.0 million for the notes and will amortize the discount over the term of the notes.

<sup>(5)</sup> In June 2025, we invested £121.5 million, equivalent to \$163.3 million as of September 30, 2025, in a mortgage loan secured by an office property in London. The interest-only loan bears a fixed interest rate of 7.50% and matures in June 2030. As of September 30, 2025, the remaining additional funding commitments were £20.5 million.

<sup>(6)</sup> In June 2025, we invested £40.3 million, equivalent to \$54.3 million as of September 30, 2025, in a mortgage loan secured by a logistics property in the U.K. The interest-only loan bears a fixed interest rate of 7.50% and matures in June 2028, with one 12-month extension option available. As of September 30, 2025, the remaining additional funding commitments were £8.4 million.

<sup>(7)</sup> In February 2025, we invested in a \$200.0 million loan, maturing in December 2028 with two 12-month extension options. This interest-only loan bears interest at either a cash rate of 10.25% or a payment-in-kind rate of 10.75%. We paid \$199.8 million for this loan and incurred \$1.1 million in origination costs. The discount and deferred costs are being amortized over the loan term.

### B. Financing Receivables

The following table presents information about our investments in sale-leaseback transactions accounted for as financing receivables in accordance with ASC 842, *Leases*, as of September 30, 2025 and December 31, 2024 (dollars in millions):

|                            | Maturity    | Carrying Value as of |                   |
|----------------------------|-------------|----------------------|-------------------|
|                            |             | September 30, 2025   | December 31, 2024 |
| Financing receivables, net | 2026 - 2050 | \$ 1,573.7           | \$ 1,609.0        |
| <b>Total</b>               |             | <u>\$ 1,573.7</u>    | <u>\$ 1,609.0</u> |

### C. Allowance for Credit Losses

The following table summarizes the activity within the allowance for credit losses related to loans and financing receivable for the three and nine months ended September 30, 2025 (in millions):

|                                                      | Loans Receivable |       | Financing Receivable |        | Total    |
|------------------------------------------------------|------------------|-------|----------------------|--------|----------|
| Three months ended September 30, 2025                |                  |       |                      |        |          |
| Allowance for credit losses as of June 30, 2025      | \$               | 14.8  | \$                   | 87.0   | \$ 101.8 |
| Provisions for credit losses <sup>(1)</sup>          |                  | 11.3  |                      | 0.3    | 11.6     |
| Foreign currency remeasurement                       |                  | (0.2) |                      | —      | (0.2)    |
| Allowance for credit losses as of September 30, 2025 | \$               | 25.9  | \$                   | 87.3   | \$ 113.2 |
| Nine months ended September 30, 2025                 |                  |       |                      |        |          |
| Allowance for credit losses as of December 31, 2024  | \$               | 12.3  | \$                   | 99.2   | \$ 111.5 |
| Provisions for credit losses <sup>(1)</sup>          |                  | 12.8  |                      | 19.1   | 31.9     |
| Write-offs <sup>(2)</sup>                            |                  | —     |                      | (31.1) | (31.1)   |
| Foreign currency remeasurement                       |                  | 0.8   |                      | 0.1    | 0.9      |
| Allowance for credit losses as of September 30, 2025 | \$               | 25.9  | \$                   | 87.3   | \$ 113.2 |

<sup>(1)</sup> For the three and nine months ended September 30, 2025, the provisions for credit losses on loans receivable were primarily due to initial expected credit losses on loans acquired during the three months ended September 30, 2025. For the nine months ended September 30, 2025, the increase in credit losses on financing receivables was largely attributable to deterioration in the creditworthiness of certain clients.

<sup>(2)</sup> For the nine months ended September 30, 2025, write-offs were related to lease amendments made to facilitate a client's reorganization plan.

## 7. Credit Facilities and Commercial Paper Programs

### A. RI Credit Facilities

In April 2025, we entered into new \$4.0 billion unsecured multicurrency revolving credit facilities, to amend and restate our previous \$4.25 billion unsecured revolving credit facility. Our new revolving credit facilities include (a) a \$2.0 billion unsecured multicurrency revolving credit facility, consisting of two tranches, that will mature in April 2027 and (b) a \$2.0 billion unsecured multicurrency revolving credit facility, consisting of two tranches, that will mature in April 2029 (collectively, the "RI Credit Facilities"). The RI Credit Facilities also include two six-month extensions for each facility, which can be exercised at our option.

The RI Credit Facilities allow us to borrow (a) under the two-year revolving credit facility (i) in up to four currencies (including USD) under a \$1.5 billion tranche thereunder and (ii) in up to 15 currencies (including USD) under a \$500.0 million tranche thereunder, and (b) under the four-year revolving credit facility (i) in up to four currencies (including USD) under a \$1.5 billion tranche thereunder and (ii) in up to 15 currencies (including USD) under a \$500.0 million tranche thereunder. The aggregate capacity of the RI Credit Facilities can be increased to up to \$5.0 billion pursuant to an accordion expansion feature, which is subject to obtaining lender commitments.

Under the RI Credit Facilities, our investment grade credit ratings as of September 30, 2025 provide for (i) USD borrowings at Secured Overnight Financing Rate ("SOFR") plus 0.725% and (ii) British Pound Sterling ("GBP") borrowings at the SONIA plus 0.725%, and (iii) EURO ("EUR") borrowings at a benchmark rate selected in accordance with the credit agreement. A revolving credit facility commitment fee of 0.125% is payable on the total commitment amount. The credit agreement also provides flexibility to elect different interest rate tenors or daily rate options for each currency tranche.

As of September 30, 2025, we had a borrowing capacity of \$2.7 billion available on our RI Credit Facilities (subject to customary conditions to borrowing) and an outstanding balance of \$1.3 billion, including £958.0 million GBP and €31.0 million EUR borrowings. As of December 31, 2024, under our previous revolving credit facility, we had an outstanding balance of \$1.1 billion, including £376.0 million GBP and €572.0 million EUR borrowings.

The weighted average interest rate on outstanding borrowings under our RI Credit Facilities was 4.4% during the nine months ended September 30, 2025. The weighted average interest rate on outstanding borrowings under our previous revolving credit facility was 5.4% during the nine months ended September 30, 2024. As of September 30, 2025, the weighted average interest rate on outstanding borrowings under our RI Credit Facilities was 4.6%.

As of September 30, 2025, origination costs of \$21.4 million for RI Credit Facilities are included in 'Other assets, net', as compared to \$7.3 million related to our previous revolving credit facility as of December 31, 2024, on our consolidated balance sheets. These costs are being amortized over the remaining term of our RI Credit Facilities.

#### ***B. Fund Credit Facilities***

In connection with the closing of the RI Credit Facilities, the Fund entered into a newly-established \$1.38 billion unsecured credit facility, for which we were a guarantor as of September 30, 2025, and which provides for (a) up to \$1.0 billion unsecured revolving credit facility and (b) up to \$380.0 million unsecured delayed draw term loan which is available to be drawn for twelve months after April 29, 2025 (the "Closing Date") (collectively, the "Fund Credit Facilities"). The revolving credit facility under the Fund Credit Facilities matures in April 2029 and the delayed draw term loan under the Fund Credit Facilities matures in April 2028. The Fund Credit Facilities also include two six-month extensions for each facility, which can be exercised at our option. The aggregate amount under the Fund Credit Facilities can be increased to up to \$2.0 billion pursuant to an accordion expansion feature, which is subject to obtaining lender commitments.

Borrowings under the Fund Credit Facilities bear interest at one-month term SOFR plus 0.725%. A revolving credit facility commitment fee of 0.125% is payable on the total commitment amount. In addition, a commitment fee of 0.20% is payable on undrawn delayed draw term loan commitments.

As of September 30, 2025, we had a borrowing capacity of \$1.3 billion available on our Fund Credit Facilities (subject to customary conditions to borrowing) and an outstanding balance of \$122.0 million under the unsecured revolving credit facility.

The weighted average interest rate on outstanding borrowings under our Fund Credit Facilities was 6.4% during the nine months ended September 30, 2025. As of September 30, 2025, the weighted average interest rate on outstanding borrowings under our Fund Credit Facilities was 5.5%.

As of September 30, 2025, origination costs of \$6.7 million for the Fund Credit Facilities are included in 'Other assets, net' on our consolidated balance sheets, and are being amortized over the remaining term of the facilities. An additional \$3.0 million was allocated to the delayed draw term loan arrangement and will not be amortized until the loan is drawn.

#### ***C. Commercial Paper Programs***

We have a USD-denominated unsecured commercial paper program, under which we may issue unsecured commercial paper notes up to a maximum aggregate amount outstanding of \$1.5 billion, as well as a EUR-denominated unsecured commercial paper program, which permits us to issue additional unsecured commercial notes up to a maximum aggregate amount of \$1.5 billion (or foreign currency equivalent). Our EUR-denominated unsecured commercial paper program may be issued in USD or various foreign currencies, including but not limited to, EUR, GBP, Swiss Francs, Yen, Canadian Dollars, and Australian Dollars, in each case, pursuant to customary terms in the European commercial paper market.

The commercial paper ranks pari passu in right of payment with all of our other unsecured senior indebtedness outstanding, exclusive of unexchanged bonds from our merger with VEREIT, Inc. in 2021 and unexchanged Spirit bonds, including borrowings under our revolving credit facilities, our term loans and our outstanding senior unsecured notes (and is structurally subordinated to all our subsidiary debt). Proceeds from commercial paper borrowings are used for general corporate purposes.

As of September 30, 2025, the balance of borrowings outstanding under our commercial paper programs totaled \$469.4 million, including \$210.0 million of U.S. borrowings and €221.0 million of EUR borrowings, compared to \$67.3 million outstanding commercial paper borrowings, comprised entirely of €65.0 million of EUR borrowings, as of December 31, 2024. The weighted average interest rate on outstanding borrowings under our commercial paper programs was 2.8% and 4.6% for the nine months ended September 30, 2025 and 2024, respectively. We use our revolving credit facilities as a liquidity backstop for the repayment of the notes issued under the commercial paper programs. The commercial paper borrowings generally carry a term of less than a year.

We regularly review our credit facilities and commercial paper programs and may seek to extend, renew, or replace our credit facilities and commercial paper programs, to the extent we deem appropriate.

#### D. Financial Covenants

Our credit facilities are subject to various leverage and interest coverage ratio limitations, and as of September 30, 2025, we were in compliance with the covenants under our credit facilities.

### 8. Term Loans

In January 2024, in connection with the Merger, we entered into an amended and restated term loan agreement that replaced Spirit's then-existing term loans with various lenders. Pursuant to the agreement, we borrowed an aggregate of \$800.0 million, \$300.0 million of which was repaid upon its maturity in August 2025 and \$500.0 million of which matures in August 2027. The remaining \$500.0 million term loan associated with the Merger is subject to interest rate swaps that fixed the effective interest rate at 3.3%. We also entered into a separate amended and restated term loan agreement pursuant to which we borrowed \$500.0 million in aggregate total borrowings which was repaid upon its maturity in June 2025.

We also have a 2023 term loan agreement which allows us to incur up to an aggregate of \$1.5 billion in multi-currency borrowings. In January 2024, we entered into interest rate swaps which fix our per annum interest rate at 4.8% until maturity in January 2026. As of September 30, 2025, we had \$1.1 billion in multi-currency borrowings, including \$90.0 million, £705.0 million, and €85.0 million in outstanding borrowings. Our A3/A- credit ratings provide for a borrowing rate of 80 basis points over the applicable benchmark rate, which includes adjusted SOFR for USD-denominated loans, adjusted SONIA for GBP-denominated loans, and EURIBOR for EUR-denominated loans.

Deferred financing costs were \$0.7 million as of September 30, 2025 and are included net of the term loans' principal balance, as compared to \$2.2 million as of December 31, 2024 on our consolidated balance sheets. These costs are being amortized over the remaining term of the term loans. As of September 30, 2025, we were in compliance with the covenants contained in the term loans.

### 9. Mortgages Payable

During the nine months ended September 30, 2025, we made \$44.2 million in principal payments, including the full repayment of three mortgages for \$42.9 million. No mortgages were assumed during the nine months ended September 30, 2025.

Our mortgages contain customary covenants, such as limiting our ability to further mortgage each applicable property or to discontinue insurance coverage without the prior consent of the lender. As of September 30, 2025, we were in compliance with these covenants.

The following table summarizes our mortgages payable as of September 30, 2025 and December 31, 2024 (dollars in millions):

| As Of              | Number of Properties <sup>(1)</sup> | Weighted Average Stated Interest Rate | Weighted Average Effective Interest Rate | Weighted Average Remaining Years Until Maturity | Remaining Principal Balance | Unamortized Discount and Deferred Financing Costs Balance, net | Mortgages Payable Balance |
|--------------------|-------------------------------------|---------------------------------------|------------------------------------------|-------------------------------------------------|-----------------------------|----------------------------------------------------------------|---------------------------|
| September 30, 2025 | 14                                  | 4.9 %                                 | 5.9 %                                    | 2.0                                             | \$ 38.3                     | \$ (0.2)                                                       | \$ 38.1                   |
| December 31, 2024  | 17                                  | 4.0 %                                 | 4.5 %                                    | 1.4                                             | \$ 81.3                     | \$ (0.5)                                                       | \$ 80.8                   |

<sup>(1)</sup> As of September 30, 2025, there were eight mortgages on 14 properties and as of December 31, 2024, there were 11 mortgages on 17 properties. The mortgages require monthly payments with principal payments due at maturity. As of September 30, 2025 and December 31, 2024, all mortgages were at fixed interest rates.

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The following table summarizes the maturity of mortgages payable as of September 30, 2025, excluding \$0.2 million related to unamortized net discounts and deferred financing costs (dollars in millions):

| Year of Maturity | Principal      |
|------------------|----------------|
| 2025             | \$ 0.4         |
| 2026             | 12.0           |
| 2027             | 22.3           |
| 2028             | 1.3            |
| 2029             | 1.3            |
| Thereafter       | 1.0            |
| Total            | <u>\$ 38.3</u> |

## 10. Notes Payable

### A. General

As of September 30, 2025, our senior unsecured notes and bonds are USD-denominated, GBP-denominated, and EUR-denominated. Foreign-denominated notes are converted at the applicable exchange rate on the balance sheet date. The following are sorted by maturity date (in thousands):

|                                      | Maturity Dates     | Principal (Currency Denomination) | Carrying Value (USD) as of |                   |
|--------------------------------------|--------------------|-----------------------------------|----------------------------|-------------------|
|                                      |                    |                                   | September 30, 2025         | December 31, 2024 |
| 3.875% Notes due 2025                | April 15, 2025     | \$ 500,000                        | \$ —                       | \$ 500,000        |
| 4.625% Notes due 2025                | November 1, 2025   | \$ 549,997                        | 549,997                    | 549,997           |
| 5.050% Notes due 2026                | January 13, 2026   | \$ 500,000                        | 500,000                    | 500,000           |
| 0.750% Notes due 2026                | March 15, 2026     | \$ 325,000                        | 325,000                    | 325,000           |
| 4.875% Notes due 2026                | June 1, 2026       | \$ 599,997                        | 599,997                    | 599,997           |
| 4.450% Notes due 2026                | September 15, 2026 | \$ 299,968                        | 299,968                    | 299,968           |
| 4.125% Notes due 2026                | October 15, 2026   | \$ 650,000                        | 650,000                    | 650,000           |
| 1.875% Notes due 2027 <sup>(1)</sup> | January 14, 2027   | £ 250,000                         | 336,045                    | 312,975           |
| 3.000% Notes due 2027                | January 15, 2027   | \$ 600,000                        | 600,000                    | 600,000           |
| 3.200% Notes due 2027                | January 15, 2027   | \$ 299,984                        | 299,984                    | 299,984           |
| 1.125% Notes due 2027 <sup>(1)</sup> | July 13, 2027      | £ 400,000                         | 537,672                    | 500,760           |
| 3.950% Notes due 2027                | August 15, 2027    | \$ 599,873                        | 599,873                    | 599,873           |
| 3.650% Notes due 2028                | January 15, 2028   | \$ 550,000                        | 550,000                    | 550,000           |
| 3.400% Notes due 2028                | January 15, 2028   | \$ 599,816                        | 599,816                    | 599,816           |
| 2.100% Notes due 2028                | March 15, 2028     | \$ 449,994                        | 449,994                    | 449,994           |
| 2.200% Notes due 2028                | June 15, 2028      | \$ 499,959                        | 499,959                    | 499,959           |
| 4.700% Notes due 2028                | December 15, 2028  | \$ 400,000                        | 400,000                    | 400,000           |
| 4.750% Notes due 2029                | February 15, 2029  | \$ 450,000                        | 450,000                    | 450,000           |
| 3.250% Notes due 2029                | June 15, 2029      | \$ 500,000                        | 500,000                    | 500,000           |
| 4.000% Notes due 2029                | July 15, 2029      | \$ 399,999                        | 399,999                    | 399,999           |
| 5.000% Notes due 2029 <sup>(1)</sup> | October 15, 2029   | £ 350,000                         | 470,463                    | 438,165           |
| 3.100% Notes due 2029                | December 15, 2029  | \$ 599,291                        | 599,291                    | 599,291           |
| 3.400% Notes due 2030                | January 15, 2030   | \$ 500,000                        | 500,000                    | 500,000           |
| 4.850% Notes due 2030                | March 15, 2030     | \$ 600,000                        | 600,000                    | 600,000           |
| 3.160% Notes due 2030                | June 30, 2030      | £ 140,000                         | 188,185                    | 175,266           |
| 4.875% Notes due 2030 <sup>(1)</sup> | July 6, 2030       | € 550,000                         | 645,524                    | 569,415           |
| 1.625% Notes due 2030 <sup>(1)</sup> | December 15, 2030  | £ 400,000                         | 537,672                    | 500,760           |
| 3.250% Notes due 2031                | January 15, 2031   | \$ 950,000                        | 950,000                    | 950,000           |
| 3.200% Notes due 2031                | February 15, 2031  | \$ 449,995                        | 449,995                    | 449,995           |
| 3.375% Notes due 2031 <sup>(1)</sup> | June 20, 2031      | € 650,000                         | 762,892                    | —                 |

|                                                        | Maturity Dates    | Principal (Currency Denomination) | Carrying Value (USD) as of |                      |
|--------------------------------------------------------|-------------------|-----------------------------------|----------------------------|----------------------|
|                                                        |                   |                                   | September 30, 2025         | December 31, 2024    |
| 5.750% Notes due 2031 <sup>(1)</sup>                   | December 5, 2031  | £ 300,000                         | 403,254                    | 375,570              |
| 2.700% Notes due 2032                                  | February 15, 2032 | \$ 350,000                        | 350,000                    | 350,000              |
| 3.180% Notes due 2032                                  | June 30, 2032     | £ 345,000                         | 463,742                    | 431,906              |
| 5.625% Notes due 2032                                  | October 13, 2032  | \$ 750,000                        | 750,000                    | 750,000              |
| 2.850% Notes due 2032                                  | December 15, 2032 | \$ 699,655                        | 699,655                    | 699,655              |
| 1.800% Notes due 2033                                  | March 15, 2033    | \$ 400,000                        | 400,000                    | 400,000              |
| 1.750% Notes due 2033 <sup>(1)</sup>                   | July 13, 2033     | £ 350,000                         | 470,463                    | 438,165              |
| 4.900% Notes due 2033                                  | July 15, 2033     | \$ 600,000                        | 600,000                    | 600,000              |
| 5.125% Notes due 2034                                  | February 15, 2034 | \$ 800,000                        | 800,000                    | 800,000              |
| 2.730% Notes due 2034                                  | May 20, 2034      | £ 315,000                         | 423,417                    | 394,348              |
| 5.125% Notes due 2034 <sup>(1)</sup>                   | July 6, 2034      | € 550,000                         | 645,524                    | 569,415              |
| 5.875% Bonds due 2035                                  | March 15, 2035    | \$ 250,000                        | 250,000                    | 250,000              |
| 5.125% Notes due 2035                                  | April 15, 2035    | \$ 600,000                        | 600,000                    | —                    |
| 3.875% Notes due 2035 <sup>(1)</sup>                   | June 20, 2035     | € 650,000                         | 762,892                    | —                    |
| 3.390% Notes due 2037                                  | June 30, 2037     | £ 115,000                         | 154,581                    | 143,969              |
| 6.000% Notes due 2039 <sup>(1)</sup>                   | December 5, 2039  | £ 450,000                         | 604,881                    | 563,355              |
| 5.250% Notes due 2041 <sup>(1)</sup>                   | September 4, 2041 | £ 350,000                         | 470,463                    | 438,165              |
| 2.500% Notes due 2042 <sup>(1)</sup>                   | January 14, 2042  | £ 250,000                         | 336,045                    | 312,975              |
| 4.650% Notes due 2047                                  | March 15, 2047    | \$ 550,000                        | 550,000                    | 550,000              |
| 5.375% Notes due 2054                                  | September 1, 2054 | \$ 500,000                        | 500,000                    | 500,000              |
| Total principal amount                                 |                   |                                   | \$ 25,087,243              | \$ 22,938,737        |
| Unamortized net discounts and deferred financing costs |                   |                                   | (305,780)                  | (281,145)            |
|                                                        |                   |                                   | <u>\$ 24,781,463</u>       | <u>\$ 22,657,592</u> |

<sup>(1)</sup> Interest paid annually. Interest on the remaining senior unsecured notes and bond obligations included in the table is paid semi-annually.

The following table summarizes the maturity of our notes and bonds payable as of September 30, 2025, excluding unamortized net discounts, deferred financing costs (dollars in millions):

| Year of Maturity | Principal          |
|------------------|--------------------|
| 2025             | \$ 550.0           |
| 2026             | 2,375.0            |
| 2027             | 2,373.6            |
| 2028             | 2,499.8            |
| 2029             | 2,419.8            |
| Thereafter       | 14,869.0           |
| Total            | <u>\$ 25,087.2</u> |

As of September 30, 2025, the weighted average interest rate on our notes and bonds payable was 3.9%, and the weighted average remaining years until maturity was 6.2 years.

Interest incurred on the notes and bonds was \$244.0 million and \$211.4 million for the three months ended September 30, 2025 and 2024, respectively, and \$693.4 million and \$618.0 million for the nine months ended September 30, 2025 and 2024, respectively.

Our outstanding notes and bonds are unsecured; accordingly, we have not pledged any assets as collateral for these or any other obligations.

The notes and bonds contain various covenants, including: (i) a limitation on incurrence of any debt which would cause our debt to total adjusted assets ratio to exceed 60%; (ii) a limitation on incurrence of any secured debt which would cause our secured debt to total adjusted assets ratio to exceed 40%; (iii) a limitation on incurrence of any debt which would cause our debt service coverage ratio to be less than 1.5 times; and (iv) the maintenance at all times of total unencumbered assets not less than 150% of our outstanding unsecured debt. As of September 30, 2025, we were in compliance with these covenants.

## B. Note Issuances

During the nine months ended September 30, 2025, we issued the following notes and bonds (in millions):

| 2025 Issuances | Date of Issuance | Maturity Date | Principal amount | Price of par value | Effective yield to maturity |
|----------------|------------------|---------------|------------------|--------------------|-----------------------------|
| 5.125% Notes   | April 2025       | April 2035    | \$ 600.0         | 98.37 %            | 5.337 %                     |
| 3.375% Notes   | June 2025        | June 2031     | € 650.0          | 99.57 %            | 3.456 %                     |
| 3.875% Notes   | June 2025        | June 2035     | € 650.0          | 99.55 %            | 3.930 %                     |

## C. Note Repayment

During the nine months ended September 30, 2025, we repaid \$500.0 million of outstanding 3.875% senior unsecured notes, plus accrued and unpaid interest, upon maturity.

## 11. Noncontrolling Interests

As of September 30, 2025, we have 11 entities with noncontrolling interests that we consolidate, including an operating partnership, Realty Income, L.P., and interests in consolidated property partnerships not wholly-owned by us.

The following table represents the change in the carrying value of all noncontrolling interests through September 30, 2025 (in thousands):

|                                         | Realty Income, L.P. units <sup>(1)</sup> | Other Noncontrolling Interests | Total      |
|-----------------------------------------|------------------------------------------|--------------------------------|------------|
| Carrying value as of December 31, 2024  | \$ 167,803                               | \$ 43,145                      | \$ 210,948 |
| Contributions                           | —                                        | 2,041                          | 2,041      |
| Distributions                           | (6,664)                                  | (2,343)                        | (9,007)    |
| Allocation of net income                | 5,260                                    | 382                            | 5,642      |
| Carrying value as of September 30, 2025 | \$ 166,399                               | \$ 43,225                      | \$ 209,624 |

<sup>(1)</sup> 2,681,808 units were outstanding as of both September 30, 2025 and December 31, 2024.

As of September 30, 2025, we are considered the primary beneficiary of Realty Income, L.P. and other VIEs. For further information, see note 1, *Summary of Significant Accounting Policies*.

## 12. Fair Value Measurements

Fair value is defined as the price that would be received from the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (the exit price).

ASC 820, *Fair Value Measurements and Disclosures*, sets forth a fair value hierarchy that categorizes inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities and lowest priority to unobservable inputs. Categorization within this hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

- Level 1 – Quoted market prices in active markets for identical assets and liabilities
- Level 2 – Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other market-corroborated inputs
- Level 3 – Inputs that are unobservable and significant to the overall fair value measurement



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The following tables present the carrying values and estimated fair values of financial instruments as of September 30, 2025 and December 31, 2024 (in millions):

|                         | September 30, 2025 |                 |                    |                   |
|-------------------------|--------------------|-----------------|--------------------|-------------------|
|                         | Carrying Value     | Hierarchy Level |                    |                   |
|                         |                    | Level 1         | Level 2            | Level 3           |
| Assets:                 |                    |                 |                    |                   |
| Loans receivable        | \$ 1,679.7         | \$ —            | \$ 1,228.5         | \$ 469.3          |
| Derivative assets       | 38.0               | —               | 38.0               | —                 |
| Total assets            | <u>\$ 1,717.7</u>  | <u>\$ —</u>     | <u>\$ 1,266.5</u>  | <u>\$ 469.3</u>   |
| Liabilities:            |                    |                 |                    |                   |
| Mortgages payable       | \$ 38.3            | \$ —            | \$ —               | \$ 37.9           |
| Notes and bonds payable | 25,087.2           | —               | 23,268.8           | 1,023.0           |
| Derivative liabilities  | 160.4              | —               | 160.4              | —                 |
| Total liabilities       | <u>\$ 25,285.9</u> | <u>\$ —</u>     | <u>\$ 23,429.2</u> | <u>\$ 1,060.9</u> |
|                         | December 31, 2024  |                 |                    |                   |
|                         | Carrying Value     | Hierarchy Level |                    |                   |
|                         |                    | Level 1         | Level 2            | Level 3           |
| Assets:                 |                    |                 |                    |                   |
| Loans receivable        | \$ 828.5           | \$ —            | \$ 791.4           | \$ 43.7           |
| Derivative assets       | 47.2               | —               | 47.2               | —                 |
| Total assets            | <u>\$ 875.7</u>    | <u>\$ —</u>     | <u>\$ 838.6</u>    | <u>\$ 43.7</u>    |
| Liabilities:            |                    |                 |                    |                   |
| Mortgages payable       | \$ 81.3            | \$ —            | \$ —               | \$ 80.0           |
| Notes and bonds payable | 22,938.7           | —               | 20,665.5           | 928.0             |
| Derivative liabilities  | 81.5               | —               | 81.5               | —                 |
| Total liabilities       | <u>\$ 23,101.5</u> | <u>\$ —</u>     | <u>\$ 20,747.0</u> | <u>\$ 1,008.0</u> |

**A. Financial Instruments Not Measured at Fair Value on our Consolidated Balance Sheets**

The fair value of short-term financial instruments such as cash and cash equivalents, accounts receivable, escrow deposits, accounts payable, distributions payable, revolving credit facilities and commercial paper borrowings, and other liabilities approximate their carrying value in the accompanying consolidated balance sheets, due to their short-term nature. The aggregate fair value of our term loans approximates carrying value due to the frequent repricing of the variable interest rate charged on the borrowing.

The following table reflects the carrying amounts and estimated fair values of our financial instruments not measured at fair value on our consolidated balance sheets (in millions):

|                                        | September 30, 2025 |             | December 31, 2024 |             |
|----------------------------------------|--------------------|-------------|-------------------|-------------|
|                                        | Carrying value     | Fair value  | Carrying value    | Fair value  |
| Loans receivable                       | \$ 1,679.7         | \$ 1,697.8  | \$ 828.5          | \$ 835.1    |
| Mortgages payable <sup>(1)</sup>       | \$ 38.3            | \$ 37.9     | \$ 81.3           | \$ 80.0     |
| Notes and bonds payable <sup>(1)</sup> | \$ 25,087.2        | \$ 24,291.7 | \$ 22,938.7       | \$ 21,593.5 |

<sup>(1)</sup> Excludes non-cash net premiums and discounts, and deferred financing costs.

The estimated fair values of our mortgage loan receivable, unsecured and other loans, private senior secured loans receivable, mortgages payable, and private senior notes payable have been calculated by discounting the future cash flows using an interest rate based upon the relevant input, such as forward interest rate curve, plus an applicable credit-adjusted spread. Because this methodology includes unobservable inputs that reflect our own internal assumptions and calculations, the measurement of estimated fair values related to the named financial instruments are categorized as level 3 of the fair value hierarchy.



The estimated fair values of our publicly-traded senior secured loans receivable, publicly-traded senior notes and bonds payable are based upon indicative market prices and recent trading activity of each financial instrument. Because this methodology includes inputs that are less observable by the public and are not necessarily reflected in active markets, the measurement of the estimated fair values related to these financial instruments is categorized as level 2 of the fair value hierarchy. The fair value estimation of secured loans receivable that are not publicly traded similarly incorporates less observable, market-corroborated inputs.

#### *B. Financial Instruments Measured at Fair Value on a Recurring Basis*

For derivative assets and liabilities, we may utilize interest rate swaps, interest rate swaptions, and forward-starting swaps to manage interest rate risk, and cross-currency swaps, currency exchange swaps, and foreign currency forwards to manage foreign currency risk. The valuation of these instruments is determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs, including interest rate curves, spot and forward rates, as well as option volatility.

Derivative fair values also include credit valuation adjustments to appropriately reflect both our own nonperformance risk and the respective counterparty's nonperformance risk in the fair value measurements. In adjusting the fair value of our derivative contracts for the effect of nonperformance risk, we have considered the impact of netting and any applicable credit enhancements, such as collateral postings, thresholds, mutual puts, and guarantees.

Although we have determined that the majority of the inputs used to value our derivatives fall within level 2 on the fair value hierarchy, the credit valuation adjustments associated with our derivatives utilize level 3 inputs, such as estimates of current credit spreads, to evaluate the likelihood of default by ourselves and our counterparties. However, as of September 30, 2025 and December 31, 2024, we assessed the significance of the impact of the credit valuation adjustments on the overall valuation of our derivative positions and determined that the credit valuation adjustments are not significant to the overall valuation of our derivatives. As a result, we determined that our derivative valuations in their entirety are classified as level 2. For more details on our derivatives, see note 13, *Derivative Instruments*.

#### *C. Items Measured at Fair Value on a Non-Recurring Basis*

##### *Impairment of Real Estate Investments*

Certain financial and nonfinancial assets and liabilities are measured at fair value on a non-recurring basis and are subject to fair value adjustments only under certain circumstances, such as when an impairment write-down occurs.

Depending on impairment triggering events during the applicable period, impairments are typically recorded for properties sold, in the process of being sold, vacant, in bankruptcy, or experiencing difficulties with collection of rent.

The following table summarizes our provisions for impairment on real estate investments during the periods indicated below (in millions):

|                                                      | Three months ended<br>September 30, |          | Nine months ended<br>September 30, |          |
|------------------------------------------------------|-------------------------------------|----------|------------------------------------|----------|
|                                                      | 2025                                | 2024     | 2025                               | 2024     |
| Carrying value prior to impairment                   | \$ 257.5                            | \$ 133.8 | \$ 708.1                           | \$ 488.7 |
| Less: total provisions for impairment of real estate | (75.4)                              | (33.1)   | (315.1)                            | (208.6)  |
| Carrying value after impairment                      | \$ 182.1                            | \$ 100.7 | \$ 393.0                           | \$ 280.1 |
| Number of properties:                                |                                     |          |                                    |          |
| Classified as held for sale                          | 60                                  | 11       | 67                                 | 13       |
| Classified as held for investment                    | 13                                  | 26       | 82                                 | 93       |
| Sold                                                 | 24                                  | 24       | 123                                | 59       |

The valuation of impaired assets is determined by using valuation techniques including applying a capitalization rate to estimated net operating income of a property, analysis of recent comparable sales transactions and purchase offers received from third parties, which are level 3 inputs. We may consider a single valuation technique or multiple valuation techniques, as appropriate, when estimating the fair value of such real estate. Estimating future cash flows is highly subjective and estimates can differ materially from actual results.

### 13. Derivative Instruments

In the normal course of business, our operations are exposed to economic risks from interest rates and foreign currency exchange rates. We may enter into derivative financial instruments to offset these underlying economic risks.

#### *Derivatives Designated as Hedging Instruments - Cash Flow Hedges*

We enter into foreign currency forward contracts to sell GBP and EUR and buy USD to hedge the foreign currency risk associated with interest payments on intercompany loans denominated in GBP and EUR. Forward points on the forward contracts are included in the assessment of hedge effectiveness. We also execute variable-to-fixed interest rate swaps and use interest rate swaption agreements to add stability to interest expense and to manage our exposure to interest rate movements associated with our term loans or forecasted transactions. When it is probable that the forecasted transaction will not occur by the end of the specific time period or within an additional two-month period thereafter, the net derivative instrument gain or loss and any gains and losses that were reported in AOCI pursuant to the hedge of a forecasted transaction are recognized immediately in earnings through the caption entitled 'Interest' in our consolidated statements of income and comprehensive income.

#### *Derivatives Designated as Hedging Instruments - Fair Value Hedges*

Periodically, we enter into and designate fixed-to-floating interest rate swaps to manage interest rate risk by managing our mix of fixed-rate and variable-rate debt. These swaps involve the receipt of fixed-rate amounts for variable interest rate payments over the life of the swaps without exchange of the underlying principal amount. We also designate some of our cross-currency swaps as fair value hedges as we use them to hedge foreign currency risk associated with changes in spot rates on foreign-denominated debt. For these hedging instruments, we have elected to exclude the change in fair value of the cross-currency swaps related to both time value and cross-currency basis spread from the assessment of hedge effectiveness (the "excluded component"). Changes in the fair value of the cross-currency swaps attributable to these excluded components are recorded to other comprehensive income and subsequently recognized in 'Foreign currency and derivative (loss) gain, net' on a systematic and rational basis, as net cash settlements and interest accruals on the respective cross currency swaps occur, over the remaining life of the hedging instruments.

#### *Derivatives Designated as Hedging Instruments - Net Investment Hedges*

To mitigate the foreign currency exchange rate variations associated with our investment in EUR-denominated foreign operations, we may enter into derivative instruments, such as cross-currency swaps that qualify as net investment hedges under the criteria prescribed in accordance with ASC 815-20, *Hedging - General*. We use the spot method of assessing hedge effectiveness and apply the consistent election to the excluded component by recognizing changes in the fair value of the hedging instruments attributable to the excluded component in the same manner as described above. Any difference between the change in the fair value of the excluded components and the amounts recognized in earnings is reported in other comprehensive income as part of the foreign cumulative translation adjustment. The gain or loss on the portion of the derivative instruments included in the assessment of effectiveness is reported in other comprehensive income as part of the 'Foreign currency translation adjustment' line item, to the extent the relationship is highly effective. If our net investment changes during a reporting period, the hedge relationship will be assessed for whether a de-designation is warranted (only if the hedge notional amount is outside of prescribed tolerance). Further, certain EUR-denominated bonds and borrowings under our revolving credit facilities and term loans may also be designated as, and are effective as, net investment hedges. Changes in the value of such borrowings, related to changes in the spot rates, will be recorded in the same manner as foreign currency translation adjustments. As of September 30, 2025, the total principal amount of foreign currency debt obligations designated as net investment hedges was \$235.2 million.

#### *Derivatives Not Designated as Hedging Instruments*

We enter into foreign currency exchange swap agreements to reduce the effects of currency exchange rate fluctuations between the USD, our reporting currency, and GBP and EUR. These derivative contracts generally mature within one year and are not designated as hedge instruments for accounting purposes. As the currency exchange swap is not accounted for as a hedging instrument, the change in fair value is recorded in earnings through the caption entitled 'Foreign currency and derivative (loss) gain, net' in our consolidated statements of income and comprehensive income.

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The following table summarizes the terms and fair values of our derivative financial instruments as of September 30, 2025 and December 31, 2024 (dollars in millions):

| Derivative Type                                   | Number of Instruments <sup>(1)</sup> | Notional Amount<br>as of |                   | Weighted<br>Average Strike<br>Rate <sup>(2)</sup> | Maturity Date       | Fair Value - asset (liability)<br>as of |                   |
|---------------------------------------------------|--------------------------------------|--------------------------|-------------------|---------------------------------------------------|---------------------|-----------------------------------------|-------------------|
|                                                   |                                      | September 30,<br>2025    | December 31, 2024 |                                                   |                     | September 30,<br>2025                   | December 31, 2024 |
| Derivatives Designated as Hedging Instruments     |                                      |                          |                   |                                                   |                     |                                         |                   |
| Interest rate swaps <sup>(4)</sup>                | 7                                    | \$ 1,380.0               | \$ 2,180.0        | 3.46%                                             | Jan 2026 - Aug 2027 | \$ 7.1                                  | \$ 24.3           |
| Cross-currency swaps - Fair Value                 | 3                                    | 320.0                    | 320.0             | (5)                                               | Oct 2032            | (77.2)                                  | (42.2)            |
| Cross-currency swaps - Net Investment             | 3                                    | 280.0                    | 280.0             | (6)                                               | Oct 2032            | (68.4)                                  | (37.6)            |
| Foreign currency forwards                         | 54                                   | 484.8                    | 349.5             | (7)                                               | Oct 2025 - Jul 2027 | (9.1)                                   | 9.3               |
|                                                   |                                      | <u>\$ 2,464.8</u>        | <u>\$ 3,129.5</u> |                                                   |                     | <u>\$ (147.6)</u>                       | <u>\$ (46.2)</u>  |
| Derivatives not Designated as Hedging Instruments |                                      |                          |                   |                                                   |                     |                                         |                   |
| Currency exchange swaps                           | 8                                    | \$ 2,984.5               | \$ 1,725.3        | (8)                                               | Oct 2025 - Dec 2025 | \$ 25.5                                 | \$ 11.8           |
| Cross-currency swaps                              | 5                                    | 400.0                    | —                 | (9)                                               | Feb 2029            | \$ (0.3)                                | \$ —              |
|                                                   |                                      | <u>\$ 3,384.5</u>        | <u>\$ 1,725.3</u> |                                                   |                     | <u>\$ 25.2</u>                          | <u>\$ 11.8</u>    |
| Total of all Derivatives                          |                                      | <u>\$ 5,849.3</u>        | <u>\$ 4,854.8</u> |                                                   |                     | <u>\$ (122.4)</u>                       | <u>\$ (34.4)</u>  |

<sup>(1)</sup> This column represents the number of instruments outstanding as of September 30, 2025.

<sup>(2)</sup> Weighted average strike rate is calculated using the notional value as of September 30, 2025.

<sup>(3)</sup> This column represents maturity dates for instruments outstanding as of September 30, 2025.

<sup>(4)</sup> We have seven variable-to-fixed interest rate swaps on our term loans that are designated as cash flow hedges.

<sup>(5)</sup> USD fixed rate of 5.625% and EUR weighted average fixed rate of 4.681%.

<sup>(6)</sup> USD fixed rate of 5.625% and EUR weighted average fixed rate of 4.716%.

<sup>(7)</sup> Weighted average forward GBP-USD exchange rate of 1.32.

<sup>(8)</sup> Weighted average exchange rates of 0.87 for EUR-GBP, 1.36 for GBP-USD, and 4.29 for EUR-Polish Zloty.

<sup>(9)</sup> USD fixed rate of 3.950% and GBP weighted average fixed rate of 4.392%.

We measure our derivatives at fair value and include the balances within 'Other assets, net' and 'Accounts payable and accrued expenses' on our consolidated balance sheets.

We have agreements with each of our derivative counterparties containing provisions under which we could be declared in default on our derivative obligations if repayment of our indebtedness is accelerated by the lender due to our default.

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The following table summarizes the amount of unrealized gain (loss) on derivatives and foreign currency translation adjustments in other comprehensive income (in thousands):

|                                                                                  | Three months ended<br>September 30, |                    | Nine months ended<br>September 30, |                    |
|----------------------------------------------------------------------------------|-------------------------------------|--------------------|------------------------------------|--------------------|
|                                                                                  | 2025                                | 2024               | 2025                               | 2024               |
| <b>Derivatives in Cash Flow Hedging Relationships</b>                            |                                     |                    |                                    |                    |
| Interest rate swaps                                                              | \$ (1,172)                          | \$ (30,051)        | \$ (13,313)                        | \$ (18,206)        |
| Foreign currency forwards                                                        | 17,226                              | (17,414)           | (18,393)                           | (17,947)           |
| Interest rate swaptions                                                          | 108                                 | 640                | (1,895)                            | 2,284              |
| <b>Total derivatives in cash flow hedging relationships</b>                      | <b>\$ 16,162</b>                    | <b>\$ (46,825)</b> | <b>\$ (33,601)</b>                 | <b>\$ (33,869)</b> |
| <b>Derivatives in Fair Value Hedging Relationships</b>                           |                                     |                    |                                    |                    |
| Cross-currency swaps - Fair Value                                                | \$ 2,331                            | \$ 351             | \$ 10,005                          | \$ 3,641           |
| <b>Total derivatives in fair value hedging relationships</b>                     | <b>\$ 2,331</b>                     | <b>\$ 351</b>      | <b>\$ 10,005</b>                   | <b>\$ 3,641</b>    |
| <b>Total unrealized gain (loss) on derivatives, net</b>                          | <b>\$ 18,493</b>                    | <b>\$ (46,474)</b> | <b>\$ (23,596)</b>                 | <b>\$ (30,228)</b> |
| <b>Derivatives and Non-derivatives in Net Investment Hedging Relationships</b>   |                                     |                    |                                    |                    |
| Cross-currency swaps - Net Investment                                            | \$ 1,748                            | \$ (12,715)        | \$ (32,239)                        | \$ (1,094)         |
| Foreign currency debt                                                            | 219                                 | (2,232)            | (20,528)                           | (2,232)            |
| <b>Total unrealized loss recorded in foreign currency translation adjustment</b> | <b>\$ 1,967</b>                     | <b>\$ (14,947)</b> | <b>\$ (52,767)</b>                 | <b>\$ (3,326)</b>  |

The following table summarizes the amount of gain (loss) on derivatives reclassified from AOCI (in thousands):

|                                                                  | Location of (Decrease) Increase<br>Recognized in Income | Three months ended<br>September 30, |                 | Nine months ended<br>September 30, |                  |
|------------------------------------------------------------------|---------------------------------------------------------|-------------------------------------|-----------------|------------------------------------|------------------|
|                                                                  |                                                         | 2025                                | 2024            | 2025                               | 2024             |
| <b>Derivatives in Cash Flow Hedging Relationships</b>            |                                                         |                                     |                 |                                    |                  |
| Interest rate swaps                                              | Interest                                                | \$ 2,262                            | \$ 8,316        | \$ 8,454                           | \$ 25,836        |
| Foreign currency forwards                                        | Foreign currency and derivative (loss)                  | (4,758)                             | 739             | (10,480)                           | 4,419            |
| Interest rate swaptions                                          | Interest                                                | 51                                  | 82              | 236                                | (827)            |
| <b>Total derivatives in cash flow hedging relationships</b>      |                                                         | <b>\$ (2,445)</b>                   | <b>\$ 9,137</b> | <b>\$ (1,790)</b>                  | <b>\$ 29,428</b> |
| <b>Derivatives in Fair Value Hedging Relationships</b>           |                                                         |                                     |                 |                                    |                  |
| Cross-currency swaps - Fair Value                                | Foreign currency and derivative (loss)                  | \$ 22                               | \$ 98           | \$ (107)                           | \$ 1,097         |
| <b>Total derivatives in fair value hedging relationships</b>     | gain, net                                               | <b>\$ 22</b>                        | <b>\$ 98</b>    | <b>\$ (107)</b>                    | <b>\$ 1,097</b>  |
| <b>Derivatives in Net Investment Hedging Relationships</b>       |                                                         |                                     |                 |                                    |                  |
| Cross-currency swaps - Net Investment (excluded component)       | Foreign currency and derivative (loss)                  | \$ 482                              | \$ 549          | \$ 1,294                           | \$ 2,356         |
| <b>Total derivatives in net investment hedging relationships</b> | gain, net                                               | <b>\$ 482</b>                       | <b>\$ 549</b>   | <b>\$ 1,294</b>                    | <b>\$ 2,356</b>  |
| <b>Net (decrease) increase to net income</b>                     |                                                         | <b>\$ (1,941)</b>                   | <b>\$ 9,784</b> | <b>\$ (603)</b>                    | <b>\$ 32,881</b> |

We expect to reclassify \$5.9 million from AOCI as a decrease to interest expense relating to interest rate swaps and \$9.7 million from AOCI as an increase to foreign currency gain relating to foreign currency forwards within the next twelve months.

The following table details our foreign currency and derivative (loss) gain, net included in income (in thousands):

|                                                                                | Three months ended<br>September 30, |                   | Nine months ended<br>September 30, |                 |
|--------------------------------------------------------------------------------|-------------------------------------|-------------------|------------------------------------|-----------------|
|                                                                                | 2025                                | 2024              | 2025                               | 2024            |
| <b>Realized foreign currency and derivative gain (loss), net:</b>              |                                     |                   |                                    |                 |
| Gain (loss) on the settlement of undesignated derivatives                      | \$ 11,138                           | \$ (34,164)       | \$ (67,447)                        | \$ (54,548)     |
| (Loss) gain on the settlement of designated derivatives reclassified from AOCI | (4,759)                             | 1,386             | (9,050)                            | 7,872           |
| Gain (loss) on the settlement of transactions with third parties               | 3,310                               | (18)              | 2,808                              | (33)            |
| Total realized foreign currency and derivative gain (loss), net                | \$ 9,689                            | \$ (32,796)       | \$ (73,689)                        | \$ (46,709)     |
| <b>Unrealized foreign currency and derivative (loss) gain, net:</b>            |                                     |                   |                                    |                 |
| Gain (loss) on the change in fair value of undesignated derivatives            | \$ 26,523                           | \$ (28,915)       | \$ 13,402                          | \$ (23,369)     |
| (Loss) gain on remeasurement of certain assets and liabilities                 | (39,030)                            | 60,039            | 50,536                             | 72,963          |
| Total unrealized foreign currency and derivative (loss) gain, net              | \$ (12,507)                         | \$ 31,124         | \$ 63,938                          | \$ 49,594       |
| <b>Total foreign currency and derivative (loss) gain, net</b>                  | <b>\$ (2,818)</b>                   | <b>\$ (1,672)</b> | <b>\$ (9,751)</b>                  | <b>\$ 2,885</b> |

#### 14. Lessor Operating Leases

As of September 30, 2025, we owned or held interests in 15,542 properties. Of the 15,542 properties, 15,205, or 97.8%, are single-client properties, and the remainder are multi-client properties. As of September 30, 2025, 204 properties were available for lease or sale. The majority of our leases are accounted for as operating leases.

As of September 30, 2025, most of the properties in our portfolio were leased under net lease agreements where our client pays or reimburses us for property taxes and assessments and carries insurance coverage for public liability, property damage, fire, and extended coverage.

Rent based on a percentage of our clients' gross sales, or percentage rent, for the three months ended September 30, 2025 and 2024 was \$4.0 million and \$3.1 million, respectively. Percentage rent for the nine months ended September 30, 2025 and 2024 was \$12.6 million and \$10.8 million, respectively.

#### 15. Stockholders' Equity

##### A. Common Stock

We pay monthly distributions to our common stockholders. The following is a summary of monthly distributions paid per common share for the periods indicated below:

| Month     | Nine months ended<br>September 30, |           |
|-----------|------------------------------------|-----------|
|           | 2025                               | 2024      |
| January   | \$ 0.2640                          | \$ 0.2565 |
| February  | 0.2640                             | 0.2565    |
| March     | 0.2680                             | 0.2565    |
| April     | 0.2685                             | 0.2570    |
| May       | 0.2685                             | 0.2570    |
| June      | 0.2685                             | 0.2625    |
| July      | 0.2690                             | 0.2630    |
| August    | 0.2690                             | 0.2630    |
| September | 0.2690                             | 0.2630    |
| Total     | \$ 2.4085                          | \$ 2.3350 |

As of September 30, 2025, a distribution of \$0.2695 per common share was payable and was paid in October 2025.

### B. At-the-Market ("ATM") Program

Under our current ATM program, we may offer and sell up to 120.0 million shares of common stock (1) by us to, or through, a consortium of banks acting as our sales agents or (2) by a consortium of banks acting as forward sellers on behalf of any forward purchasers contemplated thereunder, in each case by means of ordinary brokers' transactions on the NYSE under the ticker symbol "O" at prevailing market prices or at negotiated prices. Upon settlement, subject to certain exceptions, we may elect, in our sole discretion, to cash settle or net share settle all or any portion of our obligations under any forward sale agreement, in which cases we may not receive any proceeds (in the case of cash settlement) or will not receive any proceeds (in the case of net share settlement), and we may owe cash (in the case of cash settlement) or shares of our common stock (in the case of net share settlement) to the relevant forward purchaser. As of September 30, 2025, we had 14.2 million shares remaining for future issuance under our ATM program. We anticipate maintaining the availability of our ATM program in the future, including the replenishment of authorized shares issuable thereunder.

The following table outlines common stock issuances pursuant to our ATM programs (dollars in millions, shares in thousands):

|                                                                    | Three months ended<br>September 30, |          | Nine months ended<br>September 30, |          |
|--------------------------------------------------------------------|-------------------------------------|----------|------------------------------------|----------|
|                                                                    | 2025                                | 2024     | 2025                               | 2024     |
| Shares of common stock issued under the ATM program <sup>(1)</sup> | 5,557                               | 4,309    | 27,938                             | 13,913   |
| Gross proceeds                                                     | \$ 319.7                            | \$ 268.4 | \$ 1,580.4                         | \$ 815.3 |
| Sales agents' commissions and other offering expenses              | (4.9)                               | (1.8)    | (18.6)                             | (5.4)    |
| Net proceeds                                                       | \$ 314.8                            | \$ 266.6 | \$ 1,561.8                         | \$ 809.9 |

<sup>(1)</sup> During the three and nine months ended September 30, 2025, 13.1 million and 41.3 million shares were sold, respectively. As of September 30, 2025, 15.1 million shares of common stock subject to forward sale confirmations have been executed, but not settled, at a weighted average initial gross price of \$58.12 per share. We currently expect to fully settle forward sale agreements outstanding by December 31, 2025, representing \$864.2 million in net proceeds, for which the weighted average forward price as of September 30, 2025 was \$57.17 per share.

### C. Dividend Reinvestment and Stock Purchase Plan ("DRSPP")

Our DRSPP provides our common stockholders with a convenient and economical method of purchasing our common stock and reinvesting their distributions. It also allows our current stockholders to buy additional shares of common stock by reinvesting all or a portion of their distributions. Our DRSPP authorizes up to 26.0 million common shares to be issued. As of September 30, 2025, we had 10.6 million shares remaining for future issuance under our DRSPP program.

The following table outlines common stock issuances pursuant to our DRSPP program (dollars in millions, shares in thousands):

|                                                       | Three months ended<br>September 30, |        | Nine months ended<br>September 30, |        |
|-------------------------------------------------------|-------------------------------------|--------|------------------------------------|--------|
|                                                       | 2025                                | 2024   | 2025                               | 2024   |
| Shares of common stock issued under the DRSPP program | 51                                  | 44     | 158                                | 159    |
| Gross proceeds                                        | \$ 2.9                              | \$ 2.6 | \$ 8.8                             | \$ 8.8 |

## 16. Common Stock Incentive Plan

The amount of share-based compensation costs recognized in 'General and administrative' in our consolidated statements of income and comprehensive income was \$7.7 million and \$6.4 million during the three months ended September 30, 2025 and 2024, respectively, and \$21.7 million and \$22.9 million during the nine months ended September 30, 2025 and 2024, respectively.

In connection with the Merger, each outstanding Spirit restricted stock award and performance share award was cancelled and converted into Realty Income common stock, using the Exchange Ratio in accordance with the merger agreement. The issuance is excluded from the sections below, as the awards were not granted under the Realty Income 2021 Incentive Award Plan (the "2021 Plan"). The aggregate fair value of fully vested Spirit awards converted into Realty Income common stock was \$66.5 million, of which i.) \$41.7 million related to pre-combination services and is included in the consideration transferred in the merger and ii.) \$24.8 million of expense was recognized in January 2024 in merger, transaction, and other costs, net related to the value attributable to post-combination services. For more details, please see note 2, *Merger with Spirit Realty Capital, Inc.*

### A. Restricted Stock and Restricted Stock Units

During the nine months ended September 30, 2025, we granted a total of 324,459 shares of restricted stock and restricted stock units under the 2021 Plan. This amount included 32,688 shares granted to the independent members of our Board of Directors in connection with our annual awards in May 2025.

Restricted stock and restricted stock units granted to employees vest over a service period not exceeding four years, while those granted to directors vest over a period of up to three years based on each director's years of service, and are subject to the director's continued service through each applicable vesting date.

As of September 30, 2025, the remaining unamortized share-based compensation expense related to restricted stock awards and units totaled \$25.0 million, which is being amortized on a straight-line basis over the service period of each applicable award. The amount of share-based compensation is based on the fair value of the stock at the grant date. We define the grant date as the date the recipient and Realty Income have a mutual understanding of the key terms and conditions of the award, and the recipient of the grant begins to benefit from, or be adversely affected by, subsequent changes in the price of the shares.

### B. Performance Shares

During the nine months ended September 30, 2025, we granted 285,242 performance shares, as well as dividend equivalent rights, to our executive officers. The performance shares are earned based on our Total Shareholder Return ("TSR") performance relative to select industry indices and peer groups as well as achievement of certain operating metrics, and vest 50% as of the date of which the plan administrator determines the achievement of the applicable goals during the applicable three-year performance period and the remaining 50% on January 1 of the following year, subject to continued service.

As of September 30, 2025, the remaining share-based compensation expense related to the performance shares totaled \$26.0 million. The performance shares are recognized on a tranche-by-tranche basis over the service period. The fair value of the performance shares was estimated on the date of grant using a Monte Carlo Simulation model.

## 17. Net Income per Common Share

The following is a reconciliation of the denominator of the basic net income per common share computation to the denominator of the diluted net income per common share computation (shares in thousands):

|                                                                                                | Three months ended<br>September 30, |         | Nine months ended<br>September 30, |         |
|------------------------------------------------------------------------------------------------|-------------------------------------|---------|------------------------------------|---------|
|                                                                                                | 2025                                | 2024    | 2025                               | 2024    |
| Weighted average shares used for the basic net income per share computation                    | 913,949                             | 870,665 | 902,935                            | 858,679 |
| Incremental shares from share-based compensation                                               | 794                                 | 525     | 701                                | 442     |
| Dilutive effect of forward ATM offerings                                                       | 444                                 | 862     | 374                                | 341     |
| Weighted average shares used for diluted net income per share computation                      | 915,187                             | 872,052 | 904,010                            | 859,462 |
| Unvested shares from share-based compensation that were anti-dilutive                          | 17                                  | 72      | 17                                 | 151     |
| Weighted average partnership common units convertible to common shares that were anti-dilutive | 2,682                               | 1,922   | 2,682                              | 1,838   |
| Weighted average forward ATM offerings that were anti-dilutive                                 | —                                   | 488     | 23                                 | 477     |

## 18. Supplemental Disclosures of Cash Flow Information

The following table summarizes our supplemental cash flow information during the periods indicated below (in thousands):

|                                                                        | Nine months ended<br>September 30, |              |
|------------------------------------------------------------------------|------------------------------------|--------------|
|                                                                        | 2025                               | 2024         |
| <b>Supplemental disclosures:</b>                                       |                                    |              |
| Cash paid for interest                                                 | \$ 810,632                         | \$ 732,123   |
| Cash paid for income taxes                                             | \$ 67,050                          | \$ 29,818    |
| <b>Non-cash activities:</b>                                            |                                    |              |
| Net decrease in fair value of derivatives                              | \$ (88,060)                        | \$ (44,050)  |
| Term loans assumed at fair value                                       | \$ —                               | \$ 1,300,000 |
| Notes payable assumed at fair value                                    | \$ —                               | \$ 2,481,486 |
| Issuance/conversion of common partnership units of Realty Income, L.P. | \$ —                               | \$ 47,253    |

The following table provides a reconciliation of 'Cash and cash equivalents' reported on our consolidated balance sheets to the total of the cash, cash equivalents, and restricted cash reported within our consolidated statements of cash flows (in thousands):

|                                                                                                      | September 30, 2025 | September 30, 2024 |
|------------------------------------------------------------------------------------------------------|--------------------|--------------------|
| Cash and cash equivalents shown in the consolidated balance sheets                                   | \$ 417,173         | \$ 396,956         |
| Restricted escrow deposits <sup>(1)</sup>                                                            | 23,582             | 37,317             |
| Impounds related to mortgages payable <sup>(1)</sup>                                                 | 2,384              | 13,604             |
| Total cash, cash equivalents, and restricted cash shown in the consolidated statements of cash flows | \$ 443,139         | \$ 447,877         |

<sup>(1)</sup> Included within 'Other assets, net' on our consolidated balance sheets (see note 3, *Supplemental Detail for Certain Components of Consolidated Balance Sheets*). These amounts consist of cash that we are legally entitled to, but that is not immediately available to us. As a result, these amounts were considered restricted as of the dates presented.



## 19. Segment and Geographic Information

### A. Segment Information

Our business is characterized as primarily owning and leasing commercial properties under long-term, net lease agreements (whereby clients are responsible for property taxes, insurance and maintenance costs), and these economic characteristics are similar across various property types, geographic locations, and industries in which our clients operate. Our chief operating decision maker ("CODM") is our President, Chief Executive Officer. Information reviewed by our CODM in evaluating performance and allocating resources is primarily operating results and cash flow analysis on a consolidated basis. Therefore, we operate and manage the business in one operating and reportable segment.

The CODM assesses performance and decides how to allocate resources based on net income that also is reported on the income statement as consolidated net income. The measure of segment assets is reported on the balance sheet as total consolidated assets. Our significant segment expenses include consolidated expense categories presented in our consolidated statements of income and comprehensive income, as well as additional significant segment expense categories reported within 'Property (including reimbursements)' and 'General and administrative' expense captions, as follows (in thousands):

|                                              | Three months ended<br>September 30, |           | Nine months ended<br>September 30, |            |
|----------------------------------------------|-------------------------------------|-----------|------------------------------------|------------|
|                                              | 2025                                | 2024      | 2025                               | 2024       |
| Property expenses (excluding reimbursements) | \$ 24,104                           | \$ 17,806 | \$ 63,405                          | \$ 53,736  |
| Cash G&A expenses <sup>(1)</sup>             | \$ 47,320                           | \$ 35,468 | \$ 126,684                         | \$ 104,861 |

<sup>(1)</sup> Represents 'General and administrative' expenses as presented in our consolidated statements of income and comprehensive income, less share-based compensation costs.

Other segment items included in consolidated net income consist of 'Gain on sales of real estate' and 'Other income, net', as presented in our consolidated statements of income and comprehensive income.

### B. Geographic Information

The following table disaggregates domestic and international revenue by major asset types and geographic regions (in thousands):

|                                   | Three months ended September 30, |            |                      |              |              |            |                      |              |
|-----------------------------------|----------------------------------|------------|----------------------|--------------|--------------|------------|----------------------|--------------|
|                                   | 2025                             |            |                      |              | 2024         |            |                      |              |
|                                   | U.S.                             | U.K.       | Other <sup>(1)</sup> | Total        | U.S.         | U.K.       | Other <sup>(1)</sup> | Total        |
| Retail                            | \$ 892,108                       | \$ 161,040 | \$ 51,810            | \$ 1,104,958 | \$ 844,330   | \$ 132,123 | \$ 31,527            | \$ 1,007,980 |
| Industrial                        | 193,018                          | 17,574     | 8,754                | 219,346      | 190,034      | 12,161     | —                    | 202,195      |
| Other <sup>(2)</sup>              | 61,451                           | 747        | —                    | 62,198       | 60,972       | 6          | —                    | 60,978       |
| Rental (including reimbursements) | \$ 1,146,577                     | \$ 179,361 | \$ 60,564            | \$ 1,386,502 | \$ 1,095,336 | \$ 144,290 | \$ 31,527            | \$ 1,271,153 |
| Other revenue                     |                                  |            |                      | 84,050       |              |            |                      | 59,762       |
| Total revenue                     |                                  |            |                      | \$ 1,470,552 |              |            |                      | \$ 1,330,915 |

  

|                                   | Nine months ended September 30, |            |                      |              |              |            |                      |              |
|-----------------------------------|---------------------------------|------------|----------------------|--------------|--------------|------------|----------------------|--------------|
|                                   | 2025                            |            |                      |              | 2024         |            |                      |              |
|                                   | U.S.                            | U.K.       | Other <sup>(1)</sup> | Total        | U.S.         | U.K.       | Other <sup>(1)</sup> | Total        |
| Retail                            | \$ 2,614,542                    | \$ 454,710 | \$ 138,416           | \$ 3,207,668 | \$ 2,513,959 | \$ 372,644 | \$ 98,782            | \$ 2,985,385 |
| Industrial                        | 586,652                         | 41,819     | 13,291               | 641,762      | 558,267      | 36,044     | —                    | 594,311      |
| Other <sup>(2)</sup>              | 185,080                         | 3,237      | —                    | 188,317      | 184,348      | 6          | —                    | 184,354      |
| Rental (including reimbursements) | \$ 3,386,274                    | \$ 499,766 | \$ 151,707           | \$ 4,037,747 | \$ 3,256,574 | \$ 408,694 | \$ 98,782            | \$ 3,764,050 |
| Other revenue                     |                                 |            |                      | 223,688      |              |            |                      | 166,793      |
| Total revenue                     |                                 |            |                      | \$ 4,261,435 |              |            |                      | \$ 3,930,843 |

<sup>(1)</sup> Other includes rental revenue generated from all other European countries we operate in.

<sup>(2)</sup> Other includes all other property types in our portfolio.

No individual client's revenue represented more than 10% of our total revenue for each of the three and nine months ended September 30, 2025 and 2024.

Long-lived assets include items such as property, plant, equipment and right-of-use assets subject to operating and finance leases. The following table disaggregates domestic and international total long-lived assets (in millions):

|                   | September 30, 2025 |            |                      |                    | December 31, 2024 |            |                      |                    |
|-------------------|--------------------|------------|----------------------|--------------------|-------------------|------------|----------------------|--------------------|
|                   | U.S.               | U.K.       | Other <sup>(1)</sup> | Total              | U.S.              | U.K.       | Other <sup>(1)</sup> | Total              |
| Long-lived assets | \$ 42,442.5        | \$ 9,083.6 | \$ 2,649.1           | \$ 54,175.2        | \$ 43,186.5       | \$ 7,485.6 | \$ 1,617.7           | \$ 52,289.8        |
| Remaining assets  |                    |            |                      | 17,103.8           |                   |            |                      | 16,545.2           |
| Total assets      |                    |            |                      | <u>\$ 71,279.0</u> |                   |            |                      | <u>\$ 68,835.0</u> |

<sup>(1)</sup> Other includes long-lived assets in all other European countries we operate in.

## 20. Commitments and Contingencies

In the ordinary course of business, we are party to various legal actions which we believe are routine in nature and incidental to the operation of our business. We believe that the outcome of the proceedings will not have a material adverse effect upon our consolidated financial position or results of operations.

As of September 30, 2025, we had \$796.5 million of commitments under construction contracts related to development projects, which have estimated rental revenue commencement dates between October 2025 and December 2027. In addition, as of September 30, 2025, we had commitments of \$40.5 million for tenant improvements, recurring capital expenditures, and non-recurring building improvements.

## 21. Subsequent Events

### A. Dividends

In October 2025, we declared a dividend of \$0.2695 per share to our common stockholders, which will be paid in November 2025.

### B. ATM Forward Offerings

As of November 3, 2025, we had outstanding forward sale agreements under our ATM program for a total of 17.7 million shares of common stock, representing expected net proceeds of approximately \$1.0 billion (assuming full physical settlement of such agreements), of which 2.6 million shares were sold in October 2025.

### C. Private Fund Business

We recently launched a perpetual life fund, raising \$716.0 million of equity commitments from institutional investors. On October 1, 2025, capital calls of \$486.4 million were made on these commitments.

### D. Notes Issuance

In October 2025, we issued \$400.0 million of 3.950% senior unsecured notes due February 2029 (the "2029 notes") and \$400.0 million of 4.500% senior unsecured notes due February 2033 (the "2033 notes"). The public offering price for the 2029 notes was 99.412% of the principal amount for an effective yield to maturity of 4.143%, and the public offering price for the 2033 notes was 98.871% of the principal amount for an effective yield to maturity of 4.685%. Interest on the 2029 and the 2033 notes is paid semi-annually.

**Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations**

**FORWARD-LOOKING STATEMENTS**

This Quarterly Report on Form 10-Q, including the documents incorporated by reference, contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. When used in this quarterly report, the words "estimated," "anticipated," "expect," "believe," "intend," "continue," "should," "may," "likely," "plans," and similar expressions are intended to identify forward-looking statements. Forward-looking statements include discussions of our business and portfolio including management thereof; our platform; growth strategies, investment pipeline and intentions to acquire or dispose of properties (including geographies, timing, partners, clients and terms); re-leases, re-development and speculative development of properties and expenditures related thereto; operations and results; the announcement of operating results, strategy, plans, and the intentions of management; our share repurchase program; settlement of shares of common stock sold pursuant to forward sale confirmations under our At-the-Market ("ATM") program; dividends, including the amount, timing and payments of dividends; and macroeconomic and other business trends, including interest rates and trends in the market for long-term leases of freestanding, single-client properties. Forward-looking statements are subject to risks, uncertainties, and assumptions about us, which may cause our actual future results to differ materially from expected results. Some of the factors that could cause actual results to differ materially are, among others, our continued qualification as a real estate investment trust; general domestic and foreign business, economic, or financial conditions; competition; fluctuating interest and currency rates; inflation and its impact on our clients and us; access to debt and equity capital markets and other sources of funding (including the terms and partners of such funding); volatility and uncertainty in the credit and financial markets; other risks inherent in the real estate business including our clients' solvency, client defaults under leases, increased client bankruptcies, potential liability relating to environmental matters, illiquidity of real estate investments (including rights of first refusal or rights of first offer), and potential damages from natural disasters; impairments in the value of our real estate assets; volatility and changes in domestic and foreign laws and the application, enforcement or interpretation thereof (including with respect to tax laws and rates); property ownership through co-investment ventures, funds, joint ventures, partnerships and other arrangements which, among other things, may transfer or limit our control of the underlying investments; epidemics or pandemics; the loss of key personnel; the outcome of any legal proceedings to which we are a party or which may occur in the future; acts of terrorism and war; and the anticipated benefits from mergers, acquisitions, co-investment ventures, funds, joint ventures, partnerships and other arrangements.

Additional factors that may cause risks and uncertainties include those risks described in our Annual Report on [Form 10-K](#) for the year ended December 31, 2024, including those discussed in the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations," in this report and in our other filings with the Securities and Exchange Commission (the "SEC").

Readers are cautioned not to place undue reliance on forward-looking statements. Forward-looking statements are not guarantees of future plans and performance and speak only as of the date this quarterly report was filed with the SEC. Past operating results and performance are provided for informational purposes and are not a guarantee of future results. There can be no assurance that historical trends will continue. Actual plans and operating results may differ materially from what is expressed or forecasted in this quarterly report and forecasts made in the forward-looking statements discussed in this quarterly report might not materialize. We do not undertake any obligation to update forward-looking statements or publicly release the results of any forward-looking statements that may be made to reflect events or circumstances after the date these statements were made.

**OVERVIEW**

Realty Income (NYSE: O), an S&P 500 company, is *real estate partner to the world's leading companies*®. Founded in 1969, we serve our clients as a full-service real estate capital provider. As of September 30, 2025, we have a portfolio of over 15,500 properties in all 50 states of the United States ("U.S."), the United Kingdom ("U.K."), and seven other countries in Europe. We are known as "The Monthly Dividend Company"® and have a mission to invest in people and places to deliver dependable monthly dividends that increase over time. Since our founding, we have declared 664 consecutive monthly dividends and are a member of the S&P 500 Dividend Aristocrats® index for having increased our dividend for over 30 consecutive years.

As of September 30, 2025, we owned or held interests in 15,542 properties, with approximately 349.2 million square feet of leasable space leased to 1,647 clients doing business in 92 separate industries. Of the 15,542 properties in

our portfolio as of September 30, 2025, 15,205, or 97.8%, were single-client properties, and the remaining were multi-client properties. Our total portfolio of 15,542 properties as of September 30, 2025 had a weighted average remaining lease term (excluding rights to extend a lease at the option of the client) of approximately 8.9 years. Total portfolio annualized base rent (defined as the monthly aggregate cash amount charged to clients, inclusive of monthly base rent receivables) on our leases as of September 30, 2025 was \$5.22 billion.

As of September 30, 2025, approximately 31.5% of our total portfolio annualized base rent comes from properties leased to our investment grade clients, their subsidiaries or affiliated companies. As of September 30, 2025, our top 20 clients (based on percentage of total portfolio annualized base rent) represented approximately 36.2% of our annualized base rent and 10 of these clients have investment grade credit ratings or are subsidiaries or affiliates of investment grade companies. Approximately 91% of our annualized retail base rent as of September 30, 2025, is derived from our clients with a service, non-discretionary, and/or low price point component to their business.

Unless otherwise specified, references to rental revenue in the Management's Discussion and Analysis of Financial Condition and Results of Operations are exclusive of reimbursements from clients for recoverable real estate taxes and operating expenses totaling \$82.5 million and \$74.3 million for the three months ended September 30, 2025 and 2024, respectively, and \$257.3 million and \$227.6 million for the nine months ended September 30, 2025 and 2024, respectively.

## RECENT DEVELOPMENTS

### Increases in Monthly Dividends to Common Stockholders

We have continued our 56-year history of paying monthly dividends by increasing the dividend five times during 2025. As of October 2025, we have paid 112 consecutive quarterly dividend increases and increased the dividend 132 times since our listing on the New York Stock Exchange ("NYSE") in 1994.

| 2025 Dividend increases | Month Declared | Month Paid | Monthly Dividend per share |        | Increase per share |
|-------------------------|----------------|------------|----------------------------|--------|--------------------|
| 1st increase            | Dec 2024       | Jan 2025   | \$                         | 0.2640 | \$ 0.0005          |
| 2nd increase            | Feb 2025       | Mar 2025   | \$                         | 0.2680 | \$ 0.0040          |
| 3rd increase            | Mar 2025       | Apr 2025   | \$                         | 0.2685 | \$ 0.0005          |
| 4th increase            | Jun 2025       | Jul 2025   | \$                         | 0.2690 | \$ 0.0005          |
| 5th increase            | Sep 2025       | Oct 2025   | \$                         | 0.2695 | \$ 0.0005          |

The dividends paid per share during the nine months ended September 30, 2025 totaled \$2.4085, as compared to \$2.3350 during the nine months ended September 30, 2024, an increase of \$0.074, or 3.1%.

The monthly dividend of \$0.2695 per share represents a current annualized dividend of \$3.234 per share, and an annualized dividend yield of 5.3% based on the last reported sale price of our common stock on the NYSE of \$60.79 on September 30, 2025. Although we expect to continue our policy of paying monthly dividends, we cannot guarantee that we will maintain our current level of dividends, that we will continue our pattern of increasing dividends per share, or what our actual dividend yield will be in any future period.

### Investments

During the three months ended September 30, 2025, we invested \$1.4 billion at an initial weighted average cash yield of 7.7%, including investments in 123 properties, properties under development or expansion, unconsolidated entities, and loans.

During the nine months ended September 30, 2025, we invested \$3.9 billion at an initial weighted average cash yield of 7.5%, including investments in 252 properties, properties under development or expansion, unconsolidated entities, and loans.

See notes 4, *Investments in Real Estate*, 5, *Investments in Unconsolidated Entities*, and 6, *Investments in Loans and Financing Receivables*, to the consolidated financial statements for further details.

### Dispositions

During the three months ended September 30, 2025, we sold 140 properties with total net proceeds received of \$214.8 million.

During the nine months ended September 30, 2025, we sold 268 properties with total net proceeds received of \$424.2 million.

## Equity Capital Raising

During the three months ended September 30, 2025, we raised \$322.7 million of proceeds from the sale of common stock at a weighted average price of \$57.54 per share, primarily through the settlement of 5.6 million shares of common stock under our ATM program. As of November 3, 2025, we had outstanding forward sale agreements under our ATM program for a total of 17.7 million shares of common stock, representing expected net proceeds of approximately \$1.0 billion (assuming full physical settlement of such agreements), of which 2.6 million shares were sold in October 2025.

## Credit Facilities

In April 2025, we closed on the recast and expansion of our multi-currency unsecured credit facilities totaling \$5.38 billion, including a \$1.38 billion unsecured facility for the Fund. See note 7, *Credit Facilities and Commercial Paper Programs*, to the consolidated financial statements for further details.

## Note Issuances

In October 2025, we issued \$400.0 million of 3.950% senior unsecured notes due February 2029 (the "2029 notes") and \$400.0 million of 4.500% senior unsecured notes due February 2033 (the "2033 notes").

In June 2025, we issued €650.0 of 3.375% senior unsecured notes due June 2031 (the "2031 notes"), and €650.0 of 3.875% senior unsecured notes due June 2035 (the "2035 notes").

In April 2025, we issued \$600.0 million of 5.125% senior unsecured notes due April 2035.

See note 10, *Notes Payable*, and note 21, *Subsequent Events*, to the consolidated financial statements for further details.

## Portfolio Discussion

### Leasing Results

As of September 30, 2025, we had 204 properties available for lease or sale out of 15,542 properties in our portfolio, which represents a 98.7% occupancy rate based on the number of properties in our portfolio. Our property-level occupancy rate excludes properties with ancillary leases only, such as cell towers and billboards, and properties with possession pending, and includes properties owned by unconsolidated joint ventures. Below is a summary of our portfolio activity for the periods indicated below:

#### Three months ended September 30, 2025

|                                                         |       |
|---------------------------------------------------------|-------|
| Properties available for lease as of June 30, 2025      | 212   |
| Lease expirations <sup>(1)</sup>                        | 340   |
| Re-leases to same client                                | (225) |
| Re-leases to new client                                 | (17)  |
| Vacant dispositions                                     | (106) |
| Properties available for lease as of September 30, 2025 | 204   |

#### Nine months ended September 30, 2025

|                                                         |       |
|---------------------------------------------------------|-------|
| Properties available for lease as of December 31, 2024  | 205   |
| Lease expirations <sup>(1)</sup>                        | 939   |
| Re-leases to same client                                | (678) |
| Re-leases to new client                                 | (43)  |
| Vacant dispositions                                     | (219) |
| Properties available for lease as of September 30, 2025 | 204   |

<sup>(1)</sup> Includes scheduled and unscheduled expirations (including leases rejected in bankruptcy), as well as future expirations resolved in the periods indicated above.

During the three months ended September 30, 2025, the new annualized base rent on re-leased units was \$70.65 million, as compared to the previous annual rent of \$68.29 million on the same units, representing a rent recapture rate of 103.5% on the re-leased units.

During the nine months ended September 30, 2025, the new annualized base rent on re-leased units was \$213.70 million, as compared to the previous annual rent of \$206.40 million on the same units, representing a rent recapture rate of 103.5% on the re-leased units.

As part of our re-leasing costs, we pay leasing commissions to unrelated, third-party real estate brokers consistent with the commercial real estate industry standard, and sometimes provide rent concessions to our clients. We do not consider the collective impact of the leasing commissions or rent concessions to our clients to be material to our financial position or results of operations.

#### **Impact of Inflation**

Leases generally provide for limited increases in rent as a result of fixed increases, increases in the consumer price index, retail price index in the case of certain leases in the U.K. (typically subject to ceilings), or increases in clients' sales volumes. We expect that inflation will cause these lease provisions to result in rent increases over time. During times when inflation is greater than increases in rent, as provided for in the leases, rent increases may not keep up with the rate of inflation and other costs.

Moreover, our strategic focus on the use of net lease agreements reduces our exposure to rising property expenses due to inflation because the client is responsible for property expenses. Even though the utilization of net leases reduces our exposure to rising property expenses due to inflation, substantial inflationary pressures and increased costs may have an adverse impact on our clients if increases in their operating expenses exceed increases in revenue, which may adversely affect our clients' ability to pay rent. Additionally, inflationary periods may cause us to experience increased costs of financing, make it difficult to refinance debt at attractive rates or at all, and may adversely affect the properties we can acquire if the cost of financing an acquisition is in excess of our anticipated earnings from such property, thereby limiting the properties that can be acquired.

#### **Impact of Real Estate and Capital Markets**

In the commercial real estate market, property prices generally continue to fluctuate. Likewise, during certain periods, the global capital markets have experienced significant price volatility, dislocations, and liquidity disruptions, which may impact our access to and cost of capital. We continually monitor the commercial real estate and global capital markets carefully and, if required, will make decisions to adjust our business strategy accordingly.

#### **Impact of Current Macroeconomic Conditions**

We monitor developments related to macroeconomic factors that could have an adverse impact on our business and our clients. Our clients face challenges that may differ from or be additional to challenges we face, including potential changes in consumer confidence levels, behavior and spending and increased operational expenses, including potential impacts from changes in global trade policies. The extent of the future effects on our business, results of operations, cash flows, and growth strategies is highly uncertain and will ultimately depend on future developments, none of which can be predicted.

### **LIQUIDITY AND CAPITAL RESOURCES**

As of September 30, 2025, we had \$3.5 billion of liquidity, which consists of cash and cash equivalents of \$417.2 million, \$864.2 million of expected net proceeds from the settlement of outstanding forward sale agreements under our ATM program (assuming full physical settlement of such agreements), and \$2.2 billion of availability under our \$4.0 billion credit facilities (excluding availability under our \$1.38 billion fund credit facility), net of \$1.3 billion of borrowing on the credit facilities and after deducting \$469.4 million in borrowings under our commercial paper programs. We use our revolving credit facilities as a liquidity backstop for the repayment of the notes issued under our commercial paper programs.

Our primary cash obligations, for the current year and subsequent years, are included in the "Material Cash Requirements" table, which is presented later in this section. We expect to fund our operating expenses and other short-term liquidity requirements, including property acquisitions and development costs, payment of principal and interest on our outstanding indebtedness, property improvements, re-leasing costs, and cash distributions to common stockholders, primarily through a combination of the following:

- Cash and cash equivalents;
- Future cash flows from operations;
- Issuances of common stock or debt, or other securities offerings;
- Additional borrowings under our credit facilities or commercial paper programs, which are backstopped by our credit facilities;
- Short-term loans;
- Asset dispositions; and
- Credit investment repayments.

In addition to these sources of liquidity, we recently launched a perpetual life fund, raising \$716.0 million of equity commitments from institutional investors. We expect that this initiative will provide additional capital to support our growth objectives and enhance our liquidity position.

We believe that our cash and cash equivalents on hand, cash provided from operating activities, and borrowing capacity are sufficient to meet our liquidity needs for the next twelve months. We intend, however, to use permanent or long-term capital to fund property acquisitions and to repay future borrowings under our credit facilities and commercial paper programs.

### **Long-Term Liquidity Requirements**

Our goal is to deliver dependable monthly dividends to our stockholders that increase over time. Historically, we have met our principal short-term and long-term capital needs, including the funding of high-quality real estate acquisitions, investments in loans to clients, property development, and capital expenditures by issuing common stock, long-term unsecured notes, and term loan borrowings. Over the long term, we believe that common stock should be the majority of our capital structure. We may issue common stock when we believe our share price is at a level that allows for the proceeds of an offering to be accretively invested into additional properties or to permanently finance properties that were initially financed by our revolving credit facilities, commercial paper programs, or shorter-term debt securities. However, we cannot assure you that we will have access to the capital markets at all times and at terms that are acceptable to us.

### **Capitalization**

As of September 30, 2025, our total capitalization was \$85.4 billion. Total capitalization consisted of \$56.1 billion of common equity (based on the September 30, 2025 closing price on the NYSE of \$60.79 and assuming the conversion of 2.7 million common units of Realty Income, L.P.), and total outstanding borrowings of \$29.3 billion on our credit facilities, commercial paper, term loans, mortgages payable, and senior unsecured notes and bonds and our proportionate share of unconsolidated entities' debt (excluding unamortized deferred financing costs, discounts, and premiums).

### **Share Repurchase Program**

In February 2025, our Board of Directors authorized a share repurchase program for up to \$2.0 billion in shares of our common stock, which will expire in January 2028. Repurchases under the repurchase program may be made at management's discretion from time to time using a variety of methods, which may include open market purchases, privately negotiated transactions, Rule 10b5-1 plans or otherwise, all in accordance with the rules of the SEC and other applicable legal requirements. The repurchase program does not obligate us to acquire any particular amount of common stock, and the repurchase program may be suspended or discontinued at any time at our discretion. No share repurchases have been made to date under the repurchase program.

### **ATM Program**

During the nine months ended September 30, 2025, we settled approximately 27.9 million shares of common stock previously sold pursuant to forward sale agreements through our ATM program for approximately \$1.6 billion of net proceeds. As of September 30, 2025, we had outstanding forward-sale agreements under our ATM program for a total of 15.1 million shares of common stock, representing approximately \$864.2 million in expected net proceeds, which have been executed at a weighted average price of \$57.17 per share (assuming full physical settlement of all outstanding shares of common stock, subject to such forward sale agreements and certain assumptions made with respect to settlement dates). Additionally, as of September 30, 2025, we had 14.2 million shares remaining for future issuance under our ATM program. We anticipate maintaining the availability of our ATM program in the future, including the replenishment of authorized shares issuable thereunder.

### **Debt Financing Activities**

As of September 30, 2025, our total outstanding borrowings of credit facilities, commercial paper, term loans, mortgages payable, and senior unsecured notes and bonds were \$28.7 billion, with a weighted average maturity of 5.6 years and a weighted average interest rate of 3.9%. As of September 30, 2025, approximately 93% of our total debt was fixed rate debt. See notes 7 through 10 to the consolidated financial statements for additional information about our outstanding debt, along with our debt financing activities during the nine months ended September 30, 2025 below.

#### **Term Loan Redemptions**

In August 2025, we repaid our \$300.0 million unsecured term loan in full upon maturity, plus \$0.3 million in accrued and unpaid interest.

In June 2025, we repaid our \$500.0 million unsecured term loan in full upon maturity, plus \$2.3 million in accrued and unpaid interest.

#### **Mortgage Repayments**

During the nine months ended September 30, 2025, we made \$44.2 million in principal payments, including the full repayment of three mortgages for \$42.9 million.



### Note Issuances

In October 2025, we issued \$400.0 million of 3.950% senior unsecured notes due February 2029 and \$400.0 million of 4.500% senior unsecured notes due February 2033.

In June 2025, we issued €650.0 million of 3.375% senior unsecured notes due June 2031 and €650.0 million of 3.875% senior unsecured notes due June 2035.

In April 2025, we issued \$600.0 million of 5.125% senior unsecured notes due April 2035.

### Note Repayments

In November 2025, we repaid \$550.0 million of outstanding 4.625% senior unsecured notes, plus accrued and unpaid interest, upon maturity.

In April 2025, we repaid \$500.0 million of outstanding 3.875% senior unsecured notes, plus accrued and unpaid interest, upon maturity.

### Credit Facilities

In April 2025, we entered into new \$4.0 billion unsecured multicurrency revolving credit facilities, to amend and restate our previous \$4.25 billion unsecured revolving credit facility. Our new revolving credit facilities consist of (a) a \$2.0 billion unsecured multicurrency revolving credit facility, consisting of two tranches, that will mature in April 2027 and (b) a \$2.0 billion unsecured multicurrency revolving credit facility, consisting of two tranches, that will mature in April 2029 (collectively, the "RI Credit Facilities"). The RI Credit Facilities also include two six-month extensions for each facility, which can be exercised at our option. As of September 30, 2025, we had a borrowing capacity of \$2.7 billion available on our RI Credit Facilities (subject to customary conditions to borrowing) and an outstanding balance of \$1.3 billion.

In connection with the closing of the RI Credit Facilities, the Fund entered into a newly-established \$1.38 billion unsecured credit facility, for which we are a guarantor, which provides for (a) an up to \$1.0 billion unsecured revolving credit facility and (b) an up to \$380.0 million unsecured delayed draw term loan which is available to be drawn for twelve months after April 29, 2025 (the "Closing Date") (collectively, the "Fund Credit Facilities"). The revolving credit facility under the Fund Credit Facilities matures in April 2029 and the delayed draw term loan under the Fund Credit Facilities matures in April 2028. The Fund Credit Facilities also include two six-month extensions for each facility, which can be exercised at our option. The aggregate amount under the Fund Credit Facilities can be increased to up to \$2.0 billion pursuant to an accordion expansion feature, which is subject to obtaining lender commitments. As of September 30, 2025, we had a borrowing capacity of \$1.3 billion available on our Fund Credit Facilities (subject to customary conditions to borrowing) and an outstanding balance of \$122.0 million.

### **Note Covenants**

The following is a summary of the key financial covenants for our senior unsecured notes, as defined and calculated per the terms of our senior notes and bonds. These calculations, which are not based on accounting principles generally accepted in the United States of America ("U.S. GAAP"), are presented to investors to show our ability to incur additional debt under the terms of our senior notes and bonds as well as to disclose our current compliance with such covenants and are not measures of our liquidity or performance. The actual amounts as of September 30, 2025, are:

| <b>Note Covenants</b>                                                      | <b>Required</b>          | <b>Actual</b> |
|----------------------------------------------------------------------------|--------------------------|---------------|
| Limitation on incurrence of total debt                                     | ≤ 60% of adjusted assets | 41.9%         |
| Limitation on incurrence of secured debt                                   | ≤ 40% of adjusted assets | 0.2%          |
| Debt service and fixed charge coverage (trailing 12 months) <sup>(1)</sup> | ≥ 1.5x                   | 4.6x          |
| Maintenance of total unencumbered assets                                   | ≥ 150% of unsecured debt | 239.5%        |

<sup>(1)</sup> Our debt service coverage ratio is calculated on a pro forma basis for the preceding four-quarter period on the assumptions that: (i) the incurrence of any Debt (as defined in the covenants) incurred by us since the first day of such four-quarter period and the application of the proceeds therefrom (including to refinance other Debt since the first day of such four-quarter period), (ii) the repayment or retirement of any of our Debt since the first day of such four-quarter period, and (iii) any acquisition or disposition by us of any asset or group since the first day of such four quarters and subject to certain additional adjustments. Such pro forma ratio has been prepared on the basis required by that debt service covenant, reflects various estimates and assumptions and is subject to other uncertainties, and therefore does not purport to reflect what our actual debt service coverage ratio would have been had transactions referred to in clauses (i), (ii) and (iii) of the preceding sentence occurred as of the first day of four-quarter period, nor does it purport to reflect our debt service coverage ratio for any future period. Fixed charge coverage is calculated in the same manner as the debt service coverage. The following is our calculation of debt service and fixed charge coverage as of September 30, 2025 (in thousands, for trailing twelve months):



|                                                                                |    |           |
|--------------------------------------------------------------------------------|----|-----------|
| Net income attributable to the Company                                         | \$ | 962,116   |
| Plus: interest expense, excluding the amortization of deferred financing costs |    | 1,088,336 |
| Plus: provision for taxes                                                      |    | 83,648    |
| Plus: depreciation and amortization                                            |    | 2,495,436 |
| Plus: provisions for impairment                                                |    | 489,891   |
| Plus: pro forma adjustments                                                    |    | 188,216   |
| Less: gain on sales of real estate                                             |    | (135,196) |
| Income available for debt service, as defined                                  | \$ | 5,172,447 |
| Total pro forma debt service charge                                            | \$ | 1,113,987 |
| Debt service and fixed charge coverage ratio                                   |    | 4.6x      |

### Credit Agency Ratings

The borrowing interest rates under our revolving credit facilities are based upon our ratings assigned by credit rating agencies. As of September 30, 2025, we were assigned the following investment grade corporate credit ratings on our senior unsecured notes and bonds: Moody's Investors Service has assigned a rating of A3 with a "stable" outlook and Standard & Poor's Ratings Group has assigned a rating of A- with a "stable" outlook. In addition, we were assigned the following ratings on our commercial paper as of September 30, 2025: Moody's Investors Service has assigned a rating of P-2 and Standard & Poor's Ratings Group has assigned a rating of A-2.

Based on our credit rating agency ratings as of September 30, 2025, our credit facilities provide for (i) USD borrowings at Secured Overnight Financing Rate ("SOFR") plus 0.725% and (ii) British Pound Sterling ("GBP") borrowings at the SONIA plus 0.725%, and (iii) EURO ("EUR") borrowings at a benchmark rate selected in accordance with the credit agreement. A revolving credit facility commitment fee of 0.125% is payable on the total commitment amount. The credit agreement also provides flexibility to elect different interest rate tenors or daily rate options for each currency tranche.

Borrowings under the Fund Credit Facilities bear interest at SOFR plus 0.725%. A revolving credit facility commitment fee of 0.125% is payable on the total commitment amount. In addition, a commitment fee of 0.20% is payable on undrawn delayed draw term loan commitments beginning 91 days after the Closing Date.

In addition, our credit facilities provide that the interest rates can range between: (i) SOFR/SONIA/EURIBOR, plus 1.40% if our credit rating is lower than BBB-/Baa3 or our senior unsecured debt is unrated and (ii) SOFR/SONIA/EURIBOR, plus 0.70% if our credit rating is A/A2 or higher. In addition, our credit facilities provide for a facility commitment fee based on our credit ratings, which ranges from: (i) 0.30% for a rating lower than BBB-/Baa3 or unrated, and (ii) 0.10% for a credit rating of A/A2 or higher.

We also issue senior debt securities from time to time and our credit ratings can impact the interest rates charged in those transactions. If our credit ratings or ratings outlook change, our cost to obtain debt financing could increase or decrease. The credit ratings assigned to us could change based upon, among other things, our results of operations and financial condition. These ratings are subject to ongoing evaluation by credit rating agencies, and we cannot assure you that our ratings will not be changed or withdrawn by a rating agency in the future if, in its judgment, circumstances warrant. Moreover, a rating is not a recommendation to buy, sell or hold our debt securities or common stock.

## Material Cash Requirements

The following table summarizes the maturity of each of our obligations as of September 30, 2025 (in millions):

|                                                  | 2025       | 2026       | 2027       | 2028       | 2029       | Thereafter  | Total       |
|--------------------------------------------------|------------|------------|------------|------------|------------|-------------|-------------|
| Credit Facilities <sup>(1)</sup>                 | \$ —       | \$ —       | \$ 978.6   | \$ —       | \$ 467.5   | \$ —        | \$ 1,446.1  |
| Commercial Paper <sup>(2)</sup>                  | 469.4      | —          | —          | —          | —          | —           | 469.4       |
| Unsecured Term Loans                             | —          | 1,137.4    | 500.0      | —          | —          | —           | 1,637.4     |
| Mortgages Payable                                | 0.4        | 12.0       | 22.3       | 1.3        | 1.3        | 1.0         | 38.3        |
| Senior Unsecured Notes and Bonds                 | 550.0      | 2,375.0    | 2,373.6    | 2,499.8    | 2,419.8    | 14,869.0    | 25,087.2    |
| Interest <sup>(3)</sup>                          | 266.1      | 996.4      | 876.5      | 758.0      | 702.6      | 3,411.2     | 7,010.8     |
| Ground Leases Paid by the Company <sup>(4)</sup> | 2.8        | 18.5       | 12.0       | 9.8        | 11.0       | 488.3       | 542.4       |
| Ground Leases Paid by Our Clients <sup>(5)</sup> | 8.1        | 32.4       | 30.5       | 27.6       | 25.3       | 337.3       | 461.2       |
| Other <sup>(6)</sup>                             | 173.3      | 587.9      | 66.0       | 5.7        | —          | 4.1         | 837.0       |
| Total                                            | \$ 1,470.1 | \$ 5,159.6 | \$ 4,859.5 | \$ 3,302.2 | \$ 3,627.5 | \$ 19,110.9 | \$ 37,529.8 |

<sup>(1)</sup> The initial terms of the RI Credit Facilities expire in April 2027 and April 2029 and include, at our option, two six-month extensions. The initial term of the revolving credit facility under the Fund Credit Facilities expires in April 2029 and includes, at our option, two six-month extensions.

<sup>(2)</sup> Commercial paper programs outstanding were \$469.4 million, maturing between October 2025 and November 2025.

<sup>(3)</sup> Interest on the commercial paper programs, term loans, mortgages payable, and senior unsecured notes and bonds has been calculated based on outstanding balances at period end through their respective maturity dates.

<sup>(4)</sup> We currently pay the ground lessors directly for the rent under certain ground lease arrangements.

<sup>(5)</sup> Our clients, who are generally sub-tenant clients under ground leases, are responsible for paying the rent under these ground leases.

<sup>(6)</sup> "Other" consists of \$796.5 million of commitments under construction contracts, \$40.5 million for tenant improvements, recurring capital expenditures, and non-recurring building improvements.

## Investments in Unconsolidated Entities

As of September 30, 2025, our pro-rata share of secured debt of unconsolidated entities was approximately \$659.2 million.

## DIVIDEND POLICY

Distributions are paid monthly to holders of shares of our common stock.

Distributions are paid monthly to the limited partners holding common units of Realty Income, L.P., each on a per unit basis that is equal to the amount paid per share to our common stockholders (subject to the adjustment factor applicable to those units at the time of such distribution).

In order to maintain our status as a real estate investment trust ("REIT") for federal income tax purposes, we generally are required to distribute dividends to our stockholders aggregating annually at least 90% of our taxable income (excluding net capital gains), and we are subject to income tax to the extent we distribute less than 100% of our taxable income (including net capital gains). In 2024, our cash distributions to common stockholders totaled \$2.69 billion, or approximately 120.1% of our taxable income of \$2.24 billion. Certain measures are available to us to reduce or eliminate our tax exposure as a REIT, and accordingly, no provision for U.S. federal income taxes, other than our taxable REIT subsidiaries (each, a "TRS"), has been made. Our taxable income reflects non-cash deductions for depreciation and amortization. Our taxable income is presented to show our compliance with REIT dividend requirements and is not a measure of our liquidity or operating performance. We intend to continue to make distributions to our stockholders that are sufficient to meet this dividend requirement and that will reduce or eliminate our exposure to income taxes. Furthermore, we believe our cash on hand and funds from operations are sufficient to support our current level of cash distributions to our stockholders. We distributed \$2.409 per share to stockholders during the nine months ended September 30, 2025, representing 75.5% of our diluted Adjusted Funds from Operations Available to Common Stockholders ("AFFO") per share of \$3.19.

Future distributions will be at the discretion of our Board of Directors and will depend on, among other things, our results of operations, Funds from Operations Available to Common Stockholders ("FFO"), Normalized Funds from Operations Available to Common Stockholders ("Normalized FFO"), AFFO, cash flow from operations, financial condition, capital requirements, the annual distribution requirements under the REIT provisions of the Internal Revenue Code of 1986, as amended, our debt service requirements, and any other factors the Board of Directors may deem relevant. In addition, our revolving credit facilities contain financial covenants that could limit the amount of distributions payable by us in the event of a default, and which prohibit the payment of distributions on our common stock in the event that we fail to pay when due (subject to any applicable grace period) any principal or interest on borrowings under our revolving credit facilities.

Distributions of our current and accumulated earnings and profits for federal income tax purposes generally will be taxable to stockholders as ordinary income, except to the extent that we recognize capital gains and declare a capital gains dividend, or that such amounts constitute “qualified dividend income” subject to a reduced rate of tax. The maximum tax rate of non-corporate taxpayers for “qualified dividend income” is generally 20%. In general, dividends payable by REITs are not eligible for the reduced tax rate on qualified dividend income, except to the extent that certain holding requirements have been met with respect to the REIT’s stock and the REIT’s dividends are attributable to dividends received from certain taxable corporations (such as our TRSs) or to income that was subject to tax at the corporate or REIT level (for example, if we distribute taxable income that we retained and paid tax on in the prior taxable year). However, non-corporate stockholders, including individuals, generally may deduct up to 20% of dividends from a REIT, other than capital gain dividends and dividends treated as qualified dividend income.

Distributions in excess of earnings and profits generally will first be treated as a non-taxable reduction in the stockholders’ basis in their stock, but not below zero. Distributions in excess of that basis generally will be taxable as a capital gain to stockholders. Approximately 30.4% of the distributions to our common stockholders, made or deemed to have been made in 2024, were classified as a return of capital for federal income tax purposes.

## RESULTS OF OPERATIONS

*The following is a comparison of our results of operations for the three and nine months ended September 30, 2025 and 2024.*

### **Total Revenue**

The following summarizes our total revenue (in thousands):

|                                   | Three months ended<br>September 30, |                     |                   | Nine months ended<br>September 30, |                     |                   |
|-----------------------------------|-------------------------------------|---------------------|-------------------|------------------------------------|---------------------|-------------------|
|                                   | 2025                                | 2024                | Change            | 2025                               | 2024                | Change            |
| Rental (excluding reimbursements) | \$ 1,303,985                        | \$ 1,196,805        | \$ 107,180        | \$ 3,780,428                       | \$ 3,536,420        | \$ 244,008        |
| Rental (reimbursements)           | 82,517                              | 74,348              | 8,169             | 257,319                            | 227,630             | 29,689            |
| Other                             | 84,050                              | 59,762              | 24,288            | 223,688                            | 166,793             | 56,895            |
| Total revenue                     | <u>\$ 1,470,552</u>                 | <u>\$ 1,330,915</u> | <u>\$ 139,637</u> | <u>\$ 4,261,435</u>                | <u>\$ 3,930,843</u> | <u>\$ 330,592</u> |

**Rental Revenue (excluding reimbursements)**

The table below summarizes the increase in rental revenue (excluding reimbursements) in the three and nine months ended September 30, 2025 and 2024 (dollars in thousands):

|                                                                 | Number of Properties | Three months ended September 30, |              |            |
|-----------------------------------------------------------------|----------------------|----------------------------------|--------------|------------|
|                                                                 |                      | 2025                             | 2024         | Change     |
| Properties acquired during 2025 & 2024                          | 620                  | \$ 90,319                        | \$ 19,756    | \$ 70,563  |
| Same store rental revenue <sup>(1)</sup>                        | 14,482               | 1,162,326                        | 1,146,892    | 15,434     |
| Constant currency adjustment <sup>(2)</sup>                     | N/A                  | (225)                            | (6,402)      | 6,177      |
| Properties sold during and prior to 2025                        | 578                  | 1,031                            | 13,913       | (12,882)   |
| Straight-line rent and other non-cash adjustments               | N/A                  | 8,754                            | 7,507        | 1,247      |
| Vacant rents, development and other <sup>(3)</sup>              | 440                  | 36,931                           | 40,517       | (3,586)    |
| Other excluded revenue <sup>(4)</sup>                           | N/A                  | 28,516                           | (170)        | 28,686     |
| Revenue from unconsolidated entities <sup>(6)</sup>             | N/A                  | (25,220)                         | (26,767)     | 1,547      |
| Revenue attributable to noncontrolling interests <sup>(7)</sup> | N/A                  | 1,553                            | 1,559        | (6)        |
| Total                                                           |                      | \$ 1,303,985                     | \$ 1,196,805 | \$ 107,180 |

|                                                                 | Number of Properties | Nine months ended September 30, |              |            |
|-----------------------------------------------------------------|----------------------|---------------------------------|--------------|------------|
|                                                                 |                      | 2025                            | 2024         | Change     |
| Properties acquired during 2025 & 2024                          | 620                  | \$ 221,567                      | \$ 33,549    | \$ 188,018 |
| Same store rental revenue <sup>(1)</sup>                        | 14,482               | 3,477,268                       | 3,432,682    | 44,586     |
| Constant currency adjustment <sup>(2)</sup>                     | N/A                  | (25,426)                        | (27,039)     | 1,613      |
| Properties sold during and prior to 2025                        | 578                  | 9,977                           | 53,927       | (43,950)   |
| Straight-line rent and other non-cash adjustments               | N/A                  | 19,199                          | 18,201       | 998        |
| Vacant rents, development and other <sup>(3)</sup>              | 440                  | 110,779                         | 109,308      | 1,471      |
| Other excluded revenue <sup>(4)</sup>                           | N/A                  | 38,494                          | 15,890       | 22,604     |
| Less: Spirit rental revenue <sup>(5)</sup>                      | N/A                  | —                               | (47,047)     | 47,047     |
| Revenue from unconsolidated entities <sup>(6)</sup>             | N/A                  | (76,093)                        | (57,728)     | (18,365)   |
| Revenue attributable to noncontrolling interests <sup>(7)</sup> | N/A                  | 4,663                           | 4,677        | (14)       |
| Total                                                           |                      | \$ 3,780,428                    | \$ 3,536,420 | \$ 244,008 |

<sup>(1)</sup> The same store rental revenue percentage increased by 1.3% for both the three and nine months ended September 30, 2025 as compared to the same periods in 2024.

<sup>(2)</sup> For purposes of comparability, same store rental revenue is presented on a constant currency basis using the exchange rate as of September 30, 2025.

<sup>(3)</sup> Relates to the aggregate of (i) rental revenue from 319 properties that were available for lease during part of 2025 or 2024 for the three and nine months ended September 30, 2025, respectively and (ii) rental revenue for 121 properties under development or completed developments that do not meet our same store pool definition for the three and nine months ended September 30, 2025, respectively.

<sup>(4)</sup> "Other excluded revenue" primarily consists of reimbursements related to lease termination fees and other settlement income.

<sup>(5)</sup> Amounts for the nine months ended September 30, 2024 represent rental revenue from Spirit properties, which were not included in our financial statements prior to the close of the merger with Spirit on January 23, 2024.

<sup>(6)</sup> Represents our pro-rata share of rental revenue from properties owned by unconsolidated joint ventures.

<sup>(7)</sup> Represents the portion of rental revenue attributable to noncontrolling interest based on their pro-rata ownership.

For purposes of determining the same store rent property pool, we include all properties that were owned for the entire year-to-date period, for both the current and prior year, except for properties during the current or prior year that: (i) were vacant at any time, (ii) were under development or redevelopment, or (iii) were involved in eminent domain and rent was reduced. Each of the exclusions from the same store pool are separately addressed within the applicable sentences above, explaining the changes in rental revenue for the period.

Of the 17,009 in-place leases in the portfolio, 13,760, or 80.9%, were under leases that provide for increases in rents through: base rent increases tied to inflation (typically subject to ceilings), percentage rent based on a percentage of the clients' gross sales, fixed increases, or a combination of two or more of the aforementioned rent provisions.

Rent based on a percentage of our clients' gross sales, or percentage rent, was \$4.0 million and \$3.1 million for the three months ended September 30, 2025 and 2024, respectively. Rent based on a percentage of our clients' gross sales, or percentage rent, was \$12.6 million and \$10.8 million for the nine months ended September 30, 2025 and 2024, respectively. Percentage rent represents less than 1% of rental revenue.

As of September 30, 2025, our portfolio of 15,542 properties was 98.7% leased with 204 properties available for lease or sale, as compared to 98.7% leased with 196 properties available for lease as of September 30, 2024. It has been our experience that approximately 1% to 4% of our property portfolio will be available for lease at any given time; however, it is possible that the number of properties available for lease or sale could increase in the future, given the nature of economic cycles and other unforeseen global events.

### Rental Revenue (reimbursements)

A number of our leases provide for contractually obligated reimbursements from clients for recoverable real estate taxes and operating expenses. Contractually obligated reimbursements by our clients increased by \$8.2 million and \$29.7 million for the three and nine months ended September 30, 2025 as compared to the same period in 2024, primarily due to higher reimbursable property taxes and maintenance due to growth in our portfolio.

### Other Revenue

The following summarizes our total other revenue (in thousands):

|                                                           | Three months ended<br>September 30, |                  |                  | Nine months ended<br>September 30, |                   |                  |
|-----------------------------------------------------------|-------------------------------------|------------------|------------------|------------------------------------|-------------------|------------------|
|                                                           | 2025                                | 2024             | Change           | 2025                               | 2024              | Change           |
| Interest income on financing receivables                  | \$ 32,309                           | \$ 31,337        | \$ 972           | \$ 96,652                          | \$ 92,711         | \$ 3,941         |
| Interest income on loans and preferred equity investments | 50,612                              | 27,691           | 22,921           | 124,242                            | 71,791            | 52,451           |
| Other                                                     | 1,129                               | 734              | 395              | 2,794                              | 2,291             | 503              |
|                                                           | <u>\$ 84,050</u>                    | <u>\$ 59,762</u> | <u>\$ 24,288</u> | <u>\$ 223,688</u>                  | <u>\$ 166,793</u> | <u>\$ 56,895</u> |

Total other revenue increased by \$24.3 million and \$56.9 million for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, primarily due to higher interest income on loans due to growth in our loan portfolio.

### Expenses

The following summarizes our total expenses (in thousands):

|                                                                                              | Three months ended<br>September 30, |                     |                  | Nine months ended<br>September 30, |                     |                   |
|----------------------------------------------------------------------------------------------|-------------------------------------|---------------------|------------------|------------------------------------|---------------------|-------------------|
|                                                                                              | 2025                                | 2024                | Change           | 2025                               | 2024                | Change            |
| Depreciation and amortization                                                                | \$ 631,981                          | \$ 602,339          | \$ 29,642        | \$ 1,888,765                       | \$ 1,788,973        | \$ 99,792         |
| Interest                                                                                     | 294,482                             | 261,261             | 33,221           | 846,680                            | 748,806             | 97,874            |
| Property (excluding reimbursements)                                                          | 24,104                              | 17,806              | 6,298            | 63,405                             | 53,736              | 9,669             |
| Property (reimbursements)                                                                    | 82,517                              | 74,348              | 8,169            | 257,319                            | 227,630             | 29,689            |
| General and administrative                                                                   | 55,039                              | 41,869              | 13,170           | 148,412                            | 127,781             | 20,631            |
| Provisions for impairment                                                                    | 86,972                              | 96,920              | (9,948)          | 346,924                            | 282,867             | 64,057            |
| Merger, transaction, and other costs, net                                                    | 13,343                              | 8,610               | 4,733            | 13,953                             | 105,468             | (91,515)          |
| Total expenses                                                                               | <u>\$ 1,188,438</u>                 | <u>\$ 1,103,153</u> | <u>\$ 85,285</u> | <u>\$ 3,565,458</u>                | <u>\$ 3,335,261</u> | <u>\$ 230,197</u> |
| Total revenue <sup>(1)</sup>                                                                 | \$ 1,388,035                        | \$ 1,256,567        |                  | \$ 4,004,116                       | \$ 3,703,213        |                   |
| General and administrative expenses as a percentage of total revenue <sup>(1)</sup>          | 4.0 %                               | 3.3 %               |                  | 3.7 %                              | 3.5 %               |                   |
| Property expenses (excluding reimbursements) as a percentage of total revenue <sup>(1)</sup> | 1.7 %                               | 1.4 %               |                  | 1.6 %                              | 1.5 %               |                   |

<sup>(1)</sup> Excludes client reimbursements.

### Depreciation and Amortization

Depreciation and amortization increased by \$29.6 million and \$99.8 million for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, primarily due to the acquisitions of properties in 2024 and 2025, which were partially offset by property dispositions.

### Interest Expense

The following is a summary of the components of our interest expense (in thousands):

|                                                                                                                                                 | Three months ended<br>September 30, |                   |                  | Nine months ended<br>September 30, |                   |                  |
|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------|------------------|------------------------------------|-------------------|------------------|
|                                                                                                                                                 | 2025                                | 2024              | Change           | 2025                               | 2024              | Change           |
| Interest on our revolving credit facilities, commercial paper, term loans, mortgages, senior unsecured notes and bonds, and interest rate swaps | \$ 288,614                          | \$ 258,877        | \$ 29,737        | \$ 834,633                         | \$ 752,109        | \$ 82,524        |
| Credit facility commitment fees                                                                                                                 | 1,597                               | 1,358             | 239              | 4,433                              | 4,043             | 390              |
| Amortization of debt origination and deferred financing costs                                                                                   | 7,975                               | 6,001             | 1,974            | 21,057                             | 17,694            | 3,363            |
| Gain on interest rate swaps                                                                                                                     | (1,835)                             | (968)             | (867)            | (5,613)                            | (4,567)           | (1,046)          |
| Amortization of net mortgage discounts (premiums)                                                                                               | 74                                  | 51                | 23               | 211                                | (18)              | 229              |
| Amortization of net note discounts (premiums)                                                                                                   | 1,222                               | 242               | 980              | 2,783                              | (3,883)           | 6,666            |
| Capital lease obligation                                                                                                                        | 539                                 | 532               | 7                | 1,596                              | 1,497             | 99               |
| Interest capitalized                                                                                                                            | (3,704)                             | (4,832)           | 1,128            | (12,420)                           | (18,069)          | 5,649            |
| Interest expense                                                                                                                                | <u>\$ 294,482</u>                   | <u>\$ 261,261</u> | <u>\$ 33,221</u> | <u>\$ 846,680</u>                  | <u>\$ 748,806</u> | <u>\$ 97,874</u> |
| <b>Revolving credit facilities, commercial paper, term loans, mortgages and senior unsecured notes and bonds</b>                                |                                     |                   |                  |                                    |                   |                  |
| Average outstanding balances                                                                                                                    | \$ 28,936,232                       | \$ 26,240,556     | \$ 2,695,676     | \$ 28,226,288                      | \$ 25,708,806     | \$ 2,517,482     |
| Weighted average interest rates                                                                                                                 | 3.98 %                              | 4.03 %            |                  | 3.95 %                             | 3.99 %            |                  |

Interest expense increased by \$33.2 million, or 12.7%, and \$97.9 million, or 13.1%, for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, primarily due to higher average borrowings and increased amortization of note premiums and discounts, as well as deferred financing costs, partially offset by lower weighted average interest rates. See notes to the accompanying consolidated financial statements for additional information regarding our indebtedness.

### Property Expenses (excluding reimbursements)

Property expenses (excluding reimbursements) consist of costs associated with properties available for lease, non-net-leased properties and general portfolio expenses and include, but are not limited to, property taxes, maintenance, insurance, utilities, property inspections and legal fees.

Property expenses (excluding reimbursements) increased by \$6.3 million and \$9.7 million for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, primarily due to a greater number and mix of properties available for lease, including more non-retail properties with higher maintenance and security costs.

### Property Expenses (reimbursements)

Property expenses (reimbursements) consist of property taxes and operating costs paid on behalf of our clients. Property expenses (reimbursements) increased by \$8.2 million and \$29.7 million for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, primarily due to higher reimbursable property taxes and maintenance due to growth in our portfolio.

### General and Administrative Expenses

General and administrative expenses increased by \$13.2 million and \$20.6 million for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, primarily due to higher employee costs and professional fees as we continue to invest in our people and our platform.

### Provisions for Impairment

The following table summarizes our provisions for impairment during the periods indicated below (in thousands):

|                                          | Three months ended<br>September 30, |                  |                   | Nine months ended<br>September 30, |                   |                  |
|------------------------------------------|-------------------------------------|------------------|-------------------|------------------------------------|-------------------|------------------|
|                                          | 2025                                | 2024             | Change            | 2025                               | 2024              | Change           |
| Provisions for impairment of real estate | \$ 75,391                           | \$ 33,151        | \$ 42,240         | \$ 315,063                         | \$ 208,552        | \$ 106,511       |
| Provisions for credit losses             | 11,581                              | 63,769           | (52,188)          | 31,861                             | 74,315            | (42,454)         |
| Provisions for impairment                | <u>\$ 86,972</u>                    | <u>\$ 96,920</u> | <u>\$ (9,948)</u> | <u>\$ 346,924</u>                  | <u>\$ 282,867</u> | <u>\$ 64,057</u> |

Provisions for impairment of real estate increased by \$42.2 million and \$106.5 million during the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, due primarily to properties that were sold or are more likely than not to be sold in the next twelve months as well as properties leased to clients in bankruptcy.

Provisions for credit losses decreased by \$52.2 million and \$42.5 million during the three and nine months ended September 30, 2025 as compared to the same periods in 2024, primarily due to lower credit losses recognized on financing receivables for distressed clients accounted for under sales leaseback transactions.

### Merger, Transaction, and Other Costs, Net

During the three and nine months ended September 30, 2025, we incurred \$13.3 million and \$14.0 million, respectively, of merger, transaction, and other costs, net consisting primarily of placement fees incurred in fundraising for the Fund.

During the three and nine months ended September 30, 2024, we incurred \$8.6 million and \$105.5 million, respectively, of merger, transaction, and other costs, net consisting primarily of transaction and integration-related costs related to Spirit and \$5.1 million for each of the respective periods related to the lease termination of a legacy corporate facility.

### Gain on Sales of Real Estate

The following summarizes our property dispositions (dollars in thousands):

|                              | Three months ended<br>September 30, |            |             | Nine months ended<br>September 30, |            |             |
|------------------------------|-------------------------------------|------------|-------------|------------------------------------|------------|-------------|
|                              | 2025                                | 2024       | Change      | 2025                               | 2024       | Change      |
| Number of properties sold    | 140                                 | 92         | 48          | 268                                | 214        | 54          |
| Net sales proceeds           | \$ 214,792                          | \$ 249,461 | \$ (34,669) | \$ 424,206                         | \$ 451,365 | \$ (27,159) |
| Gain on sales of real estate | \$ 49,107                           | \$ 50,563  | \$ (1,456)  | \$ 110,210                         | \$ 92,290  | \$ 17,920   |

### Foreign Currency and Derivative (Loss) Gain, net

We borrow in the functional currencies of the countries in which we invest. Net foreign currency gain and loss are primarily related to the remeasurement of intercompany debt from foreign subsidiaries and outstanding borrowings denominated in the local currencies we invest in. Derivative gain and loss are primarily related to mark-to-market adjustments on derivatives that do not qualify for hedge accounting and settlement of designated derivatives reclassified from Accumulated Other Comprehensive Income ("AOCI").

Foreign currency and derivative (loss) gain, net was a loss of \$2.8 million and \$9.8 million for the three and nine months ended September 30, 2025, compared to a loss of \$1.7 million and a gain of \$2.9 million for the same periods in 2024, respectively, primarily due to the impact of foreign currency fluctuations, largely offset by derivative hedges.

### Equity in Earnings of Unconsolidated Entities

Equity in earnings of unconsolidated entities was \$3.1 million and \$10.7 million for the three and nine months ended September 30, 2025 as compared to \$5.1 million and \$5.4 million for the same periods in 2024, respectively, primarily attributable to an increase in earnings in our data center development joint venture, which commenced leasing in 2024.

**Other Income, Net**

Other income, net increased by \$5.3 million and \$8.3 million for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, primarily from higher interest earned on cash and cash equivalent balances due to an increase in average daily bank balances, in addition to higher miscellaneous other income.

**Income Taxes**

Income taxes primarily consist of international income taxes accrued or paid by us and our subsidiaries, as well as state and local taxes. The increase of \$8.5 million and \$17.0 million in income taxes for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, is primarily attributable to higher taxable income in the U.K. and Europe and higher state franchise taxes.

**Preferred Stock Dividends**

The decrease in preferred stock dividends of \$2.6 million and \$7.8 million for the three and nine months ended September 30, 2025 as compared to the same periods in 2024, respectively, is due to the issuance of Realty Income Series A Preferred Stock during the nine months ended September 30, 2024 in connection with the Merger. In September 2024, we redeemed all 6.9 million shares of Realty Income Series A Preferred Stock outstanding.



## NON-GAAP FINANCIAL MEASURES

### **Adjusted Earnings before Interest, Taxes, Depreciation and Amortization for Real Estate ("Adjusted EBITDAre")**

Nareit established an EBITDA metric for real estate companies (i.e., EBITDA for real estate, or EBITDAre) it believed would provide investors with a consistent measure to help make investment decisions among REITs. Our definition of "Adjusted EBITDAre" is generally consistent with the Nareit definition, other than our adjustment to remove foreign currency and derivative gain and loss and merger, transaction, and other costs, net. We define Adjusted EBITDAre, a non-GAAP financial measure, for the most recent quarter as earnings (net income) before (i) interest expense, (ii) income taxes, (iii) depreciation and amortization, (iv) provisions for impairment, (v) merger, transaction, and other costs, net, (vi) gain on sales of real estate, (vii) foreign currency and derivative gain and loss, net, and (viii) our proportionate share of adjustments from unconsolidated entities. Our Adjusted EBITDAre may not be comparable to Adjusted EBITDAre reported by other companies or as defined by Nareit, and other companies may interpret or define Adjusted EBITDAre differently than we do. Management believes Adjusted EBITDAre to be a meaningful measure of a REIT's performance because it provides a view of our operating performance, analyzes our ability to meet interest payment obligations before the effects of income tax, depreciation and amortization expense, provisions for impairment, gain on sales of real estate and other items, as defined above, that affect comparability, including the removal of non-recurring and non-cash items that industry observers believe are less relevant to evaluating the operating performance of a company. In addition, EBITDAre is widely followed by industry analysts, lenders, investors, rating agencies, and others as a means of evaluating the operational cash generating capacity of a company prior to servicing debt obligations. Management also believes the use of an annualized quarterly Adjusted EBITDAre metric, which we refer to as Annualized Adjusted EBITDAre, is meaningful because it represents our current earnings run rate for the period presented. Annualized Adjusted EBITDAre and Annualized Pro Forma Adjusted EBITDAre, as defined below, are also used to determine the vesting of performance share awards granted to executive officers. Annualized Adjusted EBITDAre should be considered along with, but not as an alternative to net income as a measure of our operating performance. We define Annualized Pro Forma Adjusted EBITDAre as Annualized Adjusted EBITDAre, subject to certain adjustments to incorporate Adjusted EBITDAre from investments we acquired or stabilized during the applicable quarter and Adjusted EBITDAre from investments we disposed of during the applicable quarter, and include transaction accounting adjustments in accordance with U.S. GAAP, giving pro forma effect to all transactions as if they occurred at the beginning of the applicable period. Our calculation includes all adjustments consistent with the requirements to present Adjusted EBITDAre on a pro forma basis in accordance with Article 11 of Regulation S-X. The Annualized Pro Forma Adjustments are consistent with the debt service coverage ratio calculated under financial covenants for our senior unsecured notes. We believe Annualized Pro Forma Adjusted EBITDAre is a useful non-GAAP supplemental measure, as it excludes investments that were no longer owned at the balance sheet date and includes the annualized rent from investments acquired during the quarter. Management also uses our ratios of Net Debt/Annualized Adjusted EBITDAre and Net Debt/Annualized Pro Forma Adjusted EBITDAre as measures of leverage in assessing our financial performance, which is calculated as net debt (which we define as total debt per the consolidated balance sheets, excluding deferred financing costs and net premiums and discounts, but including our proportionate share of debt from unconsolidated entities, less cash and cash equivalents), divided by annualized quarterly Adjusted EBITDAre and annualized Pro Forma Adjusted EBITDAre, respectively.

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The following is a reconciliation of net income (which we believe is the most comparable U.S. GAAP measure) to Adjusted EBITDAre and Annualized Pro Forma EBITDAre calculations for the periods indicated below (dollars in thousands):

|                                                                                                                   | Three months ended<br>September 30, |               |
|-------------------------------------------------------------------------------------------------------------------|-------------------------------------|---------------|
|                                                                                                                   | 2025                                | 2024          |
| Net income                                                                                                        | \$ 317,674                          | \$ 271,124    |
| Interest                                                                                                          | 294,482                             | 261,261       |
| Income taxes                                                                                                      | 23,824                              | 15,355        |
| Depreciation and amortization                                                                                     | 631,981                             | 602,339       |
| Provisions for impairment                                                                                         | 86,972                              | 96,920        |
| Merger, transaction, and other costs, net                                                                         | 13,343                              | 8,610         |
| Gain on sales of real estate                                                                                      | (49,107)                            | (50,563)      |
| Foreign currency and derivative loss, net                                                                         | 2,818                               | 1,672         |
| Proportionate share of adjustments from unconsolidated entities                                                   | 19,692                              | 20,340        |
| Quarterly Adjusted EBITDAre                                                                                       | \$ 1,341,679                        | \$ 1,227,058  |
| Annualized Adjusted EBITDAre <sup>(1)</sup>                                                                       | \$ 5,366,716                        | \$ 4,908,232  |
| Annualized Pro Forma Adjustments                                                                                  | \$ 17,724                           | \$ 29,347     |
| Annualized Pro Forma Adjusted EBITDAre                                                                            | \$ 5,384,440                        | \$ 4,937,579  |
| Total debt per the consolidated balance sheets, excluding deferred financing costs and net premiums and discounts | \$ 28,678,459                       | \$ 26,437,045 |
| Proportionate share of unconsolidated entities debt, excluding deferred financing costs                           | 659,190                             | 659,190       |
| Less: Cash and cash equivalents                                                                                   | (417,173)                           | (396,956)     |
| Net Debt <sup>(2)</sup>                                                                                           | \$ 28,920,476                       | \$ 26,699,279 |
| Net Debt/Annualized Adjusted EBITDAre                                                                             | 5.4x                                | 5.4x          |
| Net Debt/Annualized Pro Forma Adjusted EBITDAre                                                                   | 5.4x                                | 5.4x          |

<sup>(1)</sup> We calculate Annualized Adjusted EBITDAre by multiplying the Quarterly Adjusted EBITDAre by four.

<sup>(2)</sup> Net Debt is total debt per our consolidated balance sheets, excluding deferred financing costs and net premiums and discounts, but including our proportionate share of debt from unconsolidated entities, less cash and cash equivalents.

As described above, the Annualized Pro Forma Adjustments, which include transaction accounting adjustments in accordance with U.S. GAAP, consist of adjustments to incorporate the Adjusted EBITDAre from investments we acquired or stabilized during the applicable quarter and Adjusted EBITDAre from investments we disposed of during the applicable quarter, giving pro forma effect to all transactions as if they occurred at the beginning of the periods, consistent with the requirements of Article 11 of Regulation S-X. The annualized Pro Forma Adjustments are consistent with the debt service coverage ratio calculated under financial covenants for our senior unsecured notes. The following table summarizes our Annualized Pro Forma Adjustments related to our Annualized Pro Forma Adjusted EBITDAre calculation for the periods indicated below (in thousands):

|                                                                          | Three months ended<br>September 30, |           |
|--------------------------------------------------------------------------|-------------------------------------|-----------|
|                                                                          | 2025                                | 2024      |
| Annualized pro forma adjustments from investments acquired or stabilized | \$ 56,951                           | \$ 32,378 |
| Annualized pro forma adjustments from investments disposed               | (39,227)                            | (3,031)   |
| Annualized Pro Forma Adjustments                                         | \$ 17,724                           | \$ 29,347 |

## FUNDS FROM OPERATIONS AVAILABLE TO COMMON STOCKHOLDERS AND NORMALIZED FUNDS FROM OPERATIONS AVAILABLE TO COMMON STOCKHOLDERS

We define FFO, a non-GAAP measure, consistent with the National Association of Real Estate Investment Trusts' definition, as net income available to common stockholders, plus depreciation and amortization of real estate assets, plus provisions for impairments of depreciable real estate assets, and reduced by gain on property sales. We define Normalized FFO, a non-GAAP financial measure, as FFO excluding merger, transaction, and other costs, net. We define diluted FFO and diluted normalized FFO as FFO and normalized FFO adjusted for dilutive noncontrolling interests.

The following summarizes our FFO and Normalized FFO (in millions, except per share data):

|                                                 | Three months ended<br>September 30, |          |          | Nine months ended<br>September 30, |            |          |
|-------------------------------------------------|-------------------------------------|----------|----------|------------------------------------|------------|----------|
|                                                 | 2025                                | 2024     | % Change | 2025                               | 2024       | % Change |
| FFO available to common stockholders            | \$ 981.1                            | \$ 854.9 | 14.8 %   | \$ 2,874.5                         | \$ 2,569.7 | 11.9 %   |
| FFO per common share <sup>(1)</sup>             | \$ 1.07                             | \$ 0.98  | 9.2 %    | \$ 3.18                            | \$ 2.99    | 6.4 %    |
| Normalized FFO available to common stockholders | \$ 994.4                            | \$ 863.5 | 15.2 %   | \$ 2,888.4                         | \$ 2,675.2 | 8.0 %    |
| Normalized FFO per common share <sup>(1)</sup>  | \$ 1.09                             | \$ 0.99  | 10.1 %   | \$ 3.19                            | \$ 3.11    | 2.6 %    |

<sup>(1)</sup> All per share amounts are presented on a diluted per common share basis.

We consider FFO and Normalized FFO to be appropriate supplemental measures of a REIT's operating performance as they are based on a net income analysis of property portfolio performance that adds back items such as depreciation and impairments for FFO, and adds back merger, transaction, and other costs, net, for Normalized FFO. The historical accounting convention used for real estate assets requires straight-line depreciation of buildings and improvements, which implies that the value of real estate assets diminishes predictably over time. Since real estate values historically rise and fall with market conditions, presentations of operating results for a REIT, using historical accounting for depreciation, could be less informative.

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The following is a reconciliation of net income available to common stockholders (which we believe is the most comparable U.S. GAAP measure) to FFO and Normalized FFO. Also presented is information regarding distributions paid to common stockholders and the weighted average number of common shares used for the basic and diluted computation per share (in thousands, except per share amounts):

|                                                                           | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |              |
|---------------------------------------------------------------------------|-------------------------------------|------------|------------------------------------|--------------|
|                                                                           | 2025                                | 2024       | 2025                               | 2024         |
| Net income available to common stockholders                               | \$ 315,771                          | \$ 261,781 | \$ 762,505                         | \$ 648,281   |
| Depreciation and amortization                                             | 631,981                             | 602,339    | 1,888,765                          | 1,788,973    |
| Depreciation of furniture, fixtures and equipment                         | (711)                               | (672)      | (1,853)                            | (1,905)      |
| Provisions for impairment of real estate                                  | 75,391                              | 33,151     | 315,063                            | 208,552      |
| Gain on sales of real estate                                              | (49,107)                            | (50,563)   | (110,210)                          | (92,290)     |
| Proportionate share of adjustments for unconsolidated entities            | 9,003                               | 9,652      | 24,343                             | 20,706       |
| FFO adjustments allocable to noncontrolling interests                     | (1,278)                             | (762)      | (4,160)                            | (2,575)      |
| FFO available to common stockholders                                      | \$ 981,050                          | \$ 854,926 | \$ 2,874,453                       | \$ 2,569,742 |
| FFO allocable to dilutive noncontrolling interests                        | 2,346                               | 1,467      | 7,188                              | 4,402        |
| Diluted FFO                                                               | \$ 983,396                          | \$ 856,393 | \$ 2,881,641                       | \$ 2,574,144 |
| FFO available to common stockholders                                      | \$ 981,050                          | \$ 854,926 | \$ 2,874,453                       | \$ 2,569,742 |
| Merger, transaction, and other costs, net <sup>(1)</sup>                  | 13,343                              | 8,610      | 13,953                             | 105,468      |
| Normalized FFO available to common stockholders                           | \$ 994,393                          | \$ 863,536 | \$ 2,888,406                       | \$ 2,675,210 |
| Normalized FFO allocable to dilutive noncontrolling interests             | 2,346                               | 1,467      | 7,188                              | 4,402        |
| Diluted Normalized FFO                                                    | \$ 996,739                          | \$ 865,003 | \$ 2,895,594                       | \$ 2,679,612 |
| FFO per common share, basic and diluted                                   | \$ 1.07                             | \$ 0.98    | \$ 3.18                            | \$ 2.99      |
| Normalized FFO per common share:                                          |                                     |            |                                    |              |
| Basic                                                                     | \$ 1.09                             | \$ 0.99    | \$ 3.20                            | \$ 3.12      |
| Diluted                                                                   | \$ 1.09                             | \$ 0.99    | \$ 3.19                            | \$ 3.11      |
| Distributions paid to common stockholders                                 | \$ 737,859                          | \$ 687,144 | \$ 2,177,133                       | \$ 1,999,858 |
| FFO after distributions                                                   | \$ 243,191                          | \$ 167,782 | \$ 697,320                         | \$ 569,884   |
| Normalized FFO after distributions                                        | \$ 256,534                          | \$ 176,392 | \$ 711,273                         | \$ 675,352   |
| Weighted average number of common shares used for FFO and Normalized FFO: |                                     |            |                                    |              |
| Basic                                                                     | 913,949                             | 870,665    | 902,935                            | 858,679      |
| Diluted                                                                   | 917,869                             | 873,974    | 906,692                            | 861,300      |

<sup>(1)</sup> During the three and nine months ended September 30, 2025, we incurred \$13.3 million and \$14.0 million, respectively, of merger, transaction, and other costs, consisting primarily of placement fees incurred in fundraising for the U.S. Private Fund Business.

## ADJUSTED FUNDS FROM OPERATIONS AVAILABLE TO COMMON STOCKHOLDERS

We define AFFO, a non-GAAP measure, as FFO adjusted for unique revenue and expense items, which we believe are not as pertinent to the measurement of our ongoing operating performance. We define diluted AFFO as AFFO adjusted for dilutive noncontrolling interests.

The following summarizes our AFFO (in millions, except per share data):

|                                       | Three months ended<br>September 30, |          |          | Nine months ended<br>September 30, |            |          |
|---------------------------------------|-------------------------------------|----------|----------|------------------------------------|------------|----------|
|                                       | 2025                                | 2024     | % Change | 2025                               | 2024       | % Change |
| AFFO available to common stockholders | \$ 992.0                            | \$ 915.6 | 8.3 %    | \$ 2,889.2                         | \$ 2,699.5 | 7.0 %    |
| AFFO per common share <sup>(1)</sup>  | \$ 1.08                             | \$ 1.05  | 2.9 %    | \$ 3.19                            | \$ 3.14    | 1.6 %    |

<sup>(1)</sup> All per share amounts are presented on a diluted per common share basis.

We consider AFFO to be an appropriate supplemental measure of our performance. Most companies in our industry use a similar measurement, but they may use the term “CAD” (for Cash Available for Distribution), “FAD” (for Funds Available for Distribution) or other terms. Our AFFO calculations may not be comparable to AFFO, CAD or FAD reported by other companies, and other companies may interpret or define such terms differently than we do.

We believe the non-GAAP financial measure AFFO provides useful information to investors because it is a widely accepted industry measure of the operating performance of real estate companies that is used by industry analysts and investors who look at and compare those companies. In particular, AFFO provides an additional measure to compare the operating performance of different REITs without having to account for differing depreciation assumptions and other unique revenue and expense items which are not pertinent to measuring a particular company’s on-going operating performance. Therefore, we believe that AFFO is an appropriate supplemental performance metric, and that the most appropriate U.S. GAAP performance metric to which AFFO should be reconciled is net income available to common stockholders. Presentation of the information regarding FFO, Normalized FFO, and AFFO is intended to assist the reader in comparing the operating performance of different REITs, although it should be noted that not all REITs calculate FFO, Normalized FFO, and AFFO in the same way, so comparisons with other REITs may not be meaningful. Furthermore, FFO, Normalized FFO, and AFFO are not necessarily indicative of cash flow available to fund cash needs and should not be considered as alternatives to net income as an indication of our performance. FFO, Normalized FFO, and AFFO should not be considered as alternatives to reviewing our cash flows from operating, investing, and financing activities. In addition, FFO, Normalized FFO, and AFFO should not be considered as measures of liquidity, our ability to make cash distributions, or our ability to pay interest payments.

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The following is a reconciliation of net income available to common stockholders (which we believe is the most comparable U.S. GAAP measure) to Normalized FFO and AFFO. Also presented is information regarding distributions paid to common stockholders and the weighted average number of common shares used for the basic and diluted computation per share (in thousands, except per share amounts).

|                                                                             | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |              |
|-----------------------------------------------------------------------------|-------------------------------------|------------|------------------------------------|--------------|
|                                                                             | 2025                                | 2024       | 2025                               | 2024         |
| Net income available to common stockholders                                 | \$ 315,771                          | \$ 261,781 | \$ 762,505                         | \$ 648,281   |
| Cumulative adjustments to calculate Normalized FFO <sup>(1)</sup>           | 678,622                             | 601,755    | 2,125,901                          | 2,026,929    |
| Normalized FFO available to common stockholders                             | 994,393                             | 863,536    | 2,888,406                          | 2,675,210    |
| Debt-related non-cash items:                                                |                                     |            |                                    |              |
| Amortization of net debt discounts and deferred financing costs             | 9,138                               | 4,861      | 24,028                             | 9,861        |
| Amortization of acquired interest rate swap value <sup>(2)</sup>            | 2,251                               | 3,711      | 9,517                              | 10,225       |
| Capital expenditures from operating properties:                             |                                     |            |                                    |              |
| Leasing costs and commissions                                               | (1,754)                             | (2,841)    | (4,619)                            | (5,897)      |
| Recurring capital expenditures                                              | (42)                                | (151)      | (282)                              | (203)        |
| Other non-cash items:                                                       |                                     |            |                                    |              |
| Non-cash change in allowance for credit losses                              | 11,581                              | 63,769     | 31,861                             | 74,315       |
| Amortization of share-based compensation                                    | 7,719                               | 6,401      | 21,728                             | 22,920       |
| Straight-line rent and expenses, net                                        | (43,474)                            | (43,930)   | (117,512)                          | (136,377)    |
| Amortization of above and below-market leases, net                          | 10,462                              | 12,973     | 32,075                             | 41,053       |
| Deferred tax expense                                                        | 3,829                               | —          | 4,138                              | —            |
| Proportionate share of adjustments for unconsolidated entities              | (650)                               | (2,152)    | (2,291)                            | (1,770)      |
| Excess of redemption value over carrying value of preferred shares redeemed | —                                   | 5,116      | —                                  | 5,116        |
| Other adjustments <sup>(3)</sup>                                            | (1,465)                             | 4,279      | 2,146                              | 5,064        |
| AFFO available to common stockholders                                       | \$ 991,988                          | \$ 915,572 | \$ 2,889,195                       | \$ 2,699,517 |
| AFFO allocable to dilutive noncontrolling interests                         | 2,331                               | 1,467      | 7,133                              | 4,413        |
| Diluted AFFO                                                                | \$ 994,319                          | \$ 917,039 | \$ 2,896,328                       | \$ 2,703,930 |
| AFFO per common share:                                                      |                                     |            |                                    |              |
| Basic                                                                       | \$ 1.09                             | \$ 1.05    | \$ 3.20                            | \$ 3.14      |
| Diluted                                                                     | \$ 1.08                             | \$ 1.05    | \$ 3.19                            | \$ 3.14      |
| Distributions paid to common stockholders                                   | \$ 737,859                          | \$ 687,144 | \$ 2,177,133                       | \$ 1,999,858 |
| AFFO after distributions                                                    | \$ 254,129                          | \$ 228,428 | \$ 712,062                         | \$ 699,659   |
| Weighted average number of common shares used for AFFO:                     |                                     |            |                                    |              |
| Basic                                                                       | 913,949                             | 870,665    | 902,935                            | 858,679      |
| Diluted                                                                     | 917,869                             | 873,974    | 906,692                            | 861,300      |

<sup>(1)</sup> See reconciling items for Normalized FFO presented under "Funds from Operations Available to Common Stockholders and Normalized Funds from Operations Available to Common Stockholders".

<sup>(2)</sup> Includes the amortization of the purchase price allocated to interest rate swaps acquired in the Merger.

<sup>(3)</sup> Includes non-cash foreign currency losses (gains) from remeasurement to USD, mark-to-market adjustments on investments and derivatives that are non-cash in nature, obligations related to financing lease liabilities, and adjustments allocable to noncontrolling interests.

## PROPERTY PORTFOLIO INFORMATION

As of September 30, 2025, most of the properties in our portfolio were leased under net lease agreements. A net lease typically requires the client to be responsible for monthly rent and certain property operating expenses including property taxes, insurance, and maintenance. In addition, clients of our properties typically pay rent increases based on: (1) fixed increases, (2) increases tied to inflation (typically subject to ceilings), or (3) additional rent calculated as a percentage of the clients' gross sales above a specified level.

We define total portfolio annualized base rent as the monthly aggregate cash amount charged to clients, inclusive of monthly base rent receivables, as of the balance sheet date, multiplied by 12, excluding percentage rent, interest income on loans and preferred equity investments, and including our pro rata share of such revenues from properties owned by unconsolidated joint ventures. We believe total portfolio annualized base rent is a useful supplemental operating measure, as it excludes properties that were no longer owned at the balance sheet date and includes the annualized rent from properties acquired during the quarter. Total portfolio annualized base rent has not been reduced to reflect reserves recorded as adjustments to U.S. GAAP rental revenue in the periods presented.

### Top 20 Industry Concentrations

We are engaged in a single business activity, which is the leasing of property to clients, generally on a net basis. That business activity spans various geographic boundaries and includes property types and clients engaged in various industries. Even though we have a single segment, we believe our investors continue to view diversification as a key component of our investment philosophy and so we believe it remains important to present certain information regarding our property portfolio classified according to the business of the respective clients, expressed as a percentage of our total portfolio annualized base rent:

|                           | Percentage of Total Portfolio Annualized Base Rent by Industry |                   |
|---------------------------|----------------------------------------------------------------|-------------------|
|                           | As of                                                          |                   |
|                           | September 30, 2025                                             | December 31, 2024 |
| Grocery                   | 10.8%                                                          | 10.1%             |
| Convenience Stores        | 9.7                                                            | 10.2              |
| Home Improvement          | 6.4                                                            | 6.0               |
| Dollar Stores             | 6.2                                                            | 6.4               |
| Restaurants-Quick Service | 4.8                                                            | 4.9               |
| Health and Fitness        | 4.5                                                            | 4.3               |
| Drug Stores               | 4.4                                                            | 4.7               |
| Automotive Service        | 4.3                                                            | 4.5               |
| Restaurants-Casual Dining | 3.7                                                            | 4.0               |
| General Merchandise       | 3.5                                                            | 3.2               |
| Gaming                    | 3.1                                                            | 3.2               |
| Home Furnishings          | 3.0                                                            | 2.8               |
| Health Care               | 2.7                                                            | 2.7               |
| Sporting Goods            | 2.4                                                            | 2.3               |
| Apparel Stores            | 2.3                                                            | 2.2               |
| Transportation Services   | 2.3                                                            | 2.3               |
| Wholesale Clubs           | 2.2                                                            | 2.3               |
| Theaters                  | 2.0                                                            | 2.1               |
| Entertainment             | 1.9                                                            | 1.8               |
| Motor Vehicle Dealerships | 1.8                                                            | 1.8               |

### Property Type Composition

The following table sets forth certain property type information regarding our property portfolio as of September 30, 2025 (dollars and square footage in thousands):

| Property Type        | Number of Properties | Leasable Square Feet <sup>(1)</sup> | Annualized Base Rent | Percentage of Annualized Base Rent |
|----------------------|----------------------|-------------------------------------|----------------------|------------------------------------|
| Retail               | 14,899               | 218,413                             | \$ 4,161,768         | 79.8 %                             |
| Industrial           | 573                  | 121,516                             | 767,750              | 14.7                               |
| Gaming               | 2                    | 5,053                               | 162,635              | 3.1                                |
| Other <sup>(2)</sup> | 68                   | 4,177                               | 124,447              | 2.4                                |
| Total                | 15,542               | 349,159                             | \$ 5,216,600         | 100.0 %                            |

<sup>(1)</sup> Represents leasable building square footage and includes our portfolio of unconsolidated joint ventures based on ownership percentage. Excludes 2,962 acres of leased land categorized as agriculture as of September 30, 2025.

<sup>(2)</sup> "Other" primarily includes 27 properties classified as agriculture with \$35.3 million in annualized base rent, 14 properties classified as office with \$33.3 million in annualized base rent, 21 properties classified as country clubs with \$27.2 million in annualized base rent, and three properties classified as data centers with \$24.6 million in annualized base rent, as well as one land parcel under development.

### Client Diversification

The following table sets forth the 20 largest clients in our property portfolio, expressed as a percentage of total portfolio annualized base rent, which does not give effect to deferred rent or interest earned on loans and preferred equity investments, as of September 30, 2025:

| Client                        | Number of Leases | Percentage of Portfolio Annualized Base Rent <sup>(1)</sup> |
|-------------------------------|------------------|-------------------------------------------------------------|
| 7-Eleven                      | 807              | 3.3 %                                                       |
| Dollar General                | 1,788            | 3.2                                                         |
| Walgreens                     | 402              | 3.1                                                         |
| Family Dollar                 | 1,258            | 2.7                                                         |
| Life Time Fitness             | 42               | 2.2                                                         |
| EG Group                      | 414              | 2.0                                                         |
| Wynn Resorts                  | 1                | 2.0                                                         |
| (B&Q) Kingfisher              | 69               | 2.0                                                         |
| FedEx                         | 81               | 1.8                                                         |
| Asda                          | 41               | 1.7                                                         |
| Sainsbury's                   | 39               | 1.5                                                         |
| BJ's Wholesale Club           | 45               | 1.5                                                         |
| Tesco                         | 28               | 1.4                                                         |
| Tractor Supply                | 242              | 1.4                                                         |
| CVS Pharmacy                  | 209              | 1.2                                                         |
| MGM (Bellagio) <sup>(2)</sup> | 1                | 1.1                                                         |
| LA Fitness                    | 63               | 1.1                                                         |
| Home Depot                    | 41               | 1.1                                                         |
| AMC Theatres                  | 39               | 1.0                                                         |
| Walmart / Sam's Club          | 62               | 1.0                                                         |
| Total                         | 5,672            | 36.2 %                                                      |

<sup>(1)</sup> Amounts for each client are calculated independently; therefore, the individual percentages may not sum to the total.

<sup>(2)</sup> Represents our proportionate share of the annualized base rent of the unconsolidated joint venture.

### Lease Expirations

The following table sets forth certain information regarding the timing of the lease term expirations in our portfolio (excluding rights to extend a lease at the option of the client) and their contribution to total portfolio annualized base rent as of September 30, 2025 (dollars and square footage in thousands):

| Total Portfolio <sup>(1)</sup> |                 |            |                      |                                    |  |
|--------------------------------|-----------------|------------|----------------------|------------------------------------|--|
| Year                           | Expiring Leases |            | Annualized Base Rent | Percentage of Annualized Base Rent |  |
|                                | Retail          | Non-Retail |                      |                                    |  |
| 2025                           | 234             | 5          | \$ 42,930            | 0.8 %                              |  |
| 2026                           | 856             | 41         | 197,360              | 3.8                                |  |
| 2027                           | 1,627           | 56         | 375,876              | 7.2                                |  |
| 2028                           | 1,776           | 73         | 421,071              | 8.2                                |  |
| 2029                           | 1,881           | 48         | 456,032              | 8.7                                |  |
| 2030                           | 1,278           | 48         | 375,726              | 7.2                                |  |
| 2031                           | 881             | 61         | 378,108              | 7.2                                |  |
| 2032                           | 1,136           | 49         | 324,484              | 6.2                                |  |
| 2033                           | 1,033           | 27         | 325,811              | 6.2                                |  |
| 2034                           | 806             | 34         | 353,148              | 6.9                                |  |
| 2035                           | 653             | 24         | 205,688              | 3.9                                |  |
| 2036                           | 624             | 25         | 208,698              | 4.0                                |  |
| 2037                           | 543             | 23         | 157,454              | 3.0                                |  |
| 2038                           | 391             | 24         | 151,226              | 2.9                                |  |
| 2039                           | 519             | 7          | 148,225              | 2.8                                |  |
| 2040-2143                      | 2,098           | 128        | 1,094,763            | 21.0                               |  |
| Total                          | 16,336          | 673        | \$ 5,216,600         | 100.0 %                            |  |

<sup>(1)</sup> Leases on our multi-client properties are counted separately in the table above.

### Geographic Diversification

The following table sets forth certain geographic information regarding our property portfolio as of September 30, 2025 (square footage in thousands):

| Location | Number of Properties | Percent Leased | Approximate Leasable Square Feet | Percentage of Annualized Base Rent |
|----------|----------------------|----------------|----------------------------------|------------------------------------|
| Alabama  | 502                  | 99 %           | 6,093                            | 1.8 %                              |
| Alaska   | 16                   | 100            | 623                              | 0.2                                |
| Arizona  | 290                  | 99             | 4,709                            | 1.8                                |



|                     |        |      |         |         |
|---------------------|--------|------|---------|---------|
| Arkansas            | 309    | 100  | 3,543   | 0.9     |
| California          | 379    | 98   | 15,006  | 4.7     |
| Colorado            | 204    | 100  | 3,999   | 1.2     |
| Connecticut         | 58     | 98   | 2,656   | 0.6     |
| Delaware            | 26     | 96   | 283     | 0.1     |
| Florida             | 1,081  | 99   | 13,616  | 5.2     |
| Georgia             | 709    | 99   | 11,724  | 3.4     |
| Hawaii              | 22     | 100  | 48      | 0.1     |
| Idaho               | 40     | 100  | 422     | 0.2     |
| Illinois            | 591    | 100  | 14,055  | 4.2     |
| Indiana             | 481    | 99   | 12,325  | 2.5     |
| Iowa                | 123    | 98   | 4,353   | 0.7     |
| Kansas              | 214    | 100  | 5,525   | 1.0     |
| Kentucky            | 452    | 100  | 7,139   | 1.5     |
| Louisiana           | 377    | 100  | 5,921   | 1.6     |
| Maine               | 112    | 99   | 1,310   | 0.5     |
| Maryland            | 100    | 99   | 4,364   | 1.2     |
| Massachusetts       | 216    | 99   | 7,882   | 3.8     |
| Michigan            | 585    | 99   | 8,783   | 2.6     |
| Minnesota           | 289    | 100  | 5,669   | 1.6     |
| Mississippi         | 335    | 100  | 5,472   | 1.1     |
| Missouri            | 436    | 99   | 6,765   | 1.7     |
| Montana             | 30     | 100  | 401     | 0.2     |
| Nebraska            | 88     | 99   | 1,339   | 0.3     |
| Nevada              | 81     | 100  | 4,638   | 1.8     |
| New Hampshire       | 70     | 94   | 1,307   | 0.4     |
| New Jersey          | 153    | 98   | 2,803   | 1.3     |
| New Mexico          | 148    | 100  | 2,206   | 0.7     |
| New York            | 376    | 99   | 6,837   | 2.6     |
| North Carolina      | 488    | 99   | 10,236  | 2.5     |
| North Dakota        | 26     | 100  | 597     | 0.2     |
| Ohio                | 830    | 97   | 23,151  | 4.2     |
| Oklahoma            | 390    | 99   | 5,663   | 1.5     |
| Oregon              | 41     | 100  | 703     | 0.3     |
| Pennsylvania        | 369    | 94   | 7,441   | 1.9     |
| Rhode Island        | 34     | 100  | 344     | 0.2     |
| South Carolina      | 392    | 99   | 6,162   | 1.7     |
| South Dakota        | 40     | 98   | 622     | 0.2     |
| Tennessee           | 578    | 100  | 9,795   | 2.4     |
| Texas               | 1,844  | 97   | 35,669  | 9.6     |
| Utah                | 56     | 100  | 2,617   | 0.6     |
| Vermont             | 19     | 100  | 175     | 0.1     |
| Virginia            | 418    | 98   | 9,204   | 2.5     |
| Washington          | 83     | 99   | 1,846   | 0.6     |
| West Virginia       | 110    | 100  | 1,099   | 0.4     |
| Wisconsin           | 328    | 100  | 8,546   | 1.8     |
| Wyoming             | 24     | 100  | 195     | 0.1     |
| Puerto Rico         | 6      | 100  | 59      | *       |
| U.S. Virgin Islands | 1      | 100  | 38      | *       |
| France              | 29     | 100  | 2,084   | 0.4     |
| Germany             | 4      | 100  | 190     | *       |
| Ireland             | 22     | 100  | 2,406   | 0.7     |
| Italy               | 43     | 100  | 2,774   | 0.8     |
| Poland              | 3      | 100  | 3,551   | 0.5     |
| Portugal            | 6      | 100  | 142     | *       |
| Spain               | 98     | 100  | 8,051   | 1.4     |
| United Kingdom      | 367    | 100  | 33,983  | 13.9    |
| Total/average       | 15,542 | 99 % | 349,159 | 100.0 % |

\*Less than 0.1%

## IMPACT OF RECENT ACCOUNTING PRONOUNCEMENTS

For information on the impact of new accounting standards on our consolidated financial statements, see note 1, *Summary of Significant Accounting Policies*, to our Consolidated Financial Statements.

## CRITICAL ACCOUNTING POLICIES

Our consolidated financial statements have been prepared in accordance with U.S. GAAP and are the basis for our discussion and analysis of financial condition and results of operations. Preparing our consolidated financial statements requires us to make a number of estimates and assumptions that affect the reported amounts and disclosures in the consolidated financial statements. We believe that we have made these estimates and assumptions in an appropriate manner and in a way that accurately reflects our financial condition. We continually test and evaluate these estimates and assumptions using our historical knowledge of the business, as well as other factors, to ensure that they are reasonable for reporting purposes. However, actual results may differ from these estimates and assumptions. There have been no material changes to the Critical Accounting Policies disclosed in our annual report on [Form 10-K](#) for the year ended December 31, 2024. This summary should be read in conjunction with the more complete discussion of our accounting policies and procedures included in note 1, Summary of Significant Accounting Policies and Procedures and New Accounting Standards, to our consolidated financial statements in our annual report.

### Item 3: Quantitative and Qualitative Disclosures about Market Risk

We are exposed to economic risks from interest rates and foreign currency exchange rates. A portion of these risks is hedged, but the risks may affect our financial statements.

#### Interest Rates

We are exposed to interest rate changes primarily as a result of our revolving credit facilities and commercial paper programs, term loans, mortgages payable, and long-term notes and bonds used to maintain liquidity and expand our real estate investment portfolio and operations. Our interest rate risk management objective is to limit the impact of interest rate changes on earnings and cash flow and to lower our overall borrowing costs. To achieve these objectives, we primarily issue long-term notes and bonds, primarily at fixed rates.

In order to mitigate and manage the effects of interest rate risks on our operations, we may utilize a variety of financial instruments, including interest rate swaps, interest rate swaptions, interest rate locks and caps. The use of these types of instruments to hedge our exposure to changes in interest rates carries additional risks, including counterparty credit risk, the enforceability of hedging contracts and the risk that unanticipated and significant changes in interest rates will cause a significant loss of basis in the contract. To limit counterparty credit risk, we will seek to enter into such agreements with major financial institutions with favorable credit ratings. There can be no assurance that we will be able to adequately protect against the foregoing risks or realize an economic benefit that exceeds the related amounts incurred in connection with engaging in such hedging activities. We do not enter into any derivative transactions for speculative or trading purposes.

The following table presents, by year of expected maturity, the principal amounts, average interest rates and estimated fair values of our fixed and variable rate debt as of September 30, 2025. This information is presented to evaluate the expected cash flows and sensitivity to interest rate changes.

### Expected Maturity Data

The following tables summarize the maturity of our debt as of September 30, 2025 (dollars in millions):

| Year Principal Due          | Consolidated Fixed Rate Debt |                   |                                  |                    | Consolidated Variable Rate Debt |                        |                  | Total Consolidated Debt Principal | End of Period Interest Rate <sup>(3)</sup> |                    |
|-----------------------------|------------------------------|-------------------|----------------------------------|--------------------|---------------------------------|------------------------|------------------|-----------------------------------|--------------------------------------------|--------------------|
|                             | Unsecured Term Loans         | Mortgages Payable | Senior Unsecured Notes and Bonds | Subtotal           | RI Credit Facilities            | Fund Credit Facilities | Commercial Paper |                                   | Fixed Rate Debt <sup>(4)</sup>             | Variable Rate Debt |
| 2025                        | \$ —                         | \$ 0.4            | \$ 550.0                         | \$ 550.4           | \$ —                            | \$ —                   | \$ 469.4         | \$ 1,019.8                        | 4.63 %                                     | 3.13 %             |
| 2026                        | 1,137.4                      | 12.0              | 2,375.0                          | 3,524.4            | —                               | —                      | —                | 3,524.4                           | 4.33 %                                     | — %                |
| 2027                        | 500.0                        | 22.3              | 2,373.6                          | 2,895.9            | 978.6                           | —                      | —                | 3,874.5                           | 2.80 %                                     | 4.69 %             |
| 2028                        | —                            | 1.3               | 2,499.8                          | 2,501.1            | —                               | —                      | —                | 2,501.1                           | 3.19 %                                     | — %                |
| 2029                        | —                            | 1.3               | 2,419.8                          | 2,421.1            | 345.5                           | 122.0                  | —                | 2,888.6                           | 3.96 %                                     | 4.75 %             |
| Thereafter                  | —                            | 1.0               | 14,869.0                         | 14,870.0           | —                               | —                      | —                | 14,870.0                          | 4.07 %                                     | — %                |
| <b>Total <sup>(1)</sup></b> | <b>\$ 1,637.4</b>            | <b>\$ 38.3</b>    | <b>\$ 25,087.2</b>               | <b>\$ 26,762.9</b> | <b>\$ 1,324.1</b>               | <b>\$ 122.0</b>        | <b>\$ 469.4</b>  | <b>\$ 28,678.4</b>                | <b>3.89 %</b>                              | <b>4.32 %</b>      |
| Fair Value <sup>(2)</sup>   | \$ 1,637.4                   | \$ 37.9           | \$ 24,291.7                      | \$ 25,967.0        | \$ 1,324.1                      | \$ 122.0               | \$ 469.4         | \$ 27,882.5                       |                                            |                    |

<sup>(1)</sup> Excludes net discounts recorded on mortgages payable, net discounts recorded on notes payable, and deferred financing costs on term loans, mortgages payable, and notes payable.

<sup>(2)</sup> We base the estimated fair value of our fixed rate mortgages and private senior notes payable as of September 30, 2025, on the relevant forward interest rate curve, plus an applicable credit-adjusted spread. We base the estimated fair value of the publicly traded fixed rate senior notes and bonds as of September 30, 2025, on the indicative market prices and recent trading activity of our senior notes and bonds payable. We believe that the carrying values of the credit facilities, commercial paper borrowings, and term loans reasonably approximate their estimated fair values as of September 30, 2025.

<sup>(3)</sup> Calculated as the weighted average interest rate as of September 30, 2025. The weighted average interest rates reflect the effective fixed rate for floating rate debt that is fixed through interest rate swaps.

<sup>(4)</sup> In January 2024, we entered into interest rate swaps on our 2023 term loans, which fixed our per annum interest rate at 4.8% until January 2026. Additionally, in connection with our merger with Spirit in January 2024, we effectively assumed Spirit's existing term loans and fixed rate swaps, which carry a weighted average fixed interest rate of 3.3% for our 2027 term loan maturing in August 2027.

The table above incorporates only those exposures that exist as of September 30, 2025. It does not consider those exposures or positions that could arise after that date. As a result, our ultimate realized gain or loss, with respect to interest rate fluctuations, would depend on the exposures that arise during the period, our hedging strategies at the time, and interest rates.

As of September 30, 2025, our outstanding mortgages payable, notes, and bonds had fixed interest rates. Interest on our credit facilities and commercial paper borrowings and term loans is variable. However, the variable interest rate feature on our term loans has been mitigated by interest rate swap agreements. As of September 30, 2025, a 1% change in interest rates on our variable-rate debt would change our interest rate costs by \$19.2 million.

### Foreign Currency Exchange Rates

We are exposed to foreign currency exchange variability related to investments in and earnings from our foreign investments. Foreign currency market risk is the possibility that our results of operations or financial position could be better or worse than planned because of changes in foreign currency exchange rates. We primarily hedge our foreign currency risk by borrowing in the currencies in which we invest thereby providing a natural hedge. We continuously evaluate and manage our foreign currency risk through the use of derivative financial instruments, including currency exchange swaps, and foreign currency forward contracts with financial counterparties where practicable. Such derivative instruments are viewed as risk management tools and are not used for speculative or trading purposes. Additionally, our inability to redeploy rent receipts from our international operations on a timely basis subjects us to foreign exchange risk.

**Item 4: Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")) that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

We carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2025, under the supervision and with the participation of management, including our Chief Executive Officer and Chief Financial Officer.

Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that as of September 30, 2025 our disclosure controls and procedures were effective and were operating at a reasonable assurance level.

**Changes in Internal Controls**

There have been no changes in our internal control over financial reporting that occurred during the quarter ended September 30, 2025, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Limitations on the Effectiveness of Controls**

Internal control over financial reporting cannot provide absolute assurance of achieving financial reporting objectives because of its inherent limitations. Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures. Internal control over financial reporting also can be circumvented by collusion or improper management override. Because of such limitations, there is a risk that material misstatements may not be prevented or detected on a timely basis by internal control over financial reporting. However, these inherent limitations are known features of the financial reporting process. Therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk.

**PART II. OTHER INFORMATION**

**Item 1A: Risk Factors**

You should carefully consider the risks described in "Item 1A, Risk Factors" in Part I of our Annual Report on [Form 10-K](#) for the year ended December 31, 2024, and the risks described in "Item 1A, Risk Factors" in Part II of our Quarterly Report on [Form 10-Q](#) for the quarter ended June 30, 2025, as our business, financial condition and results of operations could be adversely affected by any of the risks and uncertainties described therein. Except as set forth in our Quarterly Report on [Form 10-Q](#) for the quarter ended June 30, 2025, there have been no material changes to the risk factors disclosed in our Annual Report on [Form 10-K](#) for the year ended December 31, 2024.

**Item 2: Unregistered Sales of Equity Securities and Use of Proceeds**

The following table presents the number and average price of shares purchased during the three months ended September 30, 2025:

| Period                                 | Total Number of<br>Shares Purchased <sup>(1)</sup> | Average Price Paid<br>per Share | Total Number of Shares<br>Purchased as Part of<br>Publicly Announced<br>Program <sup>(2)</sup> | Maximum Dollar Value of<br>Shares that May be<br>Repurchased Under the<br>Program |
|----------------------------------------|----------------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|
| July 1, 2025 — July 31, 2025           | 96                                                 | \$ 57.80                        | —                                                                                              | \$ 2,000,000,000                                                                  |
| August 1, 2025 — August 31, 2025       | 2,647                                              | \$ 56.79                        | —                                                                                              | \$ 2,000,000,000                                                                  |
| September 1, 2025 — September 30, 2025 | 152                                                | \$ 58.79                        | —                                                                                              | \$ 2,000,000,000                                                                  |
| Total                                  | 2,895                                              | \$ 56.93                        | —                                                                                              |                                                                                   |

<sup>(1)</sup> All 2,895 shares of common stock purchased during the three months ended September 30, 2025 were withheld for state and federal payroll taxes on the vesting of employee stock awards, as permitted under the Realty Income 2021 Incentive Award Plan. The withholding of common stock by us could be deemed a purchase of such common stock.

<sup>(2)</sup> In February 2025, our Board of Directors authorized a share repurchase program for up to \$2.0 billion in shares of our common stock, which will expire in January 2028.

**Item 5: Other Information**

(a) None.

(b) None.

(c) Director and Officer Trading Arrangements

During the three months ended September 30, 2025, none of our officers or directors adopted or terminated any contract, instruction or written plan for the purchase or sale of our securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any “non-Rule 10b5-1 trading arrangement.”

**Item 6: Exhibits**

**Exhibit No.      Description**

**Instruments defining the rights of security holders, including indentures**

- 4.1 [Indenture dated as of October 28, 1998 between the Company and The Bank of New York \(filed as exhibit 4.1 to the Company's Form 8-K, filed on October 28, 1998 \(File No. 001-13374\) and incorporated herein by reference\).](#)
- 4.2 [Form of 3.950% Note due 2029 issued on October 6, 2025 \(filed as exhibit 4.2 and contained in exhibit 4.4 to the Company's Form 8-K, filed on October 6, 2025 \(File No. 001-13374\) and incorporated herein by reference\).](#)
- 4.3 [Form of 4.500% Note due 2033 issued on October 6, 2025 \(filed as exhibit 4.3 and contained in exhibit 4.4 to the Company's Form 8-K, filed on October 6, 2025 \(File No. 001-13374\) and incorporated herein by reference\).](#)
- 4.4 [Officers' Certificate dated October 6, 2025 pursuant to Sections 201, 301 and 303 of the Indenture dated as of October 28, 1998 between the Company and The Bank of New York Mellon Trust Company, N.A., as successor trustee, establishing the terms of a new series of debt securities entitled "3.950% Notes due 2029" and a new series of debt securities entitled "4.500% Notes due 2033" and including the forms of debt securities of each such series \(filed as exhibit 4.4 to the Company's Form 8-K, filed on October 6, 2025 \(File No. 001-13374\) and incorporated herein by reference\).](#)

**Certifications**

- 31.1\* [Certification of the Principal Executive Officer pursuant to Rule 13a-14\(a\) of the Securities Exchange Act of 1934 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)
- 31.2\* [Certification of the Principal Financial Officer pursuant to Rule 13a-14\(a\) of the Securities Exchange Act of 1934 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)
- 32\*\* [Section 1350 Certifications as furnished by the Principal Executive Officer and the Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)

**Interactive Data Files**

- 101.INS\* Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
- 101.SCH\* Inline XBRL Taxonomy Extension Schema Document.
- 101.CAL\* Inline XBRL Taxonomy Extension Calculation Linkbase Document.
- 101.LAB\* Inline XBRL Taxonomy Extension Label Linkbase Document.
- 101.PRE\* Inline XBRL Taxonomy Extension Presentation Linkbase Document.
- 101.DEF\* Inline XBRL Taxonomy Extension Definition Linkbase Document.
- 104\* Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

\* Filed herewith.

\*Furnished herewith.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**REALTY INCOME CORPORATION**

Date: November 3, 2025

/s/ NEALE REDINGTON

Neale Redington

Senior Vice President, Chief Accounting Officer

**Certification of Principal Executive Officer**

I, Sumit Roy, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Realty Income Corporation for the quarter ended September 30, 2025;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2025

/s/ SUMIT ROY

Sumit Roy

President, Chief Executive Officer



**Certification of Principal Financial Officer**

I, Jonathan Pong, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Realty Income Corporation for the quarter ended September 30, 2025;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2025

/s/JONATHAN PONG

Jonathan Pong

Executive Vice President, Chief Financial Officer and Treasurer

**Certification of Principal Executive Officer and Principal Financial Officer  
Pursuant to 18 U.S.C. SECTION 1350**

Pursuant to 18 U.S.C. Section 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, each of the undersigned officers of Realty Income Corporation, a Maryland corporation (the "Company"), hereby certify, to his best knowledge, that:

- (i) the accompanying quarterly report on Form 10-Q of the Company for the quarter ended September 30, 2025 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended (the "Act"); and
- (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ SUMIT ROY

\_\_\_\_\_  
Sumit Roy  
President, Chief Executive Officer

/s/JONATHAN PONG

\_\_\_\_\_  
Jonathan Pong  
Executive Vice President, Chief Financial Officer and Treasurer

The foregoing certification is being furnished solely to accompany the Report pursuant to 18 U.S.C. Section 1350, and is not being filed for purposes of Section 18 of the Act, and is not to be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.